

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Friday March 4 1988

Israel blames the press for its woes, Page 4

D 8523 A

World News

Business Summary

Pressure grows for sanctions on Panama

US Secretary of State George Shultz added his weight to growing pressure within the Reagan Administration for economic sanctions against the Panama regime of military leader Gen Manuel Noriega.

Shultz said in Brussels that President Ronald Reagan was studying options, including freezing Panamanian assets in the US, in an effort to break Gen Noriega's grip on power. Page 18

Argentine put forces on 'defensive alert'

Argentina put its armed forces on "defensive alert" in response to British plans to stage military manoeuvres around the disputed Falkland Islands.

A joint communiqué issued by the Defence and Foreign ministries said: "The military activities which could be carried out in the South Atlantic during the announced British exercises will be kept under tight vigilance."

Bangladesh violence

Thirteen people were killed and scores injured when rival party workers fought with guns, knives and bombs during elections in Bangladesh. Observers said the theft of ballot boxes. Page 4

Missile supply denied

Moscow denied allegations that it supplied Iraq with missiles to attack Iranian cities and said the Kremlin was urging both sides to halt hostilities.

Marseilles port closed

Striking dock workers led by the CGT union, closed the port of Marseilles to non-perishable goods in a protest against plans to lengthen the working day and cut back staff, port officials said.

Brazil lowers voting age

Brazil is to reduce the voting age from 18 to 16, adding about 10m voters to the electoral roll.

PLO woos Syria

A Palestinian Liberation Organisation official is to visit Syria to try to mend the rift between PLO Chairman Yassir Arafat and Syria, the first such meeting in almost five years.

Israel replaces clubs

The Israeli army replaced wooden clubs, used to beat Palestinian protesters, with fibreglass batons which did not break as easily, an army spokesman said.

South Korea warned

South Korea and other Asian nations were warned by the US that they would face export curbs if they did not end "unfair trading practices." Page 5

Mediator sacked

President Daniel Ortega of Nicaragua dismissed Cardinal Miguel Obando y Bravo as peace talks mediator and named his brother, Defence Minister Humberto Ortega, as his replacement. Page 4

Vatican budget

The Vatican lifted a veil of secrecy over its finances, releasing details of its income and expenses of 10 cardinals discussed the Holy See's cash crisis.

Air miss policy

Britain's Civil Aviation Authority said it would end a policy of official silence over near-misses between commercial airliners.

Defence plan

Italy's Defence Ministry was putting the finishing touches to a multi-annual procurement plan which would seek to raise equipment spending by about 60 per cent in the next 10 years. Page 3

Manure protest

About 250 Dutch farmers, denouncing tougher regulations on waste disposal, dumped manure in a government office in Assen.

BAT steps up bid for Farmers Group

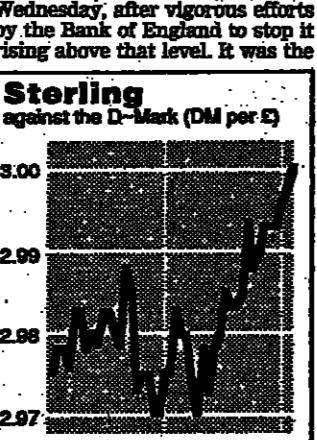
BY ROBERT MAUTHNER AND DAVID BUCHAN IN BRUSSELS

BAT INDUSTRIES of the UK, world's biggest private-sector tobacco company, yesterday stepped up its bid for Farmers Group, the US buyer, by making a tender offer to buy the company for \$8 a share. BAT said the offer valued Los Angeles-based Farmers Group at about \$1.5bn. Page 18

SHELL, integrated oil group, has received claims from 10,000 car users worldwide that Formula 1 Shell leaded petrol has damaged engine valves. Page 24; Lex, Page 18

POUND closed in London at DM5, compared with DM5.9975 on Wednesday, after vigorous efforts by the Bank of England to stop it rising above that level. It was the

Sterling against the D-Mark (DM per £)



second day in succession the Bank has intervened, to stem the rise of sterling. The pound closed at \$1.7680 compared with \$1.7715. Money markets, Page 31

WALL STREET: The Dow Jones Industrial average closed down 7.80 at 2063.45. Page 42

LONDON: Blue chip stocks continued to dominate market trading in London, with the FT-SE 100 index adding 4.6 to 1,612.3 in reduced turnover. Page 33

TOKYO: Warnings from Bank of Japan sources about the Tokyo market's recent sharp rise unsettled investors and erased morning gains, pulling the Nikkei average lower. The Nikkei fell 86.51 to 259.31. Page 42

DOLLAR closed in New York at DM1.6945; Y129.17; FF1.275; SF1.4065. It closed in London at DM1.6985 (DM1.6925); Y129.20 (Y129.15); SF1.4065 (SF1.3990); and FF1.2735 (FF1.2725). Page 31

STERLING closed in New York at \$1.7705. It closed in London at DM3.00 (DM2.9975); \$1.7680 (\$1.7715); Y228.50 (Y228.75); SF1.4075 (SF1.4075); FF10.1250 (FF10.1475). Page 31

US ELECTRONICS exports ranging from weapons systems to computers rose 20 per cent in 1987, topping the growth for imports for the first time since 1980. Electronics Industries Association said.

PECHINEX, French state-owned aluminium and metals group, expects to declare net earnings of about FF770m (\$122m) for 1987 compared with a loss of FF63m in 1986. Page 31

ALLIANZ, West Germany's largest insurance group, increased worldwide premium income to DM25.6bn (\$15bn) last year, against DM18.2bn. Page 20

BOND CORPORATION, holding company of Australian entrepreneur Alan Bond, has raised its stake in Allied-Lyons, UK brewing and food group, to more than 6 per cent. Page 22

INTERNATIONAL Finance Corporation, World Bank affiliate, launched a \$150m Eurobond issue, its largest Eurobond deal yet. Page 22

FEDERATED Department Stores: Wall Street traders began to favour the \$2bn two-stage cash offer of Campeau of Canada over the cash-and-securities deal from R.H. Macy, private New York store group. Page 19

CADBURY SCHWEPPES, UK soft drinks and confectionery group, reported pre-tax profits of £176.1m (\$310m), up 34.7 per cent. Page 24

Nato leaders stress need for strong defence posture

BY ROBERT MAUTHNER AND DAVID BUCHAN IN BRUSSELS

NATO LEADERS yesterday issued a firm declaration stressing the need for the Alliance to adopt a strong and credible defence posture as a basis for further dialogue with the Soviet Union, but side-stepping the issue of short-range nuclear weapons in Europe.

The declaration is intended to strengthen US President Ronald Reagan's hand before his scheduled meeting with Mr Mikhail Gorbachev, the Soviet leader, in Moscow in the summer and in his efforts to persuade the US Senate to ratify the INF treaty abolishing ground-based medium-range missiles.

In an attempt to counter fears that budgetary constraints might provoke a withdrawal of US troops from Europe, the declaration underlined President Reagan's promise of a continuing US commitment to the defence of Europe, both in the conventional and nuclear fields.

It also welcomed recent efforts to reinforce the European pillar of the Alliance, in an obvious reference to the steps taken by France and West Germany to step up their defence co-operation.

That was enough to satisfy Mrs Thatcher. "Everyone in the room recognised that you do not deter with obsolescent weapons. To deter you have to modernise," she said.

Continued on Page 18

Editorial comment, Page 16; Details, Page 3

However, the atmosphere of warmth and light at the summit was preserved, thanks only to a communiqué which remained deliberately ambiguous on the subject of the modernisation of battlefield nuclear weapons.

This will enable Mr Helmut Kohl, the West German Chancellor, to reassure his sensitive public opinion, worried that nuclear battlefield weapons would be used principally on German territory in the event of a conflict with the Warsaw Pact, that no firm commitments were made this week in Brussels.

"We need weapons, but when and where later," Mr Kohl said, referring to the battlefield nuclear weapons like the Lance missiles, which will have to be replaced in the mid-1990s.

The sequence of arms control priorities also remains in dispute, with Mrs Thatcher arguing that no reduction of short-range nuclear weapons in Europe should be negotiated until after an agreement on conventional force cuts and a ban on chemical weapons.

Continued on Page 18

Editorial comment, Page 16; Details, Page 3

La Générale rivals may seek negotiated solution

BY TIM DICKSON IN BRUSSELS

CLEAR signs that the rival shareholder camps fighting for control of Société Générale de Belgique, Belgium's most powerful business institution, may now try to negotiate a solution were emerging in Brussels last night.

The possibility of at least a lull in the fierce seven-week battle is believed to have greatly increased as a result of this week's court-judgement clearing the way for La Générale's "pox son pif" share issue.

In particular, it is thought that Mr Carlo Benedetti, the Italian businessman who has stunned Belgium with his quest for control of La Générale, may now make a conciliatory approach to the rival Franco-Belgian "federation" of shareholders led by the Paris financial group Compagnie Financière de Suez and the leading Belgian insurance company, Groupe AG.

It remained unclear last night, however, whether he would be

willing to drop or at least modify his ambition to have the final say in La Générale's management. This has proved a major stumbling block in bringing the sides together so far.

Last night Cérus, Mr De Benedetti's French holding company, applied to the Belgian commission to extend its bid for a further 7 per cent of La Générale. Today is the first closing date for the bid.

Despite Mr De Benedetti's dramatic decision at the end of last week to double the offer from 52 per cent of La Générale's shares, with Suez holding 27 per cent, Mr De Benedetti and his so-called "followers" have been claiming to speak for 47.2 per cent without taking the outcome of the latest bid into account.

If anything, the arguments over whose sum are correct have become even more bitter in the last couple of days. Most leading Belgian observers and the Belgian Government, which has come under pressure to intervene, believe that negotiations are now the only way to break the deadlock.

With huge sums of money committed to the battle by both sides, this view may well be gaining ground among the protagonists.

The official view of the Franco-Belgian camp, reiterated yesterday

Continued on Page 18

March for credibility, Page 14; Politics today, Page 17

BY RICHARD JOHNS IN LONDON

Timetable for Kabul pull-out is settled

BY ROBIN PAULEY, ASIA EDITOR, IN GENEVA

AFGHANISTAN and Pakistan reached an important agreement in Geneva yesterday on the timetable and organisation of the withdrawal of Soviet troops from Afghanistan.

Under the agreement the Soviet withdrawal will be completed nine months after it begins and will be "front-loaded" so that the 115,000 Soviet troops leave Afghanistan in the first three months. It was achieved with a compromise under the auspices of Mr Diego Cordovez, the UN official who has mediated the indirect talks.

However, some key issues are still to be resolved. The principal obstacle to a final accord is that Pakistan has still not formally dropped its demand that an interim coalition government should be set up in Kabul before any agreement is signed.

Mr David Steel, the Liberal leader, and Mr Robert Maclellan, his Social Democratic counterpart, formally presented the new party at a London news conference after each party had approved the merger in a membership ballot. The new party is to be called the Social and Liberal Democrats (SLD).

The decision, which comes after a bruising period of feuding within both parties, ends 110 years of independence for the Liberal party and also signals the dismantling of the original Social Democratic Party, which was formed in 1981 to break the two-party system.

The launch was marred by the continuing dispute over plans by Dr David Owen, the leader of the continuing Social Democratic Party, to lay claim to the SLP name.

However, even if Pakistani groups which have fought the Soviet forces since the occupation began in 1979 are unlikely to accept it. Although the provisional accord stipulates an end to all external interference in Afghanistan, including US aid after the instruments are

Mr Abdul Wali, the Afghan foreign minister, said last night that as far as he was concerned the Geneva talks had finalised all remaining issues. The creation of a national unity government in Afghanistan was a matter for Afghans themselves.

His only gesture towards Pakistan was to say that the creation of the new government could begin as soon as the Geneva agreement was accepted by Pakistan.

Hopeful Shultz tries again in Mideast

BY RICHARD JOHNS IN LONDON

MR GEORGE SHULTZ, the US Secretary of State, was returning to the Middle East last night on a second mission still doggedly committed to and cheerfully optimistic about the prospects for obtaining agreement on a peace package in the face of what still seem insurmountable obstacles.

"I am smiling," he said following a 90-minute meeting with King Hussein of Jordan at the monarch's residence in Kensington Park Gardens, London, and before departing for Israel where his first five-day peace shuttle began a week ago.

Mr Shultz declined to elaborate and there was no immediate indication whether he had overcome King Hussein's extreme reluctance to entertain any longer the concept of a joint Jordan-Palestinian delegation in any peace negotiations. The Secretary of State later briefed Sir Geoffrey Howe, the British Foreign Secretary, for 45 minutes.

Following the uprising in the occupied territories in which at least 79 Palestinians have been killed, King Hussein is believed to have renounced any idea of speaking on behalf of the Arab inhabitants of the West Bank and Gaza Strip. He is also said to be

Continued on Page 18



Robert Maclellan

Second time round for UK's Third Force party

By Michael Cassell in London

LIBERALS AND Social Democrats finally launched their merged party as a third force in British politics yesterday, facing local government elections as a first test of their challenge to their dominant Conservative and Labour rivals.

Mr Noorani made a last ditch

effort yesterday morning to persuade Mr Cordovez to include the interim government issue within the negotiations. The Pakistanis were angry that Mr Cordovez ruled out any such linkage at a press conference on Wednesday and Mr Noorani apparently accused him at yesterday's negotiating session of backing away from his previous position.

"It is not a question of Mr Cordovez persuading us to give up anything. It is a question of persuading Mr Cordovez to do something about getting active about the second track once again," Mr Noorani said after the session, referring to the idea that the interim government could be discussed in tandem with the withdrawal.

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EUROPEAN NEWS

Role of Bundesbank seen as crucial to currency system's success in weathering recent international crises

Warning over calls to spread EMS burden

BY DAVID BUCHAN IN BRUSSELS

CURRENT CALLS, especially by France, for countries to share more equally the intervention and adjustment burden of maintaining their currencies in the European Monetary System (EMS) are "potentially dangerous", the authors of a new review of the currency system said yesterday.

Professor Niels Thygesen, of Copenhagen University's Institute of Economics, and Mr Daniel Gros, research fellow at the Centre for European Policy Studies (CEPS), said the success of the EMS in helping bring down inflation in Europe and in weathering recent international currency crises was grounded in the dominant role and reputation of the Bundesbank in the EMS.

Mr Edouard Balladur, the French Finance Minister, has tabled proposals, now under study in the European Community, for a more symmetrical system that would place the onus of adjustment on countries with stronger currencies like West Germany as well as those with weaker currencies like France.

But the two authors of the new EMS study, conducted for

CEPS, say: "The desire for symmetry conflicts with the basic proposition that in a fixed-exchange rate regime only one country can, in the long term, determine its own monetary policy, which then constitutes the anchor that ties down the price level and money supply in other countries as well."

The paper says the EMS "in its present state of development has to be asymmetric if the exchange rates are really to be kept fixed" within the participating currencies. The only alternative would

be to formulate a common European monetary policy.

But this, the CEPS authors say, would be "a jump to a different degree of political and economic integration", though they also outline possible steps towards a European central banking system, modelled on the US Federal Reserve system, to allow a mix of regional or national flexibility and central decision-making.

The authors say they would welcome any decision by Britain to bring sterling into the EMS. But they warn that UK authorities would then have to cope with

short-term tensions in the EMS by a mix of intervention and interest rate changes, and should not be continually seeking realignments.

In general terms, they warn against the idea that sterling participation would be regarded as "a special favour extended by the UK to her European partners" and lead to concession to London in some other area of European policy.

"The EMS: Achievements, current issues and directions for the future," CEPS, Brussels.

Central bank 'would help EC meet challenge of 1992'

THE FURTHER economic integration of the European Community and the likelihood of continued dollar instability suggests that the EC needs a more robust system for exchange rate and monetary management.

In a wide-ranging study of the European Monetary System, published yesterday in Brussels, the Centre for European Policy Studies (CEPS) suggests that the creation of a European central bank would go some way to meeting the needs of the Community in the years after 1992 when barriers to trade within the EC are planned to be removed.

The report, written by Mr Daniel Gros and Professor Niels Thygesen, finds that the EMS has performed well over the past decade in promoting domestic price stability and exchange rate stability.

They believe, however, that the system could come under strain

in future. Big external current account imbalances, which without correction imply further dollar depreciation, are continuing at a time when growth prospects in Europe are unsatisfactory and some EMS governments have come to see the system as a constraint on their ability to manoeuvre.

They also believe that an existing system of exchange rate management, where there are occasional and cumulatively significant currency realignments in the EMS, is incompatible with the creation of a barrier-free internal market which seeks to improve resource allocation and economic efficiency.

Paradoxically, however, the very success of the EMS is delaying the consideration by Community governments of a better system for EC currency and monetary management. This success has been especially apparent

exchange rates, and the creation of a European currency to parallel the dollar in international trade - but not for a European central bank structure along the lines of the Federal Reserve system in the US. They envisage a structure where:

The central bank is headed by a board of governors appointed by the EC Council of Ministers. The board would have powers to create assets in a European currency against national currencies. It would also co-ordinate national supervisory functions over European banks.

A European Open Market Committee, consisting of the board and governors of participating central banks, would be, however, the bank's central policy-making forum. It would set the guidelines for the operation of open market operations and foreign exchange market intervention, although at an opera-

tional level national central banks would act as its agents. The Bundesbank would adopt the role of the New York Fed in being the principal agent in foreign exchange market intervention. If Britain entered the system, the Bank of England would be the natural choice to perform this role given London's pre-eminence in the European foreign exchange markets.

They believe such an institution is feasible because the integration of the markets for goods, services and capital which will occur after 1992 will offer important incentives to realign currencies and pursue compatible monetary policies.

It is desirable because the current system, if unchanged, could break down through the interaction of international financial instability and frustration caused by unsatisfactory economic performance.

He agrees with the end result of VAT harmonisation aimed at by the Commission, but rejects its detailed proposals and denies that it is an urgent priority.

The Bolteux committee concludes that a 2 per cent band width for VAT rates, or the equivalent of the currency fluctuations permitted in the EMS, is the maximum which would avoid trade distortions.

"Our committee estimates that, in the absence of complete unification, the Commission proposals cannot be accepted by France. If, in the event, the normal rate for our country were to be more than two points away from the lowest normal rate in the Community."

In the absence of this degree of harmonisation, the committee proposes an interim arrangement, under which exports, instead of being VAT-free, would be invoiced with VAT at the rate of the importing country. Even this arrangement, however, would require a substantial simplification of the French system, which would also be desirable in itself.

At present France has one of

Balladur sees no urgency for closer EC VAT alignment

BY IAN DAVIDSON IN PARIS

FRANCE'S Finance Minister, Mr Edouard Balladur, has rejected the argument of the European Commission that a closer alignment of EC value added taxes (VAT) is a precondition for establishing a totally free European market, notionally scheduled for the end of 1992.

Mr Balladur has argued, in a presentation to the French Government, that the harmonisation of taxation on savings and portfolio investment will be an essential condition for a successful liberalisation of capital movements in the Community.

His conclusions follow, and largely endorse, the first report of the Bolteux committee set up to study all aspects of the implications of the 1992 target date. Further subjects to be studied by the Commission de Reflexion Economique sur la Preparation de l'Europe 1992 include public subsidies, public purchasing, competition policy, deregulation and control of mergers, and industrial cooperation policy.

Mr Balladur claims that the Commission's proposals, to establish two bands of VAT within the Community (a normal band of 14-20 per cent, and a lower band of 4-8 per cent) would have very serious consequences for the French economy, both in budgetary costs and in diversion of trade to member states with lower VAT rates.

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At present France has one of

the most multi-layered VAT systems in the Community, with four reduced rates running from 2.1 to 7 per cent, a normal rate of 18.6 per cent, and a higher rate of 33.3. The committee implies, and Mr Balladur agrees, that France needs to move by stages towards two rates (a normal and a reduced), but that, in the meantime, there would be several intermediary rates.

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Setback for Austrian coalition on tax reform

By Judy Dempsey in Vienna

AUSTRIA'S Socialist-led coalition Government suffered a serious setback on Wednesday night after Mr Johannes Ditz, the State Secretary for Finance, resigned over the continuing row on a major tax reform.

Mr Ditz, a member of the conservative People's Party (OeVP), the junior partner in the coalition, and one of the main experts in drawing up the tax reform, handed in his resignation after a short and stormy meeting with Mr Alois Mock, the Vice Chancellor, Foreign Minister and head of the OeVP.

Mr Mock said the grounds of trust had been broken when him and Mr Ditz who, as one of experts advising the Government, supported the idea of introducing a Quellensteuer, or withholding tax on savings, which up until now have remained untouched.

The OeVP leader had repeatedly opposed any introduction of the Quellensteuer. During the 1986 election campaign Mr Mock told his electoral constituency in Niederösterreich, which accounts for half the OeVP's total vote, that he would not tax savings.

But his uncompromising stance, besides threatening the future of the coalition, is leading to a dead split within the OeVP.

His opposition to the Quellensteuer as well as his steadfast support for Mr Kurt Waldheim, the Austrian President, who was found by an international commission of historians to have lied about his wartime activities, has contributed to the OeVP's poor showing in the opinion polls.

In recent weeks, the popularity of Mr Franz Vranitzky, the Chancellor, has risen, leaving the OeVP increasingly disillusioned and divided on how best to respond.

"We want to stick with the coalition to show it can work, but Mr Mock is making it difficult," a senior OeVP official said. "We cannot pull out of the coalition and force an election because we are simply not ready, yet Mock seems to be forcing a collapse of the Government," he added.

According to OeVP and Socialist party officials, the chances of pushing through the tax reform are now very slim. Mr Vranitzky yesterday said the tax reform would have to be agreed on by next week at the latest.

Norwegian wages freeze clears first hurdle

BY KAREN FOSSI IN OSLO

NORWAY'S minority Labour Government last night cleared the first hurdle in its proposal to implement a 5 per cent wage and price freeze.

A proposal for a temporary freeze, until formal legislation can be passed, cleared one house of parliament and is expected to be fully approved by Saturday. The Government will then propose its formal bill on March 11, which could, in a reversal of the temporary freeze, provide for an opening for some wage negotiations at the local level.

Under the new law, which is

Hungary plans company reform

BY LESLIE COLITT IN BUDAPEST

HUNGARY is to introduce a law this year permitting private persons to own joint-venture manufacturing and service companies and to establish their own joint stock companies.

Mr Laszlo Antal, an economic adviser to the Government, said yesterday that individual Hungarians would be encouraged to invest in big state companies and could obtain a majority holding in them. For seven years Hungarians have been able to buy bonds in state companies.

The critical state of the Hungarian economy is a driving force behind the new company reforms, designed to give new impetus to efficient production.

Under the new legislation, shareholding in state companies by private persons and co-operatives will be permitted in existing companies and new joint ventures. Limited liability private companies will also be allowed to manufacture and services.

"We are now discussing how large these jointly-owned companies could be," Mr Antal said.

There was agreement that individuals should be allowed to obtain a majority of shares in state companies.

Mr Edi Baloi, managing director of the Hungarian national bank, said the new laws' significance was that the state would no longer be the only big owner

of the means of production.

Meanwhile, Hungarian company managers, who are under conflicting pressure from the government and the market place, will soon benefit from training to be offered by two Western management schools which will soon open in Budapest.

The Sovos Foundation in the US, together with the Hungarian Credit Bank and the Ministry of Industry, will open a Western-style school of management this year.

Mr Baloi said the new laws' significance was that as well as the state would no longer be the only big owner

you out of their market," says Mr Francois Henrot, planning director of Compagnie Bancaire, a leading French financial services group.

For instance, many West German insurance companies will only if they are designed to West German standards.

Share ownership can also be a useful deterrent to potential competitors, such as retail chains, which are increasingly offering their own payments and credit facilities.

"For the time being we are relaxed about this trend," says an executive of the large Commerzbank. "West German

have also protested just as vigorously at a recent EC proposal to limit banks' equity stakes in industry.

Share ownership can also be a useful deterrent to potential competitors, such as retail chains, which are increasingly offering their own payments and credit facilities.

"For the time being we are relaxed about this trend," says an executive of the large Commerzbank. "West German

equities are so widely shunned that they account for only about 5 per cent even of the West German private banks' pension funds. Overwhelmingly, savings go into deposit accounts, fixed interest securities or special tax shelter schemes. And why change, especially after the stock market crash when for 20 years until 1984 fixed interest investments consistently yielded higher after-tax returns than capital flight?

But if West Germany's own markets appear set to alter only gradually, how are its financial institutions likely to perform on the wider EC market? Some quite large ones, such as Commerzbank, say they are chiefly interested in consolidating their business at home, while many smaller banks and insurance companies are already being squeezed by fiercer domestic competition.

However, Deutsche Bank and the Allianz insurance group, each among the European leaders in its respective industry, have ambitious EC expansion plans. While they may still have some catching up to do on international markets, they have huge financial and human resources and are widely considered to be well managed.

"Don't judge them by how they behave on their home market, they're out to protect it," says one foreign competitor. "They are sharp outfitts and they will be more, and more aggressive abroad."

Previous articles in the current series appeared on February 19, 23, 29, March 1 and 3.

Inviting West German financial markets may prove hard to break into

TWO RIVAL shoe salesmen arrive in an African country. After briefly researching the market, both send cables home. One reads: "No hope here, others wear shoes." The other says: "Fantastic opportunities, everyone is barefoot." Viewed from outside, West Germany's banking and finance system invites a similarly ambivalent response. No country in Western Europe possesses a financial market which is so under-developed in relation to its size. Yet few present more formidable obstacles, both visible and submerged, to prospective new entrants.

West Germany has only a third as many automatic bank teller machines as Britain or France. Use of credit and charge cards remains rare and has been actively discouraged by the big commercial banks. A recent survey by Lafferty Business Research of London found that 62 per cent of West German business entertainment is paid for in cash, roughly twice the proportion in the UK and France.

It is relatively simple for foreign institutions to obtain official authorisation to set up in West Germany. The challenge is how to win profitable business there.

Its financial markets are subject to exceptionally strict regulation, which extends to vetting financial products and specifying what may be sold. Thus, the terms of say, most life insurance policies are remarkably similar, with companies competing on price (not always very hard) and customer service.

This means that many products and services carry what amounts to a government seal of approval - but at the cost of regulation. Asked why they do not innovate more, West German financial institutions invariably reply: "The regulators would never allow it." Ask the regulators, and the usual answer is: "There is no demand for it."

The West Germans insist their regulations are essential to prudential security. However, this "safety first" approach has not prevented serious difficulties - and even dramatic collapses - at several banks in recent years,

due in some cases to fraud and mismanagement which eluded official supervisors until late.

There is also a strong hint of regulatory capture. "The really conservative elements in insurance are the companies," says a senior manager of a foreign financial group operating in West Germany. "They have no interest in allowing newcomers in because it would mean more competition and product differentiation."

Furthermore, banks have long been exempt from the country's tough anti-cartel laws.

However, change is in the air. Under the single market plan, governments could no longer impose their own regulations on institutions headquartered in other EC countries, which would be directly controlled by their authorities at home. That could be a disadvantage at a disadvantage.

The prospect has increased pressure among bigger West German banks for policy actions to expand and strengthen national networks and to open up in a complex market system.

But the system has its critics in West Germany who argue that today's business conditions require a wider variety of corporate financing methods which rely more on equity. Many critics point anxiously

EUROPEAN NEWS

American presence in Europe 'must be maintained'

Following are excerpts of a declaration issued yesterday by Nato leaders at the end of their two-day summit meeting. The purposes and principles of our alliance

The security in freedom and the prosperity of the European and North American Allies are inextricably linked. The long-standing commitment of the North American democracies to the preservation of peace and security in Europe is vital. The presence in Europe of the conventional and nuclear forces of the United States provides the essential linkage with the United States strategic deterrent, and, together with the forces of Canada, is a tangible expression of that commitment. This presence must and will be maintained.

Likewise, a free, independent and increasingly united Europe is vital to North America's security. The credibility of Allied defence cannot be maintained without a major European contribution. We therefore welcome recent efforts to reinforce the European pillar of the Alliance, intended to strengthen the Trans-Atlantic partnership and Alliance security as a whole.

The Atlantic Alliance cannot be strong if Europe is weak. Our aim will continue to be to prevent any kind of war or intimidation. By maintaining credible deterrence, the Alliance has secured peace in Europe for nearly 40 years. Conventional defences alone cannot ensure this; therefore, for the foreseeable future there is no alternative to the Alliance strategy for the pre-

vention of war. This is a strategy of deterrence based upon an appropriate mix of adequate and effective nuclear and conventional forces which will continue to be kept up to date where necessary.

While seeking security and stability at lower levels of armaments, we are determined to sustain the requisite efforts to ensure the continued viability, credibility and effectiveness of our alliance.

PRESIDENT François Mitterrand and Prime Minister Jacques Chirac yesterday gave a clear foretaste of their foreign policy in the forthcoming French presidential election, by offering differing interpretations of the Nato summit, writes David Buchan in Brussels.

At a joint news conference, both underlined that it was the first time since the Gaullist era that a French president had attended a Nato summit, but that this did not alter France's policy of remaining firmly within the Western alliance integrated defence structure.

But Mr Mitterrand stressed the reason why he had chosen to attend was that it was the first Nato summit totally devoted to

our conventional and nuclear forces in Europe, which together provide the guarantee of our common security.

We want gradually to overcome the unnatural division of the European continent, which affects most directly the German people.

The search for improved and more stable relations with the Soviet Union and the other countries of Eastern Europe is among our principal concerns. We call

upon these countries to work with us for a further relaxation of tensions, greater security at lower levels of arms, more extensive human contacts and increased access to information. We will continue the effort to expand co-operation with the East wherever and whenever this is of mutual benefit.

East-West relations: the way ahead

We have noted encouraging

disarmament issues. By contrast, Mr Chirac underscored the summit's importance in reaffirming the need for a strong nuclear-based defence in Europe.

He showed his sensitivity to the West German desire for some further progress in reducing short-range nuclear weapons by saying that while for the moment "the necessary priority" for Nato was to focus on conventional arms control, this should "not exclude other negotiations".

The French Premier, for his part, placed more emphasis on nuclear arms control, as distinct from disarmament. France, he said, was "today listened to and respected within Nato because of its courageous efforts to modernise all its forces, nuclear and con-

tventional". He was thus one of the few leaders yesterday to mention the sensitive word "modernisation".

Formally, France is not involved in the Nato wrangling over how and whether to implement the 1983 Montebello nuclear modernisation accord, because it does not take part in Nato nuclear planning.

Mr Chirac also said France would continue to play its full role in the Atlantic-to-the-Orne conventional forces reduction talks in Vienna. This verbal commitment is significant because this is the first French involvement in East-West arms control, though in practice Nato officials complain that this involvement has somewhat slowed

progress in Vienna. We will continue to be steady

to make a genuine contribution to stability and peace.

The recently concluded INF

agreement between the US and the Soviet Union is a milestone in our efforts to achieve a more secure peace and lower levels of arms.

It is the impressive result of the political courage, the realism and the unity of the members of the Alliance. The treaty's provisions on stringent verification and asymmetrical reductions

Union to be achieved during current Geneva negotiations.

• The global elimination of chemical weapons.

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OVERSEAS NEWS

Arabs want to take all Israel, claims Shamir

BY ANDREW WHITLEY IN JERUSALEM

MR YITZHAK SHAMIR, the Israeli Prime Minister, has denounced King Hussein of Jordan for allegedly endorsing "the most extreme" position in the Arab world.

He also repeated long-standing Israeli charges that the Arabs would not be satisfied with recovering the territory lost in 1967, but wished to occupy all of modern Israel.

Speaking on the eve of yesterday's resumption of the peace mission of Mr George Shultz, the US Secretary of State, the right-wing leader insisted that he would not budge from the provisions of the US-brokered Camp David accord of 1978 with Egypt.

Mr Shamir told a conference of US Jewish leaders in West Jerusalem: "This very place where we are meeting now in Jerusalem and Tel Aviv, and Jaffa, and

Hifa, and the Esmeq (a district of northern Israel) and the Galilee are, in the eyes of the Arabs, occupied territories that belong as of right to the Arab people."

His speech drew a swift riposte from Labour Cabinet members. Mr Ezer Weizman said the remarks about the Arabs were "irresponsibility of the first degree", while Foreign Minister Shimon Peres said early elections would be required if Mr Shultz received a negative reply from the Prime Minister during the coming days.

Mr Shamir's reversal at this moment to sentiments which Israeli politicians rarely display in public nowadays appeared to owe much to the growing pressure within his Likud bloc to circumvent through issuing a joint invitation by the US and the Soviet Union to Israel and Jordan.

Earlier this week, Mr David



Shamir: growing pressure from within Likud

Levy, a Deputy Prime Minister and rival for the party leadership, described the US proposals as "dangerous" and called for early elections.

At a meeting of the Likud Ministerial forum on Wednesday, Mr Shamir is reported to have reiterated his suggestion of last October to Mr Shultz, that an international conference could be circumvented through issuing a joint invitation by the US and the Soviet Union to Israel and Jordan.

MEDIA'S ROLE IN THE PALESTINIAN UPRISING CRITICISED

Israel blames press for its woes

BY ANDREW WHITLEY

A PRINTING press in a West Bank Jewish settlement has begun distributing car stickers in English saying "TV - Press", free of charge. Dozens of settlers have already snapped up the boldly printed posters, to display prominently on their windshields when making their hazardous daily journeys through Arab villages.

"It works," boasts Mr David Karpach, owner of the Ofra press, whose brainwave it was. "The Arabs don't attack the press. From now on we'll all drive (in the occupied territories) with press stickers. They will have to decide whether to throw stones at everyone or at no-one."

After a shower of smashed windscreens and injuries from brickbats in the early days of the uprising, the hundreds of Western journalists travelling in the West Bank and Gaza Strip nowadays plaster their Israeli licence-plate cars with similar placards, in English and Arabic.

The enterprising Mr Karpach was not the first to come up with the idea of using the press as a cloak. The army has already admitted sending its own men into the Gaza Strip under the

guise of television film crews, to help identify the ringleaders of demonstrations for future arrest.

Palestinians freely admit that one of their principal goals is to sway world opinion in their favour, and Israelis of all descriptions have seized on this point to put the blame for their woes onto the shoulders of a profession they distrust even in normal times.

Likud ministers at Sunday's Cabinet meeting renewed their call for the media to be barred from entering the occupied territories after being angered and embarrassed by television coverage of soldiers breaking the limbs of bound Arab youths.

Prime Minister Yitzhak Shamir is known personally to favour banning the press entirely from the West Bank and Gaza. He first raised the idea informally with Chief of Staff Dan Shomron several weeks ago, only to be reluctantly persuaded that such a ban would be impossible to enforce.

On Monday he returned to the subject, warning that he would after all consider imposing the ban if it could be demonstrated by the security forces that it would help reduce the violence.

In practice, the stream of dam-

aging publicity for the Israeli army, with the conviction of senior officers that the presence of the media only complicates their task, has in recent weeks led inexorably to a gradual tightening of restrictions on coverage of the occupied territories.

Local unit commanders have until now been given considerable discretionary authority to declare districts to be "closed military areas" on an ad hoc basis, preventing journalists from entering. Earlier this week, Gen Amram Mitzna, commanding officer for the West Bank, was reportedly by a leading Israeli newspaper as having decided to prohibit journalists from entering certain designated "hot" areas on Fridays, the Moslem holy day.

The army's schizophrenia towards the television cameras was graphically revealed last week when a US crew was first escorted into an Arab village to record scenes of Palestinians killing Palestinians, and then had its film confiscated. Refusing to return the film, a spokesman said that its contents showing the lynching of a collaborator would be damaging to Israel's security if broadcast.

Voters found some polling stations locked up, while other stations were open but had no voters. Near Dhaka University, a fire station and fire truck were set ablaze by supporters of opposition parties who charged that workers from the governing Jatiya Party were trying to hijack ballot boxes.

Rival supporters clash in Bangladesh election

West German hostage freed

By Nore Boushary in Beirut

THE CAPTORS of Mr Ralph Schiray, a West German hostage, freed him at dawn yesterday. He was handed over to Syrian intelligence officers, who escorted him to Damascus via the Syrian-controlled town of Ajar in the Bekaa plain, Syria, security officials said.

Leading opposition parties had called for an election boycott, claiming that fair elections were impossible under the administration of President Hussain Muhammad Ershad.

The elections were to replace the parliament dissolved by Ershad in December in the early weeks of a campaign of strikes and protests aimed at forcing his resignation.

Despite the absence of candidates from the main opposition parties, candidates for the 300 parliament seats were fielded by 102 parties.

Soviet gold expert to tell all in Hong Kong

By DAVID GOODWELL IN HONG KONG

HONG KONG'S Immigration Department broke with long-standing precedent yesterday when they allowed into the territory a Soviet government official.

The lucky man was Mr Eugene Ulianov, head of the Precious Metals Department of the Soviet Union's Bank for Foreign Trade, who is to be a keynote speaker today at the start of a two-day international gold conference arranged by Hong Kong's Chinese Gold and Silver Society.

Little is known about Moscow's gold trading activities, so his speech on the precious metals operations of the Bank of Foreign Trade was being touted yesterday as offering potentially unique insights into Soviet gold bullion operations.

It is uncertain why the Hong Kong Government decided to make an unprecedented exception of Mr Ulianov. Hong Kong allows no diplomatic representation for Soviet bloc countries, and has long refused entry into the territory by Soviet bloc officials, apparently at the behest of Peiping.

A signal that the Government's hard line was being relaxed came late last year when a Soviet musician was allowed to come to Hong Kong to perform at a concert.

Plans for the Bolshoi Ballet to take part in the opening of a cultural centre in Hong Kong in 1989 have nevertheless been scrapped, as organisers expected insurmountable complications obtaining approvals from the administration.

AMERICAN NEWS

Ortega fires peace talks mediator

By Charles Castaldi in Managua

NICARAGUAN President Daniel Ortega yesterday unexpectedly dismissed Cardinal Miguel Obando y Bravo as mediator in the peace talks and named his brother, Defence Minister Humberto Ortega, as his replacement.

The decision was announced after a 20-minute meeting with the mediator at the prelate's offices on Wednesday night.

Mr Ortega, indicating a big change in negotiating tactics, said his younger brother (both are members of Nicaragua's ruling Sandinista National Directorate) would be willing to meet with the Contra rebels on March 9, 10 and 11 in the Nicaraguan territory at the border post of Sapotal, a few miles north of the Costa Rican border.

Previously the Sandinistas had rejected Contra requests for talks to be held in Nicaragua.

The decision comes on the heels of a series of increasingly contentious exchanges in which the president and the cardinal blamed each other for the breakdown of the talks held in Guatemala last month.

Privately Sandinista officials were expressing increasing discomfort with what they termed the cardinal's more overt pro-Contra position in the talks.

During the Guatamalan meeting the cardinal brought forward five points which were immediately accepted by the Contras - complete freedom of expression to be allowed by the Nicaraguan Government, a review of the compulsory draft, dialogue with the opposition, total amnesty for political prisoners and ceasefire zones which the Contras could enter armed.

The Sandinistas rejected some of these points because they consider them political and therefore outside the scope of the peace accords signed by Central American presidents on August 7.

US tax proposal

Democratic US Senator William Proxmire is to introduce legislation to remove a US tax law provision that lets Americans working abroad exclude up to \$70,000 of income from being taxed. Reuter reports from Washington.

"At a time when we are facing a huge budget deficit, this one loophole will cost \$1.2bn this year," Mr Proxmire said.

Brazilian salary measures rejected

By Ivo Daway in Rio de Janeiro

EMERGENCY measures to contain Brazil's public sector salary bill have been rejected by the Government despite dire warnings from the country's Finance Minister, Mr Malison da Nobrega.

Mr Nobrega had proposed a three month freeze on the wages of federal civil servants and the armed forces in order to reform the pay system and reduce inflationary pressures.

In an explanatory paper presented on Wednesday to the Economic Development Council, he warned: "Continuing the current

policy for the public sector will imply the absorption of all disposable revenues exclusively for the payment of staff."

But the measures, which would have meant substantial cuts in real purchasing power for public servants, were thrown out by ministers as unacceptable. Now Mr Nobrega and his Planning Ministry colleague, Mr Joao Batista de Abreu, are looking for alternative savings.

Speaking to reporters after the meeting, Mr Nobrega conceded that the proposals were "very

serious, very hard" but also necessary. The minister is determined to avoid printing money to meet the pay bill as this would fuel inflation - currently near 18 per cent a month - still further.

Alternative proposals being pursued include a reduction in the mechanism that gives pay rises linked to the average of inflation over the past three months - a system which itself means real pay reductions when inflation is rising.

Another option - mass dismissals of up to 100,000 workers

- is equally unlikely to be acceptable to the government.

Mr Nobrega's conviction - widely shared by business - that inflation can only be contained with a sharp reduction in the public sector deficit has so far made little progress in terms of new measures. It is reported that efforts to cut ministerial spending programmes have also been blocked.

Meanwhile in Congress, a formidable lobby is now building up to resist any substantial increase in taxes.

Greenspan gives warning on interest rates

INTEREST rates in the US are unlikely to fall unless Congress can reduce the federal deficit further than is required by the Gramm-Rudman programme, Mr Alan Greenspan, the chairman of the Federal Reserve, warned yesterday, writes Anthony Harris in Washington.

However, he said the Fed expects some rise in the deficit in fiscal 1988 after the "abnormal" fall in 1987, and did not think that this would worry the market.

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REPUBLICAN presidential candidate Robert Dole won the backing of former UN Ambassador Jeane Kirkpatrick yesterday, giving his campaign a boost two days before the South Carolina primary election. Reuter reports from Washington.

Ms Kirkpatrick, a favourite of the Republican party's hard right, added: "I have confidence that Bob Dole will know better how to protect our security."

But Mr Dole remains favoured to roll up a big win in the 17 states where Republican voters

will choose among the party's presidential candidates on March 8. "Super Tuesday". On that day voters will select 808 of the 2,277 delegates to the Republican National Convention this summer, where the presidential nominees will be chosen.

Democratic voters in 20 states will choose 1,307 of their 4,152 national convention delegates on the same day. Polls show black rights leader Jesse Jackson and Massachusetts Governor Michael Dukakis in position to win the most delegates.

Also on the Democratic side, Missouri Congressman Richard Gephardt, who won important seats in Iowa and South Dakota, and Tennessee Senator Albert Gore are also expected to pick up valuable delegates.

Also on the Super Tuesday contests are in the south.

A big Republican fight in South Carolina and a minor contest in both parties in Wyoming on Saturday precede the Super Tuesday balloting.

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Victor Mallet reports from Nairobi on Moi's efforts to clean up his country's image

Fragile stability returns before Kenyans vote

AFRICAN elections are usually curious affairs, and Kenya's general election on March 21 is no exception. Only one political party, the ruling Kenya African National Union (Kanu), is allowed to participate, and President Daniel arap Moi has been firmly entrenched since the end of February in his third term as head of state. No-one stood against him.

Faced with such clear-cut results, the uninhibited might expect the Kenyan parliament election to be conducted with an air of quiet resignation. Nothing could be further from the reality.

While it is true that matters of national policy are barely mentioned, let alone disputed, personality clashes and controversial local issues in each constituency ensure that campaigning is vigorous and sometimes violent. Kenyans loyal to a particular candidate are not averse to buying votes with beer or money, nor to intimidating, stoning or even kidnapping their opponents.

Despite the restrictions of a one-party state, the elections can also have a profound, if indirect, influence on Kenyan national politics and on the country's economy. Anxious to show tolerance, Mr Moi freed nine political prisoners on the day he called the election. Keen to show largesse, he risks undermining a stringent economic recovery programme backed by the International Monetary Fund.

There is little doubt among diplomats in Nairobi that at the age of 64 the pro-Western Mr Moi, who succeeded Mr Jomo Kenyatta in 1978, is much more confident and politically more secure than he was a year ago.

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WORLD TRADE NEWS

McDonnell will back production deal with Airbus

BY DAVID MARCH IN BONN

McDONNELL-Douglas, the US aircraft manufacturer, has welcomed the prospect of joint airliner production with the European Airbus Industrie group to challenge Boeing.

Mr Jim Worsham, chief executive of Douglas Aircraft Company, McDonnell-Douglas's civil aviation arm, said he was "very encouraged" by Tuesday's call from the four Airbus partners for fresh talks on collaboration between the two sides.

Mr Worsham believed that cooperation would be "a win, win, win situation. It would be a win for Airbus Industrie, a win for McDonnell-Douglas and a win for the aviation industry.... We very much hope it will happen."

While not wanting to prejudice the outcome of talks, which he said would start soon, Mr Worsham said a successful outcome would help defuse the danger of a trade war between Europe and the US over government financial support.

"I would think that if Airbus and McDonnell-Douglas were to work together on a family of aeroplanes, part-US, part-European, then we wouldn't have any thing to fight about."

Proposed co-operation would be unlikely to fail foul of US anti-trust regulations - a point which has been worrying some European government officials.

"Whatever we do would be discussed and worked out with the anti-trust people," he added. Mr Worsham has been the chief participant from the US company during six years of sporadic talks with Airbus over co-operation.

The decision by ministers from

DAT row solution 'in sight'

By David Thomas

THE Western music industry believes a solution is in sight to the long-running row about the introduction of digital audio tape, a revolutionary system developed by the Japanese.

The music industry fears that DAT will drain its copyright income because it allows almost perfect copying from compact discs.

It has been lobbying the European Commission and the US Government for laws forcing manufacturers of DAT hardware and software to include an anti-copying device developed by CBS, the US-based music company now owned by Sony of Japan.

Japanese hardware manufacturers have held back from a general launch of DAT in Europe and the US while the row remained unresolved. Meanwhile, DAT's progress in Japan has been slower than expected partly because the western music companies have refused to make their repertoire available for pre-recorded DAT tapes.

The International Federation of Phonogram and Videogram Producers (IFPI), yesterday finally accepted that the CBS device could not provide a solution to the dispute.

They have been exploring the possibility of recommending that a copy-limiting device should be placed in all DAT machines.

One possibility is a device developed by Phillips, which would allow a DAT copy to be made of a compact disc, but would prevent further copies being made of a copy.

Another possibility, backed by the Recording Industry Association of America, the US trade association, would prevent a specific compact disc being copied more than once by a DAT machine.

EC anti-dumping probes jump by almost 50%

By William Dawkins in Brussels

THE number of anti-dumping inquiries opened by the European Commission jumped from 24 to 34 between 1986 and 1987, according to estimates released by the Brussels authorities yesterday.

That compares with 36 new anti-dumping investigations in 1985 and 39 the previous year, according to the latest report on dumping. They include inquiries into Yugoslavian steel imports, South Korean microwave ovens, and East German polyester fibres.

Although the number of cases appears to be declining, the financial importance and political sensitivity of EC anti-dumping cases is increasing. The 1986 batch included an investigation into more than £1bn-worth of photocopy exports from 12 Japanese companies, the EC's biggest such inquiry.

Last year's new inquiries include three into EC-assembled electronic typewriters, mechanical excavators and electronic

Yeutter warns S Korea on sanctions

SOUTH Korea, and other Asian nations will face export curbs if they do not end "unfair trading practices", warned Mr Clayton Yeutter, US Trade Representative, yesterday.

Companies that have benefited from the relatively open markets of the US are in danger of killing the goose that lays their golden egg if they do not liberalise their trade policies.

US complaints against South Korea included closed markets, inadequate protection for intellectual property rights, and curbs on foreign banking and shipping.

Mr Yeutter's speech, prepared for delivery to the US-Korean Society in New York, and released by his office on Wednesday.

Asian nations, including Japan, Taiwan, Hong Kong and South Korea, have made impressive inroads into the open US market, and have run up huge trade surpluses with the US, Mr Yeutter went on.

When it signed a major trade finance protocol with the Export Credits Guarantee Department (ECGD) last year, the Soviet Union separately set a rate of 7.8 per cent on medium term credits in sterling. The difference between this rate and the permitted minimum export credit rate of 9.8 per cent was to be made up by exporters through a premium on the price of the deal they were offering.

Since then the official rate has risen to 10.4 per cent, and from July no subsidies at all will be

permitted. So exporters are asking whether they will eventually have to dig even deeper into their own pockets to help finance their deals with the Soviets.

Many are assuming, however, that the immediate impact of the changes will not be all that dramatic. The market reference rate for sterling, calculated by the OECD, at which export credits will be priced from July, is currently 10.5 per cent - only fractionally higher than the present official minimum on export credits. It will also be possible for ECGD to offer a six month commitment on the subsidised rate right up till just before the rule change comes into effect.

Exporters hope this will delay the impact of the changes while the two sides explore options such as financing in other, lower interest currencies - it has already agreed to accept Ecu-denominated loans under the protocol. ECGD would like it also to consider floating rates.

"The Soviet Union has been becoming more flexible, and I think more realistic, in its appraisal of the real cost of financing in various different currencies," says Mr Tony Bruce, Marketing Director of John Brown Engineering which has already signed a \$146m deal for a polypropylene plant at Budennyovsk under the protocol.

That deal was both denominated and financed in US currency, providing one sign of the more flexible approach.

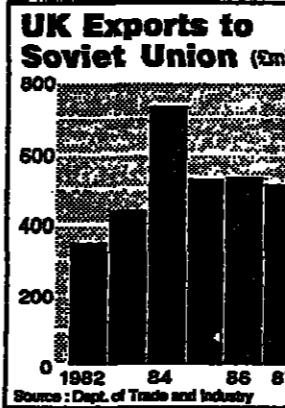
Other exporters say that the new, decentralised foreign trade arrangements have left a degree of uncertainty in trading relationships with the Soviet Union. Some of the newly installed contracts are by nature cautious and do not understand the potential cost of borrowing in low-interest appreciating currencies like D-Marks and Yen. Amundering them has become the need for new projects to be self-financing in hard currency terms.

From the UK exporter's perspective there is another worry. This is that denominating a contract in a foreign currency when costs are in sterling involves an exchange risk. Exporters have to insure against adverse rate moves between the time they submit their bid and the time the contract is signed, and although ECGD offers such a facility in Ecu deals so far has the Soviet Union been willing to take the exchange risk on to its own books.

Deals signed up under the protocol in the first year of its existence amount to some £400m, including a £246m contract signed by Simon Engineering for a plant to make factory automation equipment using GEC technology.

Exporters are, however, concerned that the export credit changes could put Britain at a disadvantage, especially if, as many fear, UK interest rates are set to rise. Mr Chris Siegl, John Brown Project Finance Manager, puts it bluntly. If UK rates rise, he says, "other countries will be able to offer attractive rates. We won't."

UK exporters remain cautious about prospects for a sustained increase in exports to the Soviet Union partly because of the changes in Russian trade practice but also because of the end of subsidised export credits.



Source: Dept. of Trade and Industry

Bankers believe that some £400m-worth of large projects is now under serious consideration with a further £530m in smaller orders also potentially in the pipeline. Among the larger possible orders is a bid by John Brown for further polypropylene plant modernisation at Budennyovsk and Kazan.

Yet the mere existence of the protocol does not guarantee business going to the UK. Parc Corporation lost a major polyester plant order last year when its price was referred to the terms of 30 per cent by Nissho Iwai of Japan. It is now bidding to build a different fibre plant at Kure, but once again market rumours suggest it may be undercut.

Partly because of this, UK exporters remain cautious about prospects for a sustained increase in business. The caution has as much to do with intense international competition for Soviet orders and the changing nature of Russian trade practice as with the end of subsidised export credits.

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They'll be amazed at Mazda on March 10th.

Our preliminary results for 1987 will be published on Thursday, March 10th. You may find them mildly surprising.



ROVER GROUP

THE LAND ROVER AND AUSTIN ROVER HOLDING COMPANY.

UK NEWS

Independents lead oil-search awards

BY STEVEN BUTLER

INDEPENDENT OIL companies led the second round of onshore oil-exploration licence awards announced yesterday by Mr Peter Mottram, Energy Minister.

The Energy Department awarded 60 exploration licences to 73 companies for acreage in England, Scotland and Wales, from 75 applications, based on proposals to explore the block.

The independents include Enterprise, Aran Energy, Lasmco and Sovereign Oil & Gas, and many lesser-known companies.

The minister said this round of awards was notable for the many smaller companies, some new to the UK onshore scene.

British Petroleum, Shell, Amoco and Fina were also

awarded licences. British Gas and Conoco are participants in several licence groups.

Missing from the successful applicants list were Carless, Capel & Leonard, which has been an active operator in UK onshore exploration, and British.

Onshore UK drilling activity last year fell to 17 exploration and appraisal wells, compared with a record 26 in 1986, according to statistics from the oil services department of James Capel stockbroker.

UK onshore oil output last year rose to 11,200 barrels a day, compared with 10,200 b/d the previous year and an average of 2,470 b/d offshore.

US-bound uranium stalled

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH NUCLEAR Fuels (BNFL), the state-owned processing and research company, yesterday abandoned attempts to ship four containers of enriched uranium to the US through the port of Liverpool.

The cargo had been stranded in Liverpool since last week, when dockers refused to handle it because of allegations that it contained uranium from Namibia, the former German colony administered by South Africa.

BNFL said the containers had been returned to its processing plant at Springfield, near Preston, while negotiations were held with the dockers.

The company said it would probably try to move the cargo through another port if the Liverpool dockers continued to refuse to handle it.

The most likely outlet would be Felixstowe, the fast-growing East Coast port owned by Pembridge and Oriental Steam Navigation.

State to charge companies for merger adjudications

BY DAVID CHURCHILL, CONSUMER INDUSTRIES CORRESPONDENT

THE GOVERNMENT yesterday announced surprise plans to charge companies involved in mergers and acquisitions for the costs incurred by the UK's merger control process.

Mr Francis Maude, minister for corporate and consumer affairs at the Department of Trade and Industry (DTI), said that the charges were likely to be between £5,000 and £15,000 per merger, although he admitted that they could be as high as £50,000 for larger mergers.

Details of the charge system have still to be finalised, although they are most likely to be levied on the acquiring company in a merger or takeover.

Legislation will be introduced as soon as possible to impose the charges as well as to bring about moves to simplify and speed up

the merger control process. The changes were announced yesterday in a DTI paper on merger control, most of which had been foreshadowed by Lord Young, Trade and Industry secretary, in the White Paper in January on improving enterprise in British business.

The proposals to charge companies involved in mergers were not, however, included in the White Paper.

The plans were last night strongly condemned by the Confederation of British Industry (CBI), the employers' organisation.

The CBI, which had not been consulted on the proposals, said that "this is an unjustified tax on enterprise."

It added: "We are astonished that the Government should

decide to go down this path. Business is already paying through taxation for Government merger regulation in the public interest - why should they have to pay it twice?"

The merger control process costs the Government about £1m a year, spread between the Office of Fair Trading (OFT) and the Monopolies and Mergers Commission (MMC).

Up to 400 mergers a year are scrutinised by the OFT but only an average of about six a year are actually referred to the commission for a full investigation to determine the public interest.

Mr Maude justified the imposition of charges yesterday as being a small price to pay for the improvements in the merger control process which companies had been seeking.

Life insurers act to limit impact of AIDS claims

BY ERIC SHORT

ALL MEN seeking life assurance where the cover level is at least £75,000, will in future be required to complete a supplementary life-style questionnaire, irrespective of whether they are married or single, under recommendations made by the Association of British Insurers (ABI) to member life companies.

If the cover level is at least £150,000 then under the recommendations, all men would be required to have an automatic blood test.

The proposals represent a major step by the ABI to deal with the problem of AIDS (Acquired Immune Deficiency Syndrome) in life assurance underwriting. The requirements are far more widespread than steps taken to date.

The main change is to require all men to provide information or undergo HIV blood tests.

Up to now these requirements have only applied to single men seeking life assurance and the limits were much higher - £250,000 for automatic blood tests.

Although the recommendations were agreed by a large majority at the last ABI life

Congress are recommending new restrictions on unions signing strike-free, single-union deals with employers in a move which seems likely to promote fresh single-union agreements.

• Increased contacts with employers

• Promotion by the TUC of union services, including financial services and pensions

• Pilot schemes analyse labour markets to help recruitment in non-union companies

• More promotion of trade unionism, especially among women and young people.

The report acknowledges that "in a period of adversity, unions and the TUC need to concentrate on certain basic tasks such as representing existing members, organising new members, building stable and mutually productive relations with employers."

In its final version, the report is likely to be part of the TUC's report to this year's Congress.

TUC recommends checks on strike-free agreement unions

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of the Trades Union Congress are recommending new restrictions on unions signing strike-free, single-union deals with employers in a move which seems likely to promote fresh single-union agreements.

• New powers for the regulation of relations between unions, especially concerning strike-free, single-union agreements

• Increased contacts with employers

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Major balance sheet changes proposed

BY RALPH ATKINS

A RADICAL plan to restrict UK companies' ability to hide assets and liabilities from their balance sheets was published by the Accounting Standards Committee (ASC) yesterday.

The draft standards proposed by the ASC break fresh ground in company reporting practice. Instead of detailing specific guidelines for acceptable company reporting practice, it sets out a general concept which could be applied in a variety of situations.

However, the proposal is likely to cause controversy among finance directors, accountants and lawyers because of the extra responsibility it gives auditors in interpretation of standards.

The ASC, which represents six accountancy bodies in England, Wales, Scotland and Ireland, has invited comment on its proposal by July 31.

Standard Chartered libel action against FT settled

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A LIBEL action by Standard Chartered Bank over a Financial Times article that could have been read as implying that the bank orchestrated an unlawful share-support operation during its opposition to a takeover bid by Lloyds Bank was settled in the High Court yesterday.

Mr Andrew Caldecott, for Standard Chartered, told Mr Justice Hobhouse that the £1.5m Lloyds bid failed in July 1986, because of lack of support from Standard Chartered's shareholders.

A Financial Times article in February 1987, headed "Standard Chartered lent to the buyers of its shares," stated that four key purchasers of Standard Chartered shares each had about £100m in loans from Standard Chartered at the time the take-over bid was being defended and that "additional loans to one particular shareholder were approved as part of a carefully planned and orchestrated share-support operation."

The article had gone on to refer to Companies Act prohibitions against companies giving financial assistance for the purchase of their own shares except in limited circumstances, but failed to mention that the lending of money in the ordinary course of business was exempt.

Mr Caldecott said that Standard Chartered had read the article and accepted that it had been guilty of unlawful conduct.

Miss Adrienne Page, for the Financial Times, said it regretted any damage and embarrassment caused to Standard Chartered by the article.

Although it had only intended to convey that there were important questions to be answered, it accepted that the article could imply that Standard Chartered had, in fact, been guilty of unlawful conduct.

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UK NEWS — BRITISH AEROSPACE AND ROVER

Merger meets few hurdles at Westminster

By PETER RIDDLE, POLITICAL EDITOR

THE BRITISH AEROSPACE/Rover Group talks have taken the political world as much by surprise as the City. Yet, while politics have begun to surface, politicians are likely to be less difficult to convince than the City.

The Conservative response has moved from astonishment, via relief and recognition of possible advantages, to an attitude of "splendid if it works, but it is bound to be harder than it now seems."

That has been the reaction of ministers as they heard the news. Firstly, Lord Young, Trade and Industry Secretary, when he received a phone call in mid-February from Professor Roland Smith of BAE. Then the members of the Cabinet's economic committee late on Monday afternoon. And finally, the full Cabinet on

Tuesday morning before Mrs Thatcher left for the Nato summit.

For the Government, it is partly a matter of getting rid of what has been a troublesome and expensive (£2.5bn) investment much earlier, and possibly more smoothly, than expected.

There is also the Union Jack aspect. Mrs Thatcher and many of her fellow-ministers and Tory MPs remain at heart mercantilists supporting a British solution if one is available. BAE undoubtedly fits that bill.

One minister involved says his reaction changed from initial puzzlement to recognising these political advantages, as well as what the Government sees as industrial benefits from marrying the two companies along the lines of the much-trumpeted overseas motor/aerospace groups.

As Mr Alan Beith, the Liberal

MP pointed out in the Commons on Tuesday, BAE must have been watching the Saab advertisements on television.

All these factors together with the initial surprise, explain why the political reaction so far has been subdued, at least by comparison with the furor two years ago over the Ford approach to Austin Rover and the General Motors bid for Land Rover and Rover's commercial vehicle operations.

But if there appear to be few hurdles at Westminster, ministers recognise that a deal is far from assured. The Government is prepared to write off past debts, although precise figures have yet to be agreed.

The central question is whether other bidders come in. BAE has exclusive negotiating rights until the end of April, but Mr Kenneth Clarke, the Industry

Minister, said that, "before any deal is finalised, if one emerges from the negotiations, we should have to consider any other offers that were forthcoming."

If a BAE takeover fails through, it will not be a return to the position as before. One view expressed in Whitehall is that these talks will wipe the slate clean on the events of two years ago. Hence, if a British solution fails, the way might be open for a possible approach from an overseas buyer for all or part of Rover Group as well as for an eventual flotation.

However, any overseas approach would run into much greater problems both within the Government and at Westminster, than the current BAE proposals which are acceptable politically, although not necessarily in the City.

Suppliers puzzled by engineering reasoning

By NICK GARNET

MACHINE TOOL and production system suppliers to Rover and British Aerospace seem to be bemused by the engineering arguments used by BAE to justify the proposed purchase of the car group.

Senior managers from a small collection of British, US and West German machine tool companies yesterday met Mr Michael Heseltine, the former Tory Cabinet minister, to discuss the prospects of lowering trade barriers in the EC in 1982.

The subject of the proposed takeover arose after the meeting. The managers did not wish to make any comment about the overall industrial and political logic in a takeover by BAE.

They were scathing, however, on some of the arguments put forward by BAE on co-operation over production engineering, new materials and aerodynamic design.

They did not understand BAE's suggestion that it could help Rover with aerodynamics. This, they said, appeared to mean that BAE believed it could provide assistance on aerodynamics to Honda which is the dominant partner in Rover's model development programme.

Honda, they said, was already one of the leading car body design companies, producing cars with some of the lowest drag coefficient figures in the car industry.

They were also sceptical about the idea of BAE helping Rover with new materials. While this might provide some useful grounds for co-operation, the use of such materials in cars, particularly of the type built by Rover, was so small as to be negligible.

New materials had grown

through Saab's experience with the 1968 Scania takeover, company executives say it took more than a decade to get open collaboration between engineers from the previously separate companies.

Despite all the advantages of engineering cross-fertilisation, Saab still had to look for outside co-operation when it sought to launch a new car model development programme in the 1970s.

Acquisition aims to realise full potential of Royal Ordnance

By LYNTON MCCLAIN

THE PROPOSED sale of Rover Group to British Aerospace raises the question of how BAE has handled its acquisition of another state-owned company, Royal Ordnance.

BAE bought the arms and munitions company for £150m last April after the Government cancelled at the last minute its planned flotation of Royal Ordnance on the stock exchange.

This was after Mr George Younger, Defence Secretary, said it had not been possible to transform Royal Ordnance into the sort of commercial company that could be successfully floated. When BAE bought the company less than a year later, it found RO still wanting in many respects.

The structure of its organisation "looked like Clapham Junction" with no clear lines of responsibility, according to Sir Raymond Lygo, managing director of BAE and chairman of Royal Ordnance.

The aerospace company immediately appointed its own senior executives to lead the company more fully into the commercial world.

Sir Raymond says: "Royal Ordnance was an organisation looking for a home. It was very similar business to that of British Aerospace, but was heavily bureaucratised and run by former civil servants."

In contrast, he says: "We are happy with the way Rover is structured, with some of the various divisions, the company has developed a wide range of aerospace components and systems which are likely to eventually — to find automotive uses."

Electronics is the area where Saab is looking most for gains in its automotive operations from its involvement in military technology. "Electronics will be the biggest revolution in the 1990s. There will be no bigger change in car than the expansion of electronics. Here we see we have a big advantage."

The company's recent introduction of its ground-breaking direct ignition system is the biggest example yet of an automotive spin-off from its military technology research.

"We are convinced that 10 years from now, all cars will have this direct ignition. We believe we are the forerunner. There are some Japanese ver-

sions but they are not on the market yet." The new ignition system has no cables and no distributors and Saab claims that it triples the life of a sparking plug.

Further areas of cross-fertilisation between aerospace and automotive technologies are in the making "which we know will be extremely important in the 1990s," said Mr Hammerich.

Emission controls and other devices would initially affect upmarket car-makers but would later reach the volume manufacturers as well.

Through a set of joint sub-committees which serve the engineering needs of the various divisions, the company has developed a wide range of aerospace components and systems which are likely to eventually — to find automotive uses.

One example is an advanced sensor technology for the control of guided missiles, which Mr Hammerich said might "one day" be used for such purposes as the conveying of traffic control information to cars and trucks.

Recalling Saab's experience with the 1968 Scania takeover, company executives say it took more than a decade to get open collaboration between engineers from the previously separate companies.

Despite all the advantages of engineering cross-fertilisation, Saab still had to look for outside co-operation when it sought to launch a new car model development programme in the 1970s.

The idea that BAE would benefit from Rover's production engineering has also gone down poorly.

The machine tool makers say Rover is probably short of production engineering skills.

The top man at RO, after Sir Raymond as chairman, is Dr Maurice Dixson, the former com-

Aerospace and motor technology links 'take time'

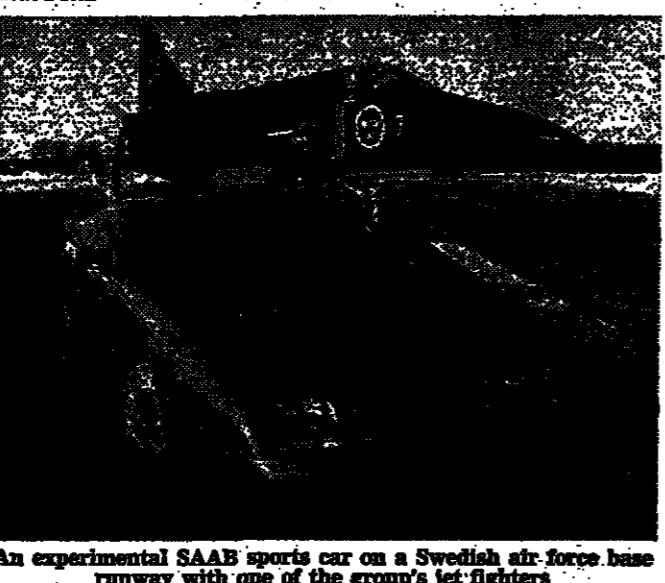
By CHRISTOPHER LORENZ AND KEVIN DONE

WHEN Daimler-Benz, the West German maker of Mercedes cars and trucks, moved into the aerospace and electronics industries via a set of acquisitions in 1985, the bosses of Saab-Scania could hardly contain their glee. "The others are scrapping to catch up with our 40 years of experience of cross-fertilisation in engineering," was the tenor of their reaction.

This week, Saab's response to the news of British Aerospace's proposed move in the reverse direction was a polite "no comment." But company executives were quite open about the great length of time it took Saab to create real "synergy" between its aerospace, car and truck divisions.

Of the many aerospace-motor combines which exist in Europe, Saab-Scania is the oldest and also the most similar to the proposed BAE-Rover Group. The company started in aerospace and then diversified into motor vehicles (though not through acquisition) at the end of the Second World War on the assumption that sales of military aircraft would rapidly decline.

The name Saab stands for Svenska Aeroplan Aktiebolaget. The company was founded in 1937 to lead the manufacture of



An experimental SAAB sports car on a Swedish air force base runway with one of the group's jet fighters

Swedish fighter planes as Europe prepared for war.

The more recently forged combines were all created by motor manufacturers shifting in the reverse direction. Saab makes both military and civil aircraft, missiles and satellites as well as cars.

From the moment Saab first moved into cars in 1947 with the launch of the Saab 92, the influence of aerospace engineers was plainly evident in the cars' advanced aerodynamics.

Since then, a gradually increasing series of collaborative projects has been forged between the aerospace, cars and trucks divisions (the latter was added in 1969 through a merger with Scania) has created considerable cross-fertilisation in the design of driver's seating, instrumentation and other cockpit-like "ergonomic" features.

"Saab car technology is closely

linked to our background in aerospace technology," said Mr Georg Karslund, Saab-Scania chief executive.

There are some Japanese ver-

sions but they are not on the market yet." The new ignition system has no cables and no distributors and Saab claims that it triples the life of a sparking plug.

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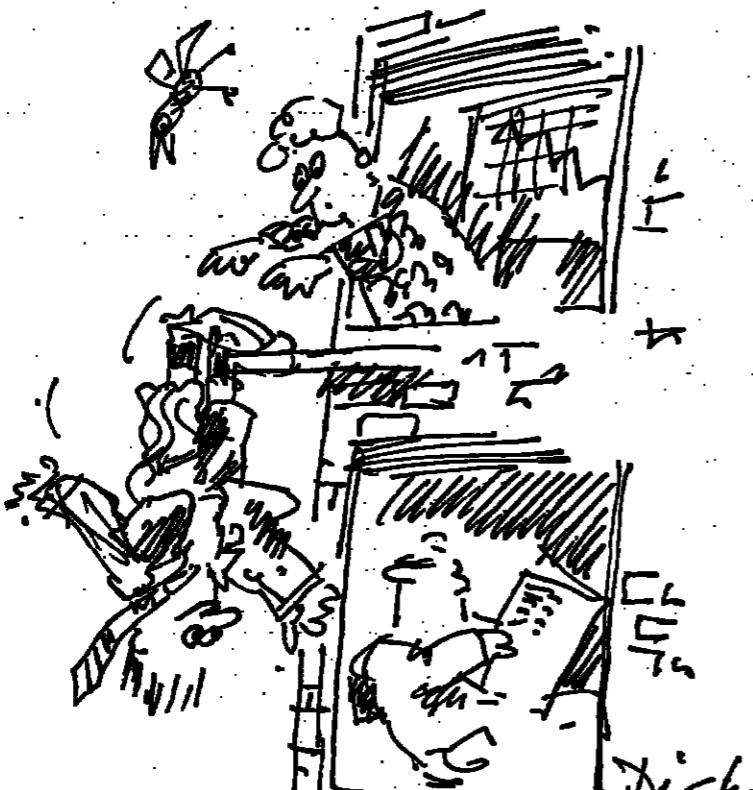
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Oxford Review questions long-term recovery claim

By PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S economic performance has improved significantly over the past few years but there remain question marks over the Government's claim that it has achieved a durable reversal of the economy's long-term relative decline.

A series of studies of Britain's economic history over the past 100 years, published yesterday in the Oxford Review of Economic Policy, identify a number of areas where the thrust of economic policy since 1979 should bring long-term gains.

The studies by several leading academic economists suggest, however, that many of the key problems — inadequate research and development, poor training, insufficient competition — remain unresolved.

They conclude that the record of the Thatcher Government should be judged not simply against that of the 1970s, when the economy suffered a number of external shocks, but over a much longer time-scale.

And while conventional wisdom treats the last 100 years as a period of almost continuous economic decline, the record in practice is not "uniquely or uniformly dreadful."

History also provides ample reason to discard the notion often

favoured by politicians that there is any "simple panacea" for reversing relative decline.

The late Victorian and Edwardian economists, for example, were lightly taxed but were outperformed by other countries.

The review argues that the Government should be given credit for placing the emphasis of its strategy on improving the supply side of the economy.

The weaknesses of policy in most of the post-war period appear to have been concentrated in the failure to tackle supply side problems rather than a lack of adequate demand.

Among the supply side reforms since 1979 which are likely to have improved the economy's potential are reform of trade union law, privatisation, moves towards more selective industrial support policies and initiatives to strengthen vocational training.

Such policies have given management the opportunity to control restrictive practices, to obtain faster productivity growth and to assert control over the productive process.

That has contributed to a large shift in Britain's standing among industrial countries in terms of real growth rates and productivity. Growth rates in real output per worker over the past few

years have been close to the top of the international league.

The studies emphasise, however, that it is too early to judge whether that trend will be durable, and argue that the Government has missed important opportunities.

In privatisation policy, for example, the opportunity to enhance efficiency through increased competition has been lost; in education, the political power struggle may endanger the effective provision of technical and vocational training.

The authors identify the failure of Britain to keep up with its competitors in areas like training and research as one of the constant threads in its relative decline.

They add that the Government's focus on market-related solutions to economic problems has missed the evidence that Britain's weaknesses in these areas are in large part due to "market failures".

What is needed is more successful action and initiatives.

The review argues that: "The Thatcher Government's policies have, at best, dealt with only some of the supply side problems which the Conservatives inherited."

Oxford Review of Economic Policy, vol. 4, no. 1, OUP, Walton Street, Oxford OX2 6DP.

Water authority to reward fast payers

By Richard Tomkins, Midlands Correspondent

SEVERN-TRENT, THE second-largest water authority in England and Wales, is to reward prompt bill-payers with a chance to win a holiday in Thailand or a car. The scheme aims to cut costs incurred when customers wait for final demands before paying.

Starting with spring bills all its customers who pay bills within seven days of the due date qualify to enter a contest for a Peugeot 305 SXL supplied by the maker for publicity.

Autumn bills will contain a chance to qualify for a holiday for two in Thailand, supplied by KLM, the Dutch airline, and Hilton International Hotels.

Severn-Trent, among water authorities preparing for privatisation next year, believes it is the first utility to enter a commercial deal of this kind to tackle late-payment.

It serves 2.6m households and companies in and around the Midlands. About 500,000 had to be reminded to pay in the first half of last year and about 800,000 in the second.

Late payment costs it about £250,000 a week in lost interest and the expense of reminders.

Eli Lilly seeking to bar 350 late claims by Opren 'victims'

By PETER MARSH

ELI LILLY, the US maker of the banned drug Opren, is to seek a judicial ruling to prevent 350 more people from proceeding with legal action against it. The company has been the subject of a court battle over alleged side-effects involving 1,300 UK claimants.

The cases of the 350 are due to be the subject of a hearing in chambers before Mr Justice Hirst in the High Court on March 28.

These people have taken out writs against Lilly in the period after a deadline of January 1987 imposed by the court. The purpose of this deadline was to keep separate the "late" cases and those of the 1,300 people who brought their actions before that date.

All but about 30 of the 1,300, who claimed that Opren gave them a range of side-effects mainly involving undue reactions of the skin to sunlight, have accepted a settlement announced in December in which Lilly allocated about £2.2m.

Opren campaigners have argued that the compensation was inadequate. They say it was accepted in most cases only because of the difficulty of fighting a prolonged court action.

Mr Richard Bailey, managing

director of Lilly's UK subsidiary, said yesterday that he was convinced his company had not behaved improperly over Opren.

Lilly had made no settlement offer in which it did not admit negligence in spite of there being no evidence in many of the cases to link Opren firmly with the medical problems.

Lilly yesterday sent its 2,800 British employees a four-page letter setting out its side in the Opren dispute. It said that, in view of the lack of medical evidence, press reports comparing Opren with drug disasters like thalidomide were "dramatically untrue".

Mr Bailey said the company's lawyers would argue in court later this month that the cases of the 350 late claimants should not be allowed to proceed further.

This was on the grounds that they had brought their actions too late to be dealt with under UK product-liability law involving injury. Under these provisions, claimants have to start actions within four years of the event believed to have caused the problem.

Miss Kathleen Graham, chairman of the Opren Action Group, said her group would fight any attempt by Lilly to stop the cases of the late claimants.

No salvage for Thames pleasure boat rescue

THE GORING

House of Lords
(Lord Bridge of Harwich,
Lord Fraser of Tillybalt,
Lord Brandon of Oakbrook,
Lord Ackner and
Lord Oliver of Aylmerton):

February 25 1988

SALVAGE CANNOT be claimed against a vessel rescued in non-tidal waters.

The House of Lords so held when dismissing an appeal by Mr Arthur Mullins and others on behalf of members of the Island Bohemian Club from a Court of Appeal decision (11987) *FTLR* 467, that their salvage claim against owners of the Goring should be struck out.

LOD BRANDON said that shortly before midnight on September 14 1984, the Goring, a passenger vessel, allegedly broke free from her mooring in the Thames, up river from Reading Bridge.

Members or employees of the Bohemian Club, situated on De Montfort Island, managed to put one of their number on board and haul the vessel to a vacant mooring.

The parties agreed that the Thames above Reading Bridge was not tidal, and that had the alleged services been rendered further down where it was tidal, the club members would have had a cause of action for salvage.

On July 22 1985, the club members began an action in rem against the Goring in the Admiralty Division. Her owners applied to strike out the writ on the ground that because the services had been rendered in non-tidal waters there was no cause of action.

Mr Justice Sheen dismissed the application to strike out. The Court of Appeal allowed an appeal by the owners. The club members now appealed.

The cause of action for salvage was ancient. Before 1840 Admiralty jurisdiction over salvage claims was restricted to claims arising on the high seas. Section 6 of the Admiralty Court Act 1840 abolished that restriction and extended the jurisdiction to claims for services rendered "within the body of a county".

The club members contend that "within the body of a county" was wide enough to include non-tidal inland waters navigable by ships, and that section 6 had extended the scope of the cause of action.

The contention was not accepted. First, it was unlikely that the legislature would have given jurisdiction which the court had never previously asserted. Second, except for cases of closed docks, there was no authority to support the contention.

Section 48 in Part VIII of the Merchant Shipping Act 1854 provided that salvage was payable "on the shore of any sea or tidal water" within UK limits.

That prescribed, for the first time, the places in which services must have been rendered in order to qualify for salvage. If the legislature had intended that services rendered in non-tidal inland waters should also qualify, it would surely have expressly so provided.

The 1854 Act was repealed and replaced by the Merchant Shipping Act 1894. Part IX, entitled "wreck and salvage", replaced so much of Part VIII of the 1854 Act as dealt with those matters.

Section 56 of the 1894 Act, still in force, provided that salvage was payable where services were rendered "at any place on or near the coasts of the United Kingdom or any tidal water".

Section 22 of the Supreme Court of Judicature (Consolidation) Act 1881 provided that the High Court had jurisdiction to hear claims for salvage services "whether rendered on the high seas or within the body of a county".

Section 1 of the Administration of Justice Act 1956 provided that the Admiralty Court had jurisdiction to hear salvage claims, and subsection (4) provided that sec-

tion 1 applied "(b) in relation to all claims, wherever arising".

The club members contended that if section 6 of the 1840 Act had not extended the cause of action, section 14(1)(b) of the 1856 Act had done so, by using "in relation to all claims wheresoever arising".

The contention gave rise to various considerations: first, the purpose of sections 1 to 3 of the 1856 Act was to give effect to the Brussels International Convention Relating to the Arrest of Seagoing Ships, 1922.

The Convention was concerned with types of claims only. It was not concerned with the substantive law of different states applicable to such types of claims. That being so, one would not expect the 1856 Act to alter the substantive law relating to any type of claim.

Second, a provision that the Admiralty jurisdiction included salvage claims "wheresoever arising" was not on the face of it intended to alter the substantive law. For that, clearer language would be required. "Wheresoever arising" meant "wheresoever arising" in the sense of arising in the localities in which, under the substantive law of salvage, such claim is capable of arising".

Third, Admiralty jurisdiction over salvage claims in Scotland was dealt with separately in Part V of the 1856 Act. The jurisdiction was restricted to give effect to the Convention, but contained no provision that it should cover claims "wheresoever arising".

Since there was in general no difference in substantive law between England and Scotland, it would be surprising if the expression applied to salvage claims in England but not Scotland.

Fourth, it might be expected that if "wheresoever arising" was intended to have the effect contemplated for by the club members, section 56 of the 1894 Act, which would no longer have served any useful purpose, would have been repealed. The 1856 Act did not repeat that section.

Having regard to those four considerations, the conclusion was that the legislature, by using "wheresoever arising" in section 14(1)(b) of the 1856 Act, did not intend to alter the substantive law of salvage.

Section 29 of the Supreme Court Act 1981 restricted the Admiralty jurisdiction of the English High Court in terms similar to those used in section 1 of the 1856 Act. It followed that if section 1 of the 1856 Act did not alter the substantive law of salvage, the 1981 Act did not do so either.

The view that neither section 6 of the 1840 Act nor section 1 of the 1856 Act created a cause of action for salvage in non-tidal waters was strongly reinforced by the way in which the legislature had from time to time stipulated in what places services must be rendered to qualify as salvage.

The requirement for a ship by section 48 of the 1854 Act was "the shore of any sea or tidal water". By section 56 of the 1894 Act it was "on or near the coasts, or any tidal water". The requirement for aircraft by the Civil Aviation Acts of 1949 and 1952 was "on or over the sea or any tidal water, or on or over the shores of the sea or any tidal water".

Repeated stipulations of that kind were inconsistent with there having been a cause of action for salvage services rendered in non-tidal waters.

If statutory provisions had the effect of limiting the scope of the cause of action to services rendered at sea or in tidal waters, it was not open to their Lordships to extend that scope. Any such extension must be by the legislature.

Their Lordships agreed.

For the club members Anthony Clarke QC and Belinda Bushell (Inglewood Brown Bannison & Garbett).

For the owners of the Goring: Geoffrey Brice QC and Elizabeth Blackburn (Shaw & Clegg).

Rachel Davies
Barrister

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Earnings per £1 Share	127.19	72.69	32.59
Directors' Valuation of Portfolio (£m.)	603	49.1	30.2
Cost of Portfolio (net of provisions) (£m.)	(20.7)	(15.8)	(13.4)
Unrealised Gain (£m.)	39.6	33.3	17.1

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TECHNOLOGY

Clive Cookson reports on a new computer system designed to help four London hospitals deal with 780,000 patients more efficiently

A central cure for a management headache

FOUR HOSPITALS in West London have developed a computerised patient management system which they say is the most advanced in the National Health Service.

The Integrated Computerised Hospital Information System (ICHIS) handles all patient records in the Hammersmith, Queen Charlotte's and Acton hospitals and Chelsea Hospital for Women.

Although the NHS has been developing computers to manage patient records since the early 1960s, ICHIS is the first fully integrated system. There is a single central record of each patient, which can be called up on any of the 250 terminals located throughout the four hospitals.

Because information about a patient is recorded only once, ICHIS "minimises duplication and potential for errors" and improves the speed and efficiency of patient care, according to Jeff Faulkner, Finance and Information Director of the Hammersmith and Queen Charlotte's Special Health Authority, which runs the hospitals.

All 56 wards, 281 outpatient clinics and two main laboratories – biochemistry and haematology – are fully integrated into the system; and 780,000 patients are registered on the computer database. ICHIS has been introduced over the last 18 months and will

be complete by the end of this year.

Lesley Dobree, Bed Manager at Hammersmith Hospital, says ICHIS is already enabling her to make better use of the wards.

"Before the computer, our knowledge of bed availability depended on ringing round every ward in the hospital twice a day," she says. "Now we have a computerised bed list for every ward and we know as soon as a bed becomes available."

Dobree says the system has greatly improved the management of Hammersmith's waiting lists, which was kept on rows of cards in boxes. Patients sometimes had to wait longer than necessary to see a consultant and there was no back-up if an individual's card was lost. Now the computer ensures that everyone is given the first available appointment.

What distinguishes ICHIS from other patient management computers is the way the hospital laboratories are integrated into the system. As a leading research centre and the home of the Royal Postgraduate Medical School, the Hammersmith carries out an unusually large number of laboratory tests, at least 150,000 a month. All of these are recorded on the system as soon as the results come in.

ICHIS and its associated wide-band telecommunications net-

work have been designed to allow for expansion. For example, the system could send images such as digital X-rays and ultra-sound scans around the hospitals.

So far ICHIS has cost £2m – remarkably little for a system of such complexity and size. The software was developed by Real Time Solutions, a small company in Milton Keynes working closely with the health authority's staff. The main hardware is American: two 320 processor from Concurrent Computer Corporation, Perkin-Elmer Data Systems linked to Lear Siegler ALC124 terminals.

Software development was speeded up by the use of "fourth generation" programming techniques. These enable the programmers to write down what they are trying to achieve in relatively simple terms. They can write prototype systems quickly, without getting involved in a complicated computer coding language like Fortran. Real Time Solutions produced a series of ICHIS prototypes, which were adapted to take account of comments by doctors, nurses and administrators at the four hospitals.

Only five man-years of effort were required to write the ICHIS software. An outside consultant, appointed by the Department of Health and Social Security (DHSS) to oversee the project,

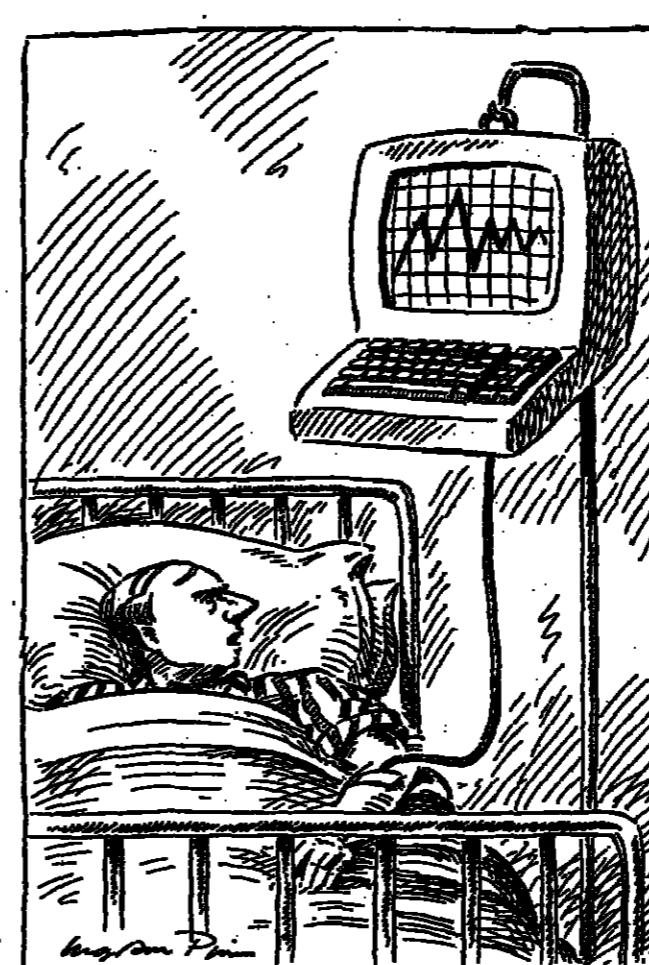
David Burdett of Spicer and Oppenheim, concluded that the system would have taken at least three times as long to develop with conventional means of program writing.

The system includes security features to prevent unauthorised people getting hold of confidential information about patients. For example, no one can sign on at a terminal without entering a secret personal password, and it automatically switches off if left unused for longer than 15 seconds.

"On any hospital system a balance has to be struck between patient confidentiality and management needs," says Dr Andy Rees, a consultant physician at Hammersmith. Although ICHIS has been made as secure as possible, Mr Faulkner concedes that anyone who understands computers and is determined to break into the system could do so, "though I personally doubt whether anyone would want to."

In addition to its main function of administering all patient records, ICHIS will provide the health authority managers with valuable new information for planning purposes – for example, how financial resources are divided between different medical activities.

Hammersmith and Queen Charlotte's use the concept of the "diagnostic related group" (DRG),



Bedside nursing at the touch of a key

nurse – controlling the patient's blood pressure, which is liable to rise dangerously after heart surgery. So serious is the unit's nursing shortage that urgent operations are frequently cancelled.

Two related projects are under way: testing a machine which administers drugs to patients automatically; and developing a computer system to record information provided by patients' monitors, instead of nurses having to write it down.

Hammersmith was one of four international hospitals chosen by Ivac, a California-based subsidiary of the Eli Lilly pharmaceutical group, to test a prototype computerised infusion pump. This is designed to take over one of the most time-consuming tasks of an ICU

pressure better than a nurse operating a drip manually. "By the end of the trial, if the nurses had a difficult patient, they would prefer him to be on the machine," Taylor says.

He looks forward to installing three Ivac Titration monitors in the ICU project, says nurses now have to write down between 15 and 20 measurements every 15 minutes – a boring and repetitive process which inevitably generates some errors towards the end of a long shift.

Under the new system, some of the data – for example pulse and blood pressure measurements – will be fed directly into a bedside microcomputer from electronic monitors attached to the patient. The nurse will enter the remaining information on a specially designed keyboard. The printout comes in the form of a spreadsheet resembling a traditional manual chart.

Taylor says the Hammersmith is carrying out the project (with financial assistance from the DHSS) because no

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Taylor says the Hammersmith is carrying out the project (with financial assistance from the DHSS) because no

commercially available recording system could do the job satisfactorily. John Bryden, of the medical physics department, hopes to have a prototype running by the summer.

The next step would be to link the bedside recording microcomputers to the Ivac Titration, to produce a system that will both monitor the patients and give them drugs automatically. According to Taylor, the ICU could then run on two-thirds of the present number of nurses, and give the patients better treatment.

Rene Roads says the nurses do not see computerisation as a threat to their jobs, especially as the ICU is now a third down on its official staffing complement. "The computers will only do the repetitive and boring work. They'll leave us more time to do the parts of the job where nursing training and skills are really needed."

WORTH WATCHING

Edited by Geoffrey Charlish

Wheel clamping co-ordinated

WHEEL CLAMPING and vehicle removals controlled by the London Metropolitan Police are about to be co-ordinated through a computer and communications network, installed and operated by Datacom Systems, part of the Lockheed Corporation.

Hunter portable computer terminals, made by Husky Computers of Coventry, will be used by about 50 crews on the contractors' clamping and towing trucks. They will send information about clamping and removals to a centre at Bermondsey, where it will be recorded by an Ardent 8000 computer. Messages will go over the Racal Vodafone cellular radio data network.

Data will be exchanged, over land lines between payment centres, car pounds and police supervisors. The computer will record payments received and authorise the release of clamped or impounded cars by radio instructions to the crews. This should speed up both the finding of cars by their owners and their release.

Breaking the criminal code

INFRA-RED hand-held devices for unlocking car doors are not criminal-proof, according to Siemens, the West German electronics group, because the infra-red coded signal can be read.

The company is offering a set of electronic components to the car industry in which the code is changed after each unlocking action. After transmitting components can be built into the plastic part of the car key with a lithium battery lasting for several service intervals of the car. Recording components are built into the car's central locking mechanism.

An upbeat way to order

FROM THIS summer, record shops in the UK will be able to take advantage of a system called Musicnet, instead of depending on paper catalogues. This will enable them to order tapes, discs, videotapes and compact discs using a screen and keyboard.

Musicnet is the result of an agreement between the Begelot Foundation (which runs a similar network in Holland) and several

UK companies. Micro Scope, part of the General Electric Company, will provide communications consultancy and networking expertise, while Thorn EMI Business Systems will be the sole supplier of terminals and personal computers to retailers. The service will be marketed to retailers by EPS Musicnet, a new company.

Musicnet will use interactive videotext (viewdata), in which users communicate with a data bank over telephone lines using a special television terminal.

Keying into a personal library

APPLE COMPUTER this week became the first of the leading personal computer manufacturers to endorse a new form of optical data storage, which introduces a compact disk read-only memory (CD-ROM) drive, writes Leslie Kohoo in Seattle.

The CD-ROM, which can be used with either an Apple Macintosh or the Apple II personal computer, greatly expands the data retrieval capabilities of personal computers. It can store the resources of a small library, including text, graphics and sound. A single CD-ROM disk can hold more than 650 megabytes of data, the equivalent of 27,000 pages of text.

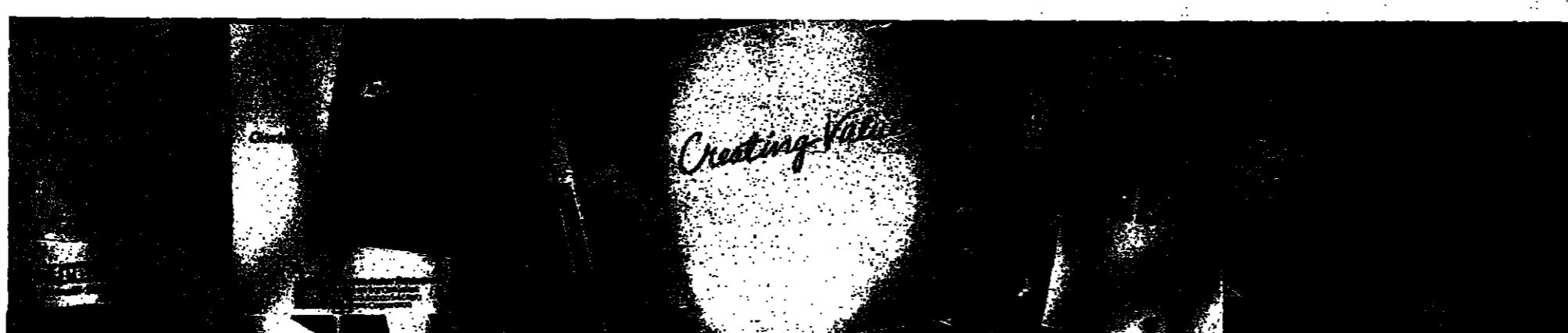
CD-ROMs use the same optical digital recording technology as audio compact disks.

With the launch of the CD-ROM drive, priced at \$1,300, Apple is expected to boost the fledgeling CD-ROM industry by encouraging third parties to publish CD-ROM discs. To date, about 200 CD-ROM titles have been published in the US. About 40,000 CD-ROM drives are in use; they work with IBM-compatible personal computers.

Most CD-ROM applications are computerised versions of product software, catalogues and library indices. Industry experts say, however, that CD-ROM has great potential in both education and business. Microsoft, the biggest publisher of personal computer software, this week launched two CD-ROM titles: Small Business Consultant, a collection of publications on how to start and run a small business (\$149) and the Microsoft Stat Pack, containing US Government statistics (\$125).

CONTACTS: Datacom Systems: London, 222 1118. Siemens: UK office, 0332 732323. EPS Musicnet: UK, 081 353533. Apple Computer: UK office, 0442 60544.

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THE PROPERTY MARKET

The Prudential's man of property

By Paul Cheeswright

MICHAEL MALLINSON looks after more people's property investments than anybody else in the country, even though the investors have probably never heard of him and it is doubtful whether they know what property holdings they have anyway.

He is the property manager of Prudential Portfolio Managers, part of Prudential Assurance, a man in charge of a £2.7bn portfolio, the biggest in the UK private sector.

Of that total, £2.3bn is from investment by the Prudential's life funds and £500m from other funds.

The sheer weight of the Prudential's financial resources, its position in the marketplace and its role as the biggest institutional property investor give Mr Mallinson a degree of influence in the sector granted to few others.

This influence becomes particularly significant as the sector rides out the effects of October 19.

For the Prudential, that Black Monday, when the stock market crashed and changed the perceptions of many equity investors about property companies, has come and gone with barely a trace. "In the property market purely in its own terms, I don't believe it has made a great deal of difference," said Mr Mallinson.

The most obvious impact has been on the central London office market - "it shortened the time horizon of optimism on the City" - and it gave a jolt to the way equities as such have been viewed by fund managers. Not

surprising when millions of pounds were wiped off share values.

Surveyors immediately grasped this and used the difficulties in one market to trumpet the virtues of another. Mr Mallinson goes along with that to some extent. "I guess it's October 19 that made most fund managers content to have a 'higher' exposure to a more placid market."

But the fund managers did not and have not jolted headline into the property market. Uncertainty held people back from buying properties. Funds desired more liquidity and they had to pay attention to the broad balance in their investment portfolios, because where that portfolio had property, the value of the property rose in proportion to the lower value of equities.

Generally this situation has been corrected. Certainly so at the Prudential, before the market crash it was viewing the investment prospects for property more favourably.

Returns had been increasing and the state of the market combined with national economic growth suggested they would continue to rise. The Prudential's internal rate of return on property investment last year was more than 30 per cent.

This would suggest that

instead of having, in cashflow terms, a major move out of property, the Prudential this year could have a move into it.

In the four years from 1984 to 1987, the Prudential life funds disposed of £377m more property than it bought. This does not make much of a dent in a huge portfolio which at one stage had 3000 buildings and now has 2800. Indeed, the property proportion in the Prudential life funds investment remains around 20 per cent, rather higher than that for most life insurance companies.

Pension funds have tended to move out of the property market with more energy than the insurance companies. Over the same four years, the other funds managed by the Prudential sold £100m more property than they bought, rather than disposing of the life funds.

High yielding industrial property automatically becomes more attractive once a manager can stop fussing about capital gains and can feel confident about a continuation of economic growth.

"Well chosen, you're in the most exciting investment area of all," Mr Mallinson observed.

There is, though, a half-way house "where you would have a market made up of the short term players - the property companies", while the long term players' "long term over-performance".

This is not so much a matter of

Street shops", asserted Mr Mallinson, but added that "provincial offices look interesting". This interest comes out of what he called "the second stage of the triple effect. The strength of inner London is spreading out to perimeter locations." And by perimeter locations he meant not just the M25 corridor, but cities like Glasgow and Manchester.

Arguably, the jolt to the system of October 19, the retrenchment among some of the financial groups plus the high level of building in Central London has lowered the probability of the high capital gains in the country's leading office market. The consciousness of this is to make strong income streams more attractive. Mr Mallinson makes no bones about it: "I prefer guaranteed returns."

Underlying all this though is another factor - the reduction of inflation. "Fund managers prefer inflation. It was only the agencies of inflation which forced you to worry about capital value," said Mr Mallinson.

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house

"where you would have a market made up of the short term players - the property companies", while the long term players' "long term over-performance".

This is not so much a matter of

competing with equity funds but of obtaining a return on property which can be "stacked against other similar funds".

Braced property until recently has looked so unattractive that it has had to undergo considerable changes to place it with a degree of caution. At the same time, they have to produce results which are comparable with competitors.

"Trustees will not accept under-performance," asserted Mr Mallinson. "It is difficult to persuade them of the wisdom of short term under-performance for long term over-performance."

This is not so much a matter of

of property for the income it generates could once again appeal to trustees," Mr Mallinson predicted. One of those situations would be the sluggish performance, over a period of not more than five years, of the sort of returns the Prudential would find acceptable.

None of this, though, presages any immediate change in the Prudential's investment policy, which remains based on two pillars.

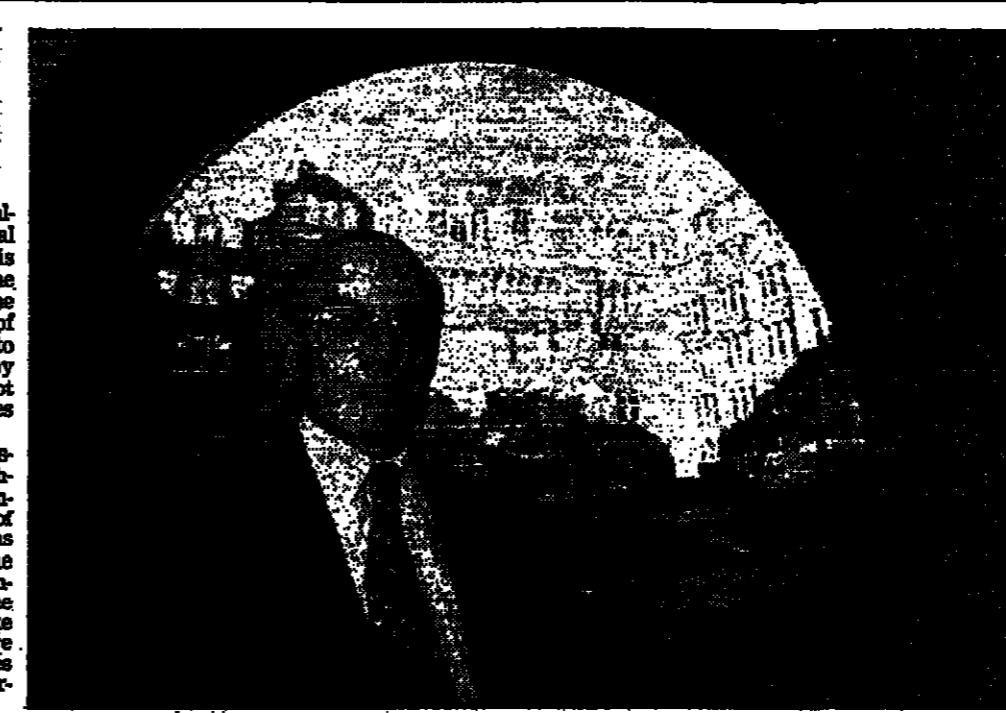
First, there is the intention to diversify the shape of the total investments - so many offices, so many retail properties. This is a natural pressure on institutions to alter the passive role of simply collecting the rents and to seek added value through trading and developments.

While institutions will continue to extract maximum value from what they own, the emphasis on more short-term performance may diminish. "I can see situations in which the retention

fund's investments could take up to five years to achieve. Second,

the purchase of properties which will provide over a period of not more than five years the sort of returns the Prudential would find acceptable.

But both of these factors are conditioned by the availability of stock in the market. It is sympathetic of the more aggressive spirit prevailing these days that if there is stock the Prudential, it is not afraid to lead the market upwards - there would have been unheard of in Mr Mallinson's early days.



Mr Mallinson and the Victorian splendour of the Prudential's Holborn headquarters: behind him, a property staff of 400, in front of him, a portfolio of £2.7bn

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ARTS

Arts Week

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Music

LONDON

BBC Symphony Orchestra conducted by Gennadi Rozhdestvensky with William Christie, harpsichord. *Gubaidulina: Symphony; Schumann: Bach/Egar; Royal Festival Hall (Tue). (228 319)*

London Mozart Players conducted by Jean-Pierre Hivent with Stephan Hoyer, piano. *Michael Haydn: Horn Concert; and Jonathan Harvey, Queen Elizabeth Hall (Wed). (228 319)*

Royal Philharmonic Orchestra conducted by Walter Weller with Louis Lortie, piano. *Dvorak: Bachman-Musicovsky/Ravel: Royal Festival Hall (Thur).*

TOKYO

Janus Olejniczak (piano). *Chopin: Sämtliche Hl (Tue) (228 211)*

Peter Dama (French horn) with Reiko Hosho (piano). *Mattis, Vivaldi, Schumann, Rossini, Tokio Bunka Hall, Recital Hall (Tue). (21 220)*

Yannick Nézet-Séguin: Opera conducted by Heinz Rögner. *Mahler and Takemitsu work commissioned for the orchestra's 25th anniversary. Tokyo Bunka Kikan (Tue). (270)*

Les Philharmoniques Orchestra, conducted by Zubin Mehta. *Mozart (Wed); Bruckner (Thur). Suntory Hall (225 226)*

PARIS

Baroque Music - Les Arts Florissants with W. Christie as conductor and harpsichord soloist; Montclair, Clemausbaus Campra (Mon); Auditorium des Halles (220 165)

Alain Boublil with Jean Lemire, piano (Mon). *Offre de l'Athénée (475 267 27)*

Ensemble Orchestral de Paris conducted by Armin Jordan. *Bella Davidovich, Piano; Rosina, Mozart, Frans Brüggen (228 229)*

Giulio Salsi (piano). *(228 229)*

Michael Levinas, Piano. *Beethoven (Tue); Salé Gavenu (455 220)*

Itinerary Ensemble conducted by Marc Foster. *Kaja Saurabha, Frederik Diderichsen, Harald Lindinger (Wed). Centre Georges Pompidou, Grande Salle (451 60 94 27)*

ITALY

Milan, Teatro alla Scala. *Philharmonische Virtuosen; Mendelssohn, Schubert, Dvorak, and Bartók. (Mon). (601 52)*

Florence, Teatro Comunale. *Carlo Maria Giulini conducting Frank and Faure with soprano Kristina Laki and baritone Dale Duesing (Wed and Thur). (27 28 29)*

CHICAGO

Chicago Opera Company. *Chau-Atletico Orchestra; Verdi's *La Traviata*; soprano, Haydn, Mahler, Schoenberg, Mendelssohn (Tue). Orchestra Hall (455 611)*

Exhibitions

PARIS

Rome, Teatro Olimpico (Piazza Genova da Fabriano). Beethoven played by the Cleveland Quartet (Wed). (45 57 64)

Rome, Auditorium in Via Della Conciliazione. *Carlo Ferrero conducting Mozart, Razzi (with mezzosoprano Daniela Uccello) and Strauss (Moss and Tuse). (61 64 64)*

NETHERLANDS

Amsterdam, Concertgebouw. *Piano recital by Maria Tiso, Bach (Tue); Riccardo Chailly conducting the Concertgebouw Orchestra. Escher, Bruckner (Wed, Thur); Rachat Hall, Quadro Hotteker, Parcell, Blow (Thu). Anne Blijlevens, cello, with Marianne Kweksilber, soprano, and Jean-Pierre Léonard, piano. (71 72)*

Utrecht, Vredenburg. *Riccardo Chailly conducting the Concertgebouw Orchestra. Escher, Schumann (Mon). The Netherlands Philharmonic conducted by Hartmut Haenchen with Siegfried Groß, clarinet. (Wed). Recital Hall, Vermeer Quartet, Britten, Haydn (Tue). Anne Blijlevens, cello, with Marianne Kweksilber, soprano, and instrumental ensemble. (Thu). (21 22)*

The Hague, Philipstraat. *The Asho Ensemble and the Hague Percussion Group conducted by Peter Ertova, with Pi Hsien Chen, piano, and Elisabeth Chojnicka, harpsichord. (Fri). Carter, Lachenmann (Thur). (21 22 23)*

Rotterdam, Doelen, Recital Hall, Robert Holl, bass accompanied by Rudolf Jansen, Schubert (Wed). (413 24 30)

NEW YORK

Baltimore Symphony, David Zinman, conductor. *Yo-Yo Ma, cello. Hartman Hall, Recital Hall (Tue). (21 220)*

Yannick Nézet-Séguin: Opera conducted by Heinz Rögner. *Mahler and Jonathan Harvey, Queen Elizabeth Hall (Wed). (228 319)*

Royal Philharmonic Orchestra conducted by Walter Weller with Louis Lortie, piano. *Dvorak, Bachman-Musicovsky/Ravel: Royal Festival Hall (Thur).*

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ARTS

Cinema/Nigel Andrews

Boozy anarchy ruled by Rourke

Barfly directed by Francis Barbet Schroeder
Babette's Feast directed by Gabriel Axel
I've Heard The Mermaids Singing directed by Patricia Rozema
Brain Damage directed by Frank Henenlotter
 Jewish Film Festival

Mickey Rourke in *Barfly* looks as if he has climbed out of the wrong side of a dustbin. Lank, greyish hair frames a stubble-bearded face. Two pink-finned, baggy eyes peer out at an ill-focused world. And during the course of the film glasses of whisky — nay, whole bottles of whisky — perform remarkable vanishing acts shortly after being seen close to his mouth.

Rourke plays Henry Crimski, writer, hard drinker and unambiguous stand-in for author Charles Bukowski, who scripted the movie. *Barfly* is a swansong for the grand old days of Beat, when the Kerekes, Cassady and Bukowskis roamed, and when artists integrity was synonymous with drawing tables under the writing table. Living it up by night and sleeping it off by day, you were only a true artist if you looked like the before-picture in a recruiting poster for Alcoholics Anonymous.

Directed by Francis Barbet Schroeder (*La Valise* and *Madame*), the movie is fast and oddly enjoyable. Nothing happens, to speak of. Just a few fights between Rourke and his bar cronies; a romance with full-drunk Faye Dunaway ("she looks like some kind of distressed goddess," burbles Rourke on first bibulous sight); a brief fling with a smoot magazine editor (Alice Krige); and the odd tow, stabbing

or soliloquy about life. What gives all this high-octane Bohemian nonsense its charm and wit is Rourke. He managed to act the role and lampoon it at the same time. The voice is a song, years drawl out of W.C. Fields. The walk is a stooped shamble, with hunched-back shoulders, splayed elbows and thrust-out chin, suggesting a drunk with dreams of prizefighting glory. And to see Rourke at work in his local bar, shooting the bull and stealing his neighbours sandwiches ("All I need is a little fuel" he mumbles in refrain) is to see the acceptable — even the endearing — face of social anarchy.

Next to him nothing else much matters. Faye Dunaway flashes gloriously blanched and hollow, checkboned, as if modelling for a Vogue edition on down-and-outs. Alice Krige trips tokanly through a yuppie cardigan set up by Bukowski to be shot down. And Robby Müller's photography does a fair job of romantic drunks, even though Rourke's supposedly penurious flat is large and airy, and commands a panoramic view over what looks like L.A.'s Echo Park. What one remembers from this movie is Rourke himself. What one prefers to forget is the implied motto that drunkenness is next to godliness.

Once the sisters and the story grow into old age, the grip loosens a trifle. The climactic banquette scene is accompanied by too many winks and nods from the director: as if to say, "Ooh, look at that old dear giving the clarinet the glad eye!" or "See her, I wonder what their reaction to the vintage champagne will be?" In addition, the sisters in old age (Birgitte Federspil and Bodil Kier) seem to have been cross-cast: they each look like their opposite number when young, causing us several moments of confusion.

Fortunately, Miles Andrus is on hand. With her sculpted cheek-

bones and patrician gaze, the former first lady of Claude Chabrol's films is an irresistible force of nature. She saunters forth from Paris to pit cultured paganism against diehard Christian frugality. And as soon as we see her concerned gourmet hand hover over the condemned turtle, we know it is all up for Danish self-denial and that Dinesen is served.

Patricia Rozema's *I've Heard The Mermaids Singing* is a long-winded Canadian whimsy about a girl's search for love, work and identity. The goofy young heroine (Sheila McCarthy) resembles a freshly hatched bird, pale, beaky and wide-eyed, with an untidy thatch of feathered red hair. She monologues to us seated on a home video camera; she gets a job as secretary at an art gallery; she falls for the hand-some lady boss (Paula Bellerup); and she is unhappy to discover that Miles B. and her girlfriend (Anne-Marie McDonald) are involved in art frauds.

Since the heroine's name is Poly and since there is a nod to Freud's theory of polymorphous perversity, as the all-accepting sexuality of the young child, we have clearly fallen amongst symbols here. Our Poly is presented as a pre-pubescent innocent in adults' clothing: a young woman who has no sexual relationships of her own and keeps asking others, who do, if they love their partner as a mother or brother or sister.

But despite the movie's frequent kingfisher dives into symbolic or Freudian fantasy — scenes of flying, walking on water and hearing mermaids sing (courtesy of Deftones) — this fable of Innocence and Experience seldom comes up with any interesting prey. And McCarthy's dimpled, simpering heroine is a wearisome company even for a modest 87 minutes.

* * * * *

"Sleepy movies are my world," says writer-director Frank Henenlotter in the publicity for *Brain Damage*. "Give me 25 million dollars and I'll give you 25 low-budget sex and horror films."

Thank you, Mr Henenlotter. One will do very nicely. Or two, if we must since this gay romp, in which a live turd-like organism takes over a young man's brain with nasty results, follows on from the same film-maker's marginally better *Bastard Coast*. This time round there is much blood, much special-effects yuk, and a script that could seriously damage your health.

Better to visit the National Film Theatre's 4th Jewish Film Festival, Louis Malle's *Venice* surviving some. Benedict (Christopher Northey), a BBC executive of some kind, an alcoholic who quotes constantly from a psychologist to whom he says he is going for treatment. Henry (Patrick Romeo), a GP, much admired for his kindness to his patients, especially to Mrs O'Killy, whom he makes sound like a saint. But the real comic is The Warden Conference, re-enacting from the surviving minutes the actual Berlin meeting that rubber-stamped the Final Solution. Gaze in horror at the calm, brisk, business-like proceedings. Director: Heinz Schirk.

Richard Fairman

Mickey Rourke, Faye Dunaway and Alice Krige in "Barfly"

BBC Symphony/Festival Hall

Richard Fairman

The BBC Symphony Chorus is currently in its 60th season. They do sterling work at each Prom season and, owing to the special demands placed on them by BBC programme planners, have become remarkably adept at the most difficult works of the 20th century; but the high standards they have been setting over the last few years are no less evident when they are allowed to try the standard classics.

In Wednesday's programme

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FINANCIAL TIMES

they were given pride of place. There were two choral works: the little-known *Elegische Gesang* that Beethoven wrote about the time he was revising *Fidelio* and Mozart's Requiem, both of them calling for the sort of firm, lean sound that we are used to hearing these days from chamber choirs. Nor is the comparison unfair, for the BBC Chorus responded to this music with a clarity of definition in their singing that quite belies their numbers.

accompaniment.

As though sensing this, the conductor, Lothar Zagrosek, directed a performance of the Mozart, whose zestful energy might have come from any member of the authentic movement: a heading "Dies Irae," a brisk and business-like "Rex tremendae." Indeed, the swiftness of the "Recordare" left none of the soloists (Joan Rodgers, Alfreda Hodgson, Anthony Rolfe Johnson, Gwynne Howell) sounding entirely at their best; and there was glib strong playing in the

ensemble was untidy, too, in the three movements from Berg's *Lyric Suite* in the arrangement for string orchestra, which formed the central item of the programme. One sensed that the players had not fully come to grips with a difficult score. Nevertheless this was, in the main, a sympathetic performance, for which Zagrosek elicited the most tender colours in the best manner of Berg interpretation.

Richard Fairman

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Hotel Novotel

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Europe's Business Newspaper

Tales From A Long Room

Michael Coveney

Two short adaptations from the comic sketches of Peter Thomswood make for a slight, and slightly smirking, evening in the Lyric Hammersmith's small studio.

In *Tales From A Long Room* William Rushton plays the blimpish Brigadier, reminiscing by the garden shed in Witney Scruton while the dress rehearsal has removed to Cheltenham to see her ghostly sister. And in *Uncle Mort's North Country* he plays the sermonising First War veteran in flat cap and muffer who fails to see the attraction of foreign climes when a man has got all he could possibly want in Wakefield Market.

Timinswood's writing is episodic and terse, richly studied with folkloric invocations of cricketers and entomologists. John Human is somehow genealogically linked with the author of Joyce's *Portrait of an Artist as a Young Man* and the two have always disliked Jewell and Wardie.

But Peter James's production is hardly an event of transforming adaptation. This stuff goes well on the radio. The *Long Room* stories have a pleasing rhythm and shape entirely jettisoned by hacking out odd bits of them.

A cringing cricketing sermon, low-grade Alan Bennett, has been invented for Sam Kelly. When the prie-dien is fumbled upstairs, you see the script stuck to the book rest. That sort of makeshift amateurism is typical. And Timinswood's delicious confusion of Queen Victoria with the slow bowler "Bomber" Wells is compounded in a *Charles in Attic*.

A descriptive narrator distinguishes the two with more success. Poly and Mort are the two sides of Joyce's *Portrait of an Artist as a Young Man*. The Brigadier can feel free to break wind by the french windows and to ramble on about a disastrous cricket tour to the Belgian Congo where the balls were made of pygmies' skulls. He approves of apartheid, the term applied to the segregation of the



Michael Coveney and William Rushton

Alastair Muir

vision of an unattainable lovely disease and black pudding — in the image of the South. Timinswood deals in clichés, but does so with lightness and charm. The performances respect those qualities and there is genuine double-act potential in the Rushton and Kelly combination.

Arcade/Tabard

Martin Hoyle

The first play by Sheffield graduate Christina Katie to be produced in London is an odd mixture of the promisingly accurate and the turgidly tiresome. The title was with the wife get to know each other. Simon Gray opens his box of tricks. Benedict has no psychiatrist. Henry has regular sex with Mrs O'Killy — part, he kids himself, of her treatment. Favourite son Dick was no favourite of his brothers', and his boy Matthew may or may not be growing up gay and possibly a kleptomaniac. Margaret is no longer prepared to cope with drunken Ben, philoprogenitive Marianne isn't really good with children. Daisy has long been secretly married to Jasper.

Can one family be so full of hidden weaknesses? Jasper thinks so, I suspect. He never says so; apart from a scream at the end of Act One, he says nothing but "The door is open," the phrase chanted earlier by all the family. But there he is, dozing on his chair, helpless at the receiving end of his family's talk. How could he be thinking about them, thinking the worst of them, all this time?

Directed by Martin Harvey, the company is convincing all through. Meg Surrey has put them into an anonymous living room set, where even the pictures are as blank as the walls. These rough cockneys are joined by soubrette Gin (Joy Blackman), plodding back with suitcase after six months absence. Despite her aggressive demeanour and unlovable accent (the real Meg is sound), that plaintive blend of creaking trumpery and whining self-pity, she has not returned from working in Brussels but from working in London where she finds too exhausting. As night falls she trudges around to harangué, seduce or nag the others into some sort of action, only to abuse them when they take her at her word. Meanwhile if Ms Katie wants to say something about disoriented youth she must forget the symbols, the poetic dreaminess, the hangover of Expressionist drama and radio plays of the 50s and concentrate on observation. She should also give her spokeswoman more than one note to harp on. The heart sinks as sturdy Gin trots on for more earnest exhortation or imprecation. To put it politely, if with biological exactitude, Gin is a pain in the neck.

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Craig Sheppard/Elizabeth Hall

Andrew Clements

The poor turn-out for Craig Sheppard's Elizabeth Hall recital on Wednesday was disappointing. It could hardly have been explained by the programme, which centred on two of the greatest of 19th-century piano cycles, nor, surely, by its beginning with Robert Saxton's 1981 Piano Sonata. The Saxton wears well. It was introduced to London, if my memory serves, by Renée Reznick in the Park Lane Group Young Artists series; her lucid, understated account was removed from the flamboyance with which Sheppard

launched it here, and in which some of the textural detail was consequently lost. But he did demonstrate that Saxton's cogent intervallic scheme, meticulously worked out across the three movements, underpins piano writing of real passion and immediacy; its ideal presentation lies somewhere between cool objectivity and such an attempt to fit it as rigourously as Liszt. Nevertheless Sheppard's clear commitment to the work and enthusiastic support ought to encourage other pianists — Peter Donohoe

to give it further performances. Enthusiasm was also a distinctive feature of Sheppard's readings of both Schumann's *Carneval* and the Diabelli Variations. The way in which the former was launched was hard to resist, and had such impulsion been sustained, or better still integrated into a coherent interpretative plan which took a consistent line on rubato and dynamic shading, the performance would have been a distinguished one. But Sheppard's impressionable inflections — almost as if he were reading through a work at home for the benefit of friends and trying out new ideas along the way rather than giving a public (and by implication considered) interpretation — never managed to

come off. Some of the ideas — to wide little relevance to the work itself. It was hard to remember, as Sheppard flitted from idea to idea, that this was an attempt to come to terms with one of the milestones in the history of the piano literature, and that somewhere, beneath the flummery, should have been preserved a core of clear, imperishable musical truth.

Saleroom/Anthony Thorncroft Weston's strategic stake Christie's good sale of modern British pictures had its problems yesterday. It totalled £200,000 but with 26 per cent bought in. Significantly two of the biggest failures were paintings by Dorothy Sharp and Harold Harvey who have enjoyed an extraordinary appreciation in the last two years. Perhaps the expected reaction has set in. An attractive portrait of a young girl by Orpen was also unsold.

Williams and Son, the London dealers, paid an impressive £257,000, above forecast, for a view of the Santa Maria della Salute in Venice by John Singer Sargent, while another dealer, Messum, secured an idyllic garden scene by Wilfrid de Glehn for £71,500, double the top estimate. One Dorothy Sharp, of children on a rug, did well, doubling its estimate at £30,000.

Christie's might well have had other things on its mind than its modern British sale. It was announced yesterday that Christopher Weston, chairman of Phillips, had bought another batch of Christie's shares, "in excess of 5 per cent" of the total available.

Phillips, through Weston, who is the majority shareholder there,

is the independent future of the company.

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Friday March 4 1988

Disagreements at NATO

THE NATO summit which ended in Brussels yesterday has achieved its main objective that of reaffirming the Alliance's fundamental political solidarity and resolve to maintain its defences at a sufficiently credible level to deter any possible aggressor. Such a restatement of its basic principles, which included a firm commitment on the part of President Reagan that US troops and nuclear weapons would remain in Europe as long as required, was no doubt necessary as the US and its allies embark on an important new phase of the disarmament process.

President Reagan has been assured of the backing of his allies, both for the Intermediate Nuclear Forces (INF) Treaty, which he signed with Mr Mikhail Gorbachev in Washington last December, and for the proposed reduction of 50 per cent in strategic nuclear weapons presently being negotiated by Washington and Moscow. That puts him in a much stronger position in relation both to the critics of the INF agreement in the US Senate, which still has to ratify the treaty, and to Mr Gorbachev, whom he is due to meet for another summit in Moscow in the early summer.

The Russians, who like to have a clear picture of the people and policies they have to deal with, have been left in no doubt of the philosophy underlying the Atlantic Alliance's arms control policy. The NATO countries continue to base their approach to relations with the Soviet Union and its Warsaw Pact partners on the premise that a constructive East-West dialogue must be conducted from a position of military strength.

Belligerence

In the process of persuading her partners that they must, under no circumstances, drop their guard, Mrs Thatcher, the British Prime Minister, may have somewhat over-reached herself. Her sharp warnings against Soviet expansionism in Europe and her vigorous advocacy of measures to bolster NATO's military strength, both before and during the summit, sounded too belligerent by half to some of her partners.

As the result of these impre-

Incentives for better training

THE BRITISH Government is gradually developing a more coherent view of its role in the promotion of training. There is a recognition that uprating the skills and competitiveness of the workforce cannot be left wholly to the private sector.

In education, youth training and provision for the adult unemployed, the Government is encouraging closer, more active, collaboration between employers, training and education providers, and trainees. Later this year the Manpower Services Commission (MSC) will become the Training Commission, symbolising the Government's view that unemployment relief should take the form of training, rather than simply work experience schemes.

In education, it plans to push the idea of compacts in which companies would offer jobs in return for greater involvement in setting standards and in determining the curriculum. Local Employer Networks are slowly spreading through the country, with the aim of identifying employers' education and training needs.

Encouraging signs

Training on the Youth Training Scheme has gradually been improved, and employers have been encouraged to bear more of the cost. In the autumn employers will be asked to bear about 10 per cent of the cost of the £1.4bn scheme for the adult unemployed, which will offer an average of six months' training for 500,000 people a year.

All these are encouraging signs of Government intervention in the training market to encourage alliances between the private sector and the mainly public sector providers of training. It is starting to bring in the private sector, in a more structured, concerted way, to set the goals. This framework of collaboration is still far from secure: there is doubt over whether enough companies will become involved in the new programme for the unemployed.

There are questions, too, over whether quality training can be provided within six months with the resources available. Even though the Youth Training Scheme has become more established in many areas it still trains British youngsters to

Anthony Robinson on how Wednesday's by-election defeats affect South Africa's new political strategy

A plan built on an economy in evolution

"VOTE with your brain cells not your blood cells."

That was the advice which Mr F.W. de Klerk, Transvaal leader of South Africa's ruling National Party, gave to his fellow Afrikaners during this week's televised debate with the leader of the opposition. If all you can offer other race groups is inferiority, he warned, you will drive them into the arms of the African National Congress (ANC).

The message was ignored by most of the voters at the Standerton and Schweizer-Reneke by-elections on Wednesday. Instead they voted the white supremacist Conservative Party candidate back into parliament with sharply increased majorities. It was the voters' response to the simple message from Dr Andries Treurnicht, the Conservative leader, that sharing power means losing power. The consequences of loss of power, he spelled out during the debate, would be to leave whites swamped, overwhelmed and over-powered by a black majority. There could hardly have been a more direct appeal to the "blood cells" - the gut feelings, tribal loyalties and fears of whites.

Psychologically the government's failure to stem the Conservative tide in the Transvaal is a major blow. But its 40 year tenure of power is still not really at risk. If repeated at a nationwide general election the swing away from the Government would still only result in the Conservatives gaining another 15 or so seats, and that would still leave the government with a majority of over 100.

So the Government has a substantial political cushion on which to rely. And it can also point to clear signs of an economic recovery. Somewhat to their surprise, key government and business figures find that they have defied the world, taken sanctions and disinvestment on the chin and emerged tougher, leaner and more determined than ever to do things their way. This transformation is not only a political fact in its own right; it is also the key to a new approach, now emerging in Pretoria, to dealing with the aspirations of the black community.

The most impressive index of the recovery is South Africa's transformed debt and balance of payments position. Dr Gerhard de Kock, Governor of the Reserve Bank and one of the architects of recovery, says he never thought the country could make such an impressive re-adjustment.

South Africans suffered an 11 per cent decline in real income between 1984 and 1987. But the

sacrifices this involved - a major ingredient behind both violent black protest and the right-wing white revolt - meant that a large 1983 current account deficit was turned into surpluses ranging from 3.5 to 5 per cent of GDP for three consecutive years.

This allowed repayment of \$500m of the \$2.2bn foreign debt, the doubling of gold and foreign currency reserves to R7.9bn at the end of 1987 and the wholesale purchase of the assets of disinvested foreign companies, including American multinationals from IBM to General Motors and the country's two biggest banks, Barclays and Standard.

Not bad for a country supposed

by the sanctions lobby to be vulnerable to economic pressure.

Government de Kock drew a blunt moral: "Disinvestment and sanctions meant that we had no alternative. We had to get it right. We also have no alternative but to keep getting it right

significance for South Africa.

President Botha, a tough nationalist politician of the old school, makes no secret of his belief that businessmen (particularly liberal English speakers) should stick to making money and leave broader political matters to the politicians. But he has proved more receptive to "constructive criticism", expressed discreetly and in private, from business "loyalists".

He appears to have taken to heart their warnings that the public sector has become too bloated, that excessive taxes are inhibiting growth and encouraging emigration of skilled people and that without faster growth South Africa will not be able to afford broader political and social reforms or cope with the rapidly rising black population.

The businessman with most influence on the President is probably Dr Fred du Plessis, a silver-haired giant of a man who chairs Sanlam, the giant Afrikaner financial and industrial holding group which employs around 450,000 people.

reformed and are busy leading to wealthier black customers. Once-squidgy dormitory ghettos are being "gentrified". With help from institutions like the Small Business Development Corporation (SBDC), thousands of fledgling black businessmen have received financial and other assistance.

Over the last five years the SBDC alone has provided 18,657 budding entrepreneurs, most of them blacks, with loans totalling R440m. It has led to the creation of 186,000 jobs at an average cost of around 2,500 rand per job. Another R150m rand has been spent on property developments in black townships like Vosloorus near Boksburg east of Johannesburg. Here the SBDC helped Mr Justice Radebe, for example, get better terms for the new supermarket he owns in the SBDC-financed, white suburban-style shopping centre which now sits in the middle of the once bleak township. "The main thing is that money now stays and circulates within the black community. That's good. But still most of the building is being done by white firms. We must get black builders into the act fast," he says.

Mr Radebe, who started work as a tea boy 25 years ago, now turns over R500,000-a-month and is a firm believer in the capitalist system and black socio-economic advancement as the key to a better future.

He is at the top of the pile. But there are thousands with more modest ambitions poised to take advantage of de-regulation and the dynamic informal sector springing up in townships around the country.

The right-wing threat comes

not only from the traditionally

conservative rural *plateland* constituents such as Schweizer

and Standerton. The Conserva-

tive Party is also strong in work-

ing class white urban areas,

as the forthcoming by-election at Randfontein near Johannesburg later this month will probably confirm.

But the second major obstacle

in the path of the National Party

is the continuing failure to win

black political participation in



P.W. Botha and Andries Treurnicht (left) battle for the soul of Afrikanerdom

the negotiating process accompanied by renewed hostility from the international community.

The recent decision to ban the activities and funding of extra-parliamentary groups, the detention and water-cannons of clerical protesters, and the license given to uniformed bully boys of the paramilitary extreme right-wing AWB failed to impress white voters this week. They also brought South Africa back to the front pages of the world's press in a way which undermined the anti-sanctions attitude of Mrs Thatcher and other western leaders and reinforced the old hostile Boer stereotypes.

At the same time, Pretoria's efforts to get blacks involved in the political process by giving them a role in a local government system based, as deputy finance minister Kent Durr puts it, "on race paying black home-owners" are being undermined on two fronts.

The latest curbs are expected to make it more difficult to get black participation. Meanwhile, the Conservative Party is clearly winning support for its argument that such a policy is the thin end of the wedge which erodes white authority. The by-election results indicate that white right wingers could gain control of enough white local councils in the October municipal elections to wreck the Government's plans for multi-racial Regional Service Councils.

Doubtless Mr Botha still believes that economic realities will be the major factor in forging a new political dispensation for South Africa. But the combination of the ill-considered crackdown on anti-apartheid groups and the evident growth of the right wing has surely set the Government back.

Wolfensohn's triumph

James Wolfensohn has pulled off some impressive acquisitions for his clients in his time at Schroder, Salomon Brothers and, since 1981, his own firm. But nothing has gained him more publicity than his latest coup on his own account.

News that Paul Volcker is joining Wolfensohn's small, specialist firm offering strategic advice to some of the largest corporations in the world sent a wave of envy and grudging admiration down Wall Street. The former chairman of the Fed had been eagerly courted by the biggest firms on Wall Street. "Any conversation begins at \$2m," a chief executive said last summer of the minimum salary Volcker could command in negotiations.

"In discussions over a couple of months, we realised we were very close on policy matters," Wolfensohn said. "Paul also wanted an opportunity to be in a smaller place where he would not be constantly on the road hustling for business."

Wolfensohn's style harks back to the old business of "building relationships." He helps the likes of Daimler-Benz, Hongkong and Shanghai Bank, Westpac and BHP develop their long-term strategies, identify targets and achieve them. "There's much more intellectual input than working on a single deal," he says. "We feel part of the family of our clients, not hired guns." With only 20 professional members of the firm, "we each have more influence and more fun."

Somebody who knows Wolfensohn well says he is very charismatic, a great charmer, but not all that easy to work for. "He has too big an ego to have a good sense of humour."

Steel the star

The launch of the Social and

Liberal Democrats - billed as

Britain's new major political

party - in London yesterday was

a dispiriting occasion for those

OBSEVER

who remembered earlier and happier days.

True, it pouted with rain when the Social Democratic Party was launched on March 26 1981. Yet at least the world's press was there and there was an air of genuine excitement. Yesterday the impression was one of indescribable greyness, not helped by the dirty yellow ochre the party is using for its colour. Even the young men looked old.

Far and away the best of them was still David Steel, the man who decided to bring the old Liberal Party to an end. The pressure on him to stand for the leadership will be intense. What he keeps telling himself is that he must add four years to the 11 he was leader of the Liberals and imagine how he would look in 1991-92. That calculation tells him he should bow out, as I think he will. But he sometimes forgets.

Scottish lights

The engineers who run British electricity generation have done badly at persuading the Government to privatise the industry their way. First Lord Marshall was outmanoeuvred by Cecil Parkinson, the Energy Secretary, over the future of the CEBG; now Malcolm Rifkind has defied Donald Miller, chairman of the South of Scotland Electricity Board, over the privatisation of electricity in Scotland.

In deciding to sell off the two Scottish electricity boards separately, the Scottish Secretary has rejected the proposal advanced by Miller that the Scottish electricity industry should be sold as a single unit with a holding company controlling the two boards - the SSEB and the North of Scotland Hydro-Electric Board, which is less than a third of the SSEB's size.

Defying Donald Miller is not something people in Scotland do lightly. Some find him awe-inspiring, his encyclopaedic knowledge of the power industry and his iron convictions making him

ponderance. That struck a chord with a government loath to alienate any more Scottish voters.

Miller, meanwhile, had engaged in a battle to get British Coal's prices down by threatening to bring in imports. Both the SSEB and British Coal are awaiting a legal ruling on their dispute, which British Coal says threatens the disappearance of Scotland's last pits. Opening a second front in such a sensitive area left Miller without any public friends for his arguments on privatisation.

Biro at fifty

Hungary is marking the 50th anniversary this week of a world-shattering invention by a prodigal son: László Biro's pen.

Biro, a Budapest journalist, was intrigued by the ballpoint pens he'd dried so quickly and began tinkering with a revolving steel ball on a tube filled with ink paste.

In 1938 he applied for a patent in Hungary but because of his Jewish origins fled the country.

He perfected the device in Argentina with his chemist brother, George, and began producing the Biro pen in Buenos Aires in the early 1940s. Henry Martin, an Englishman living in South America, quickly realised the potential. In 1945 the New York department store Gimbel sold the first ball point pens at \$1.25 apiece. By the end of the day the entire stock of 10,000 was gone.

The Parker Pen Company bought Biro's patent in 1948, and that was it.

Senior Engineering

The note about Roland Smith in Wednesday's Observer should have referred to him taking the chair at Senior Engineering in 1978 not 1976. The pre-tax profit figures of £2.2m were for 1973 and 1983 and not 1976 and 1986. In the latter year profits rose to £7.6m.

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POLITICS TODAY

A party in search of empathy

By Joe Rogaly

June 2088

IT IS NOW exactly 100 years since British schoolchildren were asked to write "empathy" answers to examination questions. As an example, take the history paper set for the General Certificate of Secondary Education. In an "empathy" answer the student was supposed to imagine herself/himself to be an historical figure. Thus nine years ago, on the 100th anniversary of continuous Conservative rule, a pupil might have been asked to imagine what it must have been like to be Queen Margaret Thatcher of Dubwic.

We missed that chance, but now the board of GCSE Examinations plc has accepted a proposal that empathy questions be permitted once more. In this first, experimental, year, only obscure political figures may be used. Here is a sample question:

Imagine you are one of the following - David Owen, Roy Jenkins, David Steel, Shirley Williams, Robert MacEwan, Robert Mugabe, Paddy Ashdown. What are your feelings on March 3rd, 1988? You may make sparing use of the database search and accumulation facilities on your keyboard. Extra marks will be given for imagination and flair.

September, 2088

A selection of answers is given below:

• Robert Mugabe

I live in a very hot country. Although I am not a member of the Social and Liberal Democratic party, whose birth is announced in England today, my thoughts cannot be far away from London. I have to admit that I am sick with jealousy of the Prime Minister, Mrs Margaret Thatcher. After all, I have been heavily slagged off (*was slang checker program - Examiner*) all over the world for establishing a one-party state in Zimbabwe. Now I see that the opposition parties in Britain are behaving like sub-tribes of the Matabele after seven nights in the shebeens. The SDP is opposed by the old Social Democratic Party under Dr David Steel and both are opposed by the Labour Party. None of them will ever amount to anything. So in Britain the Tories can enjoy all the benefits of one-party government without catching any of the disapproval that is flung at me. This smacks very much of racial discrimination.

• David Owen

I'll be fifty this summer. Even so, I could see from my picture on the cover of the Sunday Telegraph magazine this week that I am still very young-looking and handsome. (*Good archive photograph - Examiner*) Debbie says that if I keep taking these light salad lunches and skip breakfast I'll keep my figure. Lean

and strong, like the SDP under me lead-er.

We just need a small group to run it. Thank heavens David Steelman is still helping us with finance. His family supermarket's food sales are a real boon. And Debbie and I are doing all right. Jeffrey Archer says all our money comes from his best-sellers, through the percentage to Debbie as literary agent. We should tell him we do better out of Delia Smith's cookery books.

That will be when the new SDP is trying to do a deal with Labour and they all need us to get a majority in a hung Parliament. (*A quaint notion - Examiner*) Even if we only have 6 seats at the next election they might need us. Of course we will probably get many more. That's when we will come into our own.

For the SDP is trying to do a deal with Labour. They'll fall for anything, just as David Steel did with the Lib-Lab pact under Callaghan.

When my time comes I'll insist on PR. We must have a refer-ent on PR. People can't get it into their heads that we do better in a multi-party system like they have on the Continent. You have to have PR for that. Only I can negotiate it, because only I will be able to make a deal with either side, Tory or Labour.

What if there isn't a hung Parlia-ment? What if the Conservatives win again? Then there will surely be a re-alignment on the Left. Labour will have a proper defence policy - it has already come around on Europe. There will be a decent opposition. Even if just that is the outcome, it will not all have been vain.

Yet I may have a larger role to play. Not as Prime Minister, even though people come up to me in the street and say that there are only two leaders in this country and they want to shake the hand of one of them. No, my chances of that are virtually nil. But perhaps a high office of state, some-thing...

• Robert MacEwan

Note to examiner: although my soft-ware at first agreed on this name, it does not compute. I can find no proper archives on it. The few historical ref-erences are all one line long and they do not make sense. They just repeat "I did my best" over and over again. I believe that this name was put in to catch us out. "Robert MacEwan" did not really exist as a political figure. So there can not be empathy. (*Alpha plus - Examiner*)

• Roy Jenkins

I made a pretty good speech in the Lords yesterday. It pays to take care preparing these things. I couldn't help re-using that opening about "the power of the executive has increased, is increasing and ought to be dimin-ished," but I thought I made the case well. The Lords is an agreeable place. Mind you, you shouldn't eat there. The dining room serves nursery food and the staff must qualify by long service in homes for geriatrics.

These past six months have been gashly. I've become pretty dis-en-chanted with politics, even though I've sloganised on. I can't even rely on my old friends in the Lords to join the new party. It took a lot out of me, appearing on the floor of the SDP merger conference in Sheffield the other day and getting a few hisses from some mem-bers of a party that would not have been founded but for me.

David Owen must have taken leave of his senses. If there was a slim chance for a new centre party when we were all united, there is almost no chance now. All he can be is a spoiler and I'm sure he'll be that. The Alliance would have done far better under my leadership in both 1983 and 1987. I've never been afraid to knock on doors for votes in even the most unpromising circum-stances and I can lend a certain states-manlike sweep, what we call "bottom"

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Still, I'll have at least as good a biography written about me as R.A. Butler. Home Secretary, Chancellor - one of the best everyone agrees - President of the European Commission, Chancellor of Oxford University. Probably a better Prime Minister who never was than R.A.B. when you think about it...

• Paddy Ashdown

I really must make a public announcement. Once I've done that there can be no turning back. I'll have to stand for leader of the Democrats, as I hope the SDP will be called. I'll have to stand against David Steel if he doesn't step down. If I don't, that's it. There won't be another chance. Every-one will say I fumbled it this time. It's all come a bit soon for me. I wish I could be certain.

David may decide to have another go. He's better than I am in Parliament. He is in fact very good on the floor of the House. I have yet to get the hang of that funny mix between making an oratorical declamation and carrying on a conversation. (The Tories give me an

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Tim Coone talks to the man who could hold the key to Argentina's economic future

Charting the course to stability

THERE is one man in Argentina, whose success or failure in the near future will determine whether his country will finally be able to shed the curse of chronic inflation and get back on the road to steady economic growth and stability.

Dr Rodolfo Terragno has been at the helm of one of Latin America's mightiest enterprises since last September.

As Minister of Public Works and Services (MOPS), the empire under his control embraces all the key industries in Argentina - oil and gas production, hydro-electricity supplies, transport, telecommunications, shipbuilding, ports, water and petrochemicals, just to name the most important.

If is not an empire which has flourished with wealth and opportunity, however. On the contrary, last year it was responsible for just over half of the entire government fiscal deficit.

In the words of Mr Terragno, "it is a financial hemorrhage that sterilizes resources and does not even fulfil the purpose of having a state sector. It does not accumulate capital, but consumes it."

The new letter of intent being presented by Argentina to the International Monetary Fund this week has as one of its targets a reduction of the fiscal deficit from 7.5 per cent of Gross Domestic Product (GDP) last year to 2.9 per cent this year.

A major reorganisation in the state sector involving privatisations, tight financial controls, management shake-ups and an end to Treasury support, is the lynchpin of the new plan and it falls to Mr Terragno to implement it.

The unconditional financial support given by the central government to the state-run companies is one of the origins of hyperinflation in Argentina," said Mr Terragno.

Last year, the companies under MOPS ran up a \$2.5bn deficit which had to be financed from the Treasury. "This year we are reducing spending by \$500m and it is our intention to have a zero deficit," he said.

The surprise announcement at the beginning of the month of the intention to sell 40 per cent of Aerolineas Argentina to the



Plugged in: Terragno as seen by Italian cartoonist Sahat

Rodolfo Terragno, as Minister of Public Works and Services, is at the helm of one of Latin America's mightiest enterprises embracing all key industries in Argentina

Scandinavian airline, SAS, is one of the first steps of that overall strategy and is likely to be followed shortly by an announcement that a minority holding in EELMA, the large state-run shipping company, is also to be sold to the private sector. Several other companies are also earmarked for privatisation.

As part of the financial restructuring, \$1bn of annual interest payments on the state enterprises' debt are to be taken over by the central government, in exchange for an end to Treasury subsidies.

Meanwhile, all the companies are now being subjected to rigorous financial controls. "Many of them have never previously produced annual trading accounts," said Mr Terragno. "Ferrocarriles Argentinos (the railways) for instance, do not even have an inventory of stocks."

He said that this was all to be changed this year and managers who failed to come up to standard would be replaced.

The power of hiring and firing managers was returned to the MOPS, as one of Mr Terragno's first acts after taking office. Pre-

viously an inter-ministerial committee and, in the last instance the President, appointed state company managers.

He said that MOPS had also won back control over public service tariff policy, which was formerly under Ministry of Economic control and tended to be managed with an eye on the inflation figures rather than the state companies' financial health.

Together with a fund to be established from certain taxes derived from the state sector, Mr Terragno believes these measures will be sufficient to run a zero deficit this year.

"It is going to be a shock to the sector and it is going to be very difficult, but it is the only way, otherwise no targets will be respected."

The satirical press has dubbed Mr Terragno "T.T." (Extra-Terragno) for his sudden ascent to one of the most important ministerial posts in Argentina, from relative political obscurity.

Now in his mid-40s, a lawyer by training, journalist and publisher by vocation, he was exiled to Venezuela in 1976, where he became an advisor on interna-

tional affairs to the social-democratic government of Carlos Andres Perez.

He later wrote a thesis on political philosophy at the London School of Economics and went on to purchase the London-based Latin America Newsletters (in which he is still a shareholder). He immediately went into a direct confrontation with journalists and printers which resulted in a year-long strike.

His tough management style does not make him a crusader for free markets and privatisations, however. "Privatisation is just one of several mechanisms to make the state sector more efficient. It is not an end in itself," he said. "Technologically obsolete companies with little good will which are Ferrocarriles cannot possibly be privatised."

Mr Terragno maintains that the role of the state is very important and is indispensable in policy geared towards development. "I am not a supporter of free market policies, nor of a passive state. On the other hand, the present state sector does not even serve the purposes for which it was created," he said.

A book he published in 1985 is now reaching the 100,000-sold mark and its 13th edition - something of a record in Argentina.

The book is a modest 180-page treatise of proposals for revitalising Argentina through the rapid incorporation of science and technology into Argentine culture, which he says has been sorely lacking.

"It has been largely responsible for the sudden advance in my political career," he said of the book. Significantly perhaps, it is titled "Argentina in the 21st century."

Mr Terragno's proposal to buy Koppers is to be bad at this price.

The offer, he said, was expected to be extended until regulatory approvals were obtained.

Mr Sheehy stressed that BAT was keen to proceed by friendly negotiation if possible.

Asked to comment on arguments by Farmers that BAT could add nothing to its management, Mr Brian Garraway, BAT deputy chairman, said: "We believe that with the impetus we could give them, we would open up new opportunities for growth."

Stockbrokers' analysts received the news of the tender offer favourably in London, where BAT's shares had gained 15p to 45p by mid-afternoon. They pointed out that BAT's financial strength was such that it could easily fund a \$63 per share acquisition.

BAT said that if the deal was completed at \$63 a share, BAT's net debt-equity ratio would still be unlikely to exceed 70 per cent.

Part of the Conservative Party gain was at the expense of the even further right-wing Herstigte Nasionale Party, whose veteran leader, Mr Jaap Marais, lost his deposit at Schweizer - as did Mr Attilie Treurnicht, the Conservative Party leader's brother, in Standerton.

The Herstigte Nasionale Party, which broke away from the National Party in 1988, is now expected to disappear.

The Conservative Party managed to quadruple its May general election majority in Standerton where it polled 9,078 votes compared to the National Party's 6,224, a majority of 2,854 compared to 952 in May.

In Schweizer-Reneke, Dr Piet Mulder, the Conservative Party candidate and son of veteran for-

mer National Party leader, Dr Connie Mulder, polled 8,400 votes to the National Party's 5,606, a majority of 794 votes compared to 191 in May.

While defeat reopened divisions between reformist (verligte) and conservative (vertrouwde) elements within the National Party, victory led to jubilation in the ranks of the Conservative Party and its paramilitary Afrikaner Resistance Movement allies.

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Instead, these payments would be made available to ousted President Eric Arturo Delvalle, whom the US regards as the legitimate head of state in Panama. He also said he would back a campaign by the Panamanian opposition - led by Mr Delvalle - to freeze US assets in the US.

In Panama, Gen Noriega

President Reagan - also

spoke in Brussels at the end

of the two-day Nato summit - was asked if he thought Gen Noriega should step down. "Yes,"

Mr Shultz said the US was looking at ways to restrict the flow of money into the Panamanian government treasury. His comments confirmed a thrust

by the Panamanian opposition - led by Mr Delvalle - to freeze

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday March 4 1988



Battle for Federated tips in favour of Campeau

By JAMES BUCHAN IN NEW YORK

THE SEE-SAW struggle for control of Federated Department Stores, the largest US department store group, yesterday tipped back in the favour of Campeau of Canada. Professional Wall Street traders - arbitrageurs - they favoured the Toronto groups \$60m two-stage cash offer over the cash-and-stocks deal with R.H. Macy approved by Federated.

But these arbitrageurs, who represent a group believed to own nearly a quarter of Federated's stock, said anything could happen in the contest, which has turned into one of the most complex and fierce takeover battles in recent Wall Street history.

Mr Robert Campeau, chairman of the Toronto group, yesterday added to the growing acrimony of the struggle with a sharp attack on Wednesday's agreement between Federated and Macy's, the New York department store. In a letter to Mr Edward Finkelstein, Macy's chairman, Mr Campeau warned that he would sue to overturn a "blatantly unlawful" arrangement.

AIG advances but cautions on outlook

By Our New York Staff

AMERICAN International Group, a leading US insurer, has reported a sharp advance in profits for the fourth quarter and year as a whole but warned that the general insurance market in US has become more competitive.

Mr Maurice Greenberg, chairman, said: "Rates in many classes of business have receded from the high water marks of 1986."

In the fourth quarter ended December 31, net operating profits advanced 33 per cent to \$269.9m or \$1.61 a share, from \$202.6m or \$1.24.



Robert Campeau: to challenge break-up of Federated, which promises Macy's \$60m in "break-up fees" if the merger fails.

Arbitrageurs said yesterday that Campeau, which has been pursuing Federated for more than a month, had the initiative in time and its two-tier offer could pressure stockholders to sell early.

In a rapid response to the

Macy-Federated agreement, Campeau late on Wednesday raised its bid to 75¢ a share for 80 per cent of the Cincinnati group and \$44 for the remainder, for a blended value of \$63.

Macy's, a private New York-based group, is offering \$74.50 a share for the key 80 per cent which is the level needed for a merger under the laws of Delaware, where Federated is incorporated.

In addition, it is offering shares in the future combined company, which Wall Street believes makes its offer broadly competitive.

Arbitrageurs say the key point is that Campeau's bid comes on March 15, whereas Macy's has yet to launch its offer, and then must keep it open for 30 business days.

"Say I want to wait in tender to Macy's," said one arb. "My problem is that if I do not tender to Campeau, but others do and he gets 51 per cent, I can only get 54¢ instead of 75¢ for my shares."

The Campeau \$75 offer is for a minimum of 51 per cent and a maximum of 80 per cent.

Canadian Imperial surges by 32% in first quarter

By DAVID OWEN IN TORONTO

CANADIAN IMPERIAL Bank of Commerce, the second largest Canadian bank, yesterday reported a sharp advance in profits for the fourth quarter and year as a whole but warned that the general insurance market in US has become more competitive.

The bank, which recently bought a controlling stake in Wood Gundy, the investment dealer, also announced a 2 cent increase to 29 cents a share in dividends payable to common shareholders.

Earnings per share increased a comparatively modest 18 per cent. Last August the bank issued C\$300m (US\$240m) of additional common stock to strengthen its capital base, following a large increase in its loan loss reserves.

In all, net earnings for the quarter ended January 31 totalled C\$150.4m or 57 cents a share, against C\$114.3m or 75 cents a year earlier. Year-end figures are restated, to reflect accounting changes issued last month by the superintendent of financial institutions.

Non-interest income rose 15 per cent from 1987 levels to C\$946.7m, due mainly to improvement in investment bank service income, foreign exchange commissions and credit card income.

Alcaso to buy 40% of Alunasa

By Joseph Massi in Caracas

ALCASO, the Venezuelan aluminium producer, will invest \$3.2m to acquire a 40 per cent interest in Alunasa, a Costa Rica-based aluminium smelting company owned by Aluminos del Pacifico of Costa Rica.

The move is the most recent step in the Venezuelan Government's programme to build associations with foreign companies to capture overseas markets.

Although sales held up well in some parts of the country, such as California and the southeast, the less favourable economic climate on Wall Street, poor winter weather and uncertainty over the impact of new tax laws all affected potential buyers' attitudes in the north-east.

The company increased its prices by an average of 3 per cent last November.

BMW's February sales fell 12 per cent to 5,763 units, taking this year's figures, down 10 per cent, to 10,358 from 11,573.

Forstmann willing to top \$883m AFG bid

By Roderick Cross in New York

FORSTMANN LITTLE, a New York leveraged buyout specialist, said it was willing to top the \$883m offer for AFG made by an investor group led by Mr Michael Hubbard, chairman of the US financial products arm of AFG, which Mr Hubbard created in the late 1970s by merging two failing glassmakers, Libbey 54.2% to 56.4% in heavy early bidding yesterday. His \$883m offer for 94 per cent of its stock, made last week, would be financed by Drexel Burnham Lambert, pioneer of low-grade junk bonds.

Forstmann Little has written to AFG's board saying the exact price it would be prepared to pay would depend on the information AFG supplied in a prompt fashion and on subsequent negotiations. It was prepared to let AFG's management participate in the deal by taking an equity stake.

The Irvine, California-based company, which earned net profits of \$44.5m on sales of \$488.4m last year, had no immediate response to the proposal.

German car groups lose sales in US

By Our New York Staff

DAIMLER-BENZ and BMW, two leading West German car makers, reported a sharp decline in their US sales last month. In contrast, Jaguar of the UK saw sales slip slightly.

Sales of Mercedes-Benz cars fell 27 per cent, to 5,890 units from 8,088 a year earlier, taking figures for the year to date to 11,929 from 14,174. An official of the company's US subsidiary said it still hoped to top last year's total sales of 89,918 cars.

Merrill's brief statement said their departures would be by mutual agreement, that the separation was amicable, and that the two men would work with Merrill during a transition period to provide for management succession.

Neither of the two men, nor any other official, has since been available to amplify the statement.

Mr Licht and Mr Watts have been members of a small executive committee running the London-based arm of the US brokerage firm. It had ranked second in the league-table of new issuing houses in 1985, but slipped out of the top 20 last year.

Among those to have left over the past year are Mr Jean Rousseau, deputy chairman, who took an extended sabbatical; Mr Nahum Vaskevitch, head of mergers and acquisitions, who was dismissed after US insider trading allegations; Mr Giovanni Franz, former senior officer for investment banking, who joined Benetton; Mr John Hutchinson, whose responsibility for the UK gilt-edged market had passed to Mr Licht; and Mr Richard Lutgens, head of equity syndication, who left to establish a niche merchant bank.

Just over four years ago, both men took part in what was then

CASTLE CEMENT SALE DEAL ENDS GROUP'S PRESENCE IN UK SECTOR

RTZ sells cement unit for £230m

By CLAY HARRIS IN LONDON

RTZ, the UK-based mining, energy and industrial group, is to sell its cement business, the second largest in Britain, for £230m (US\$315m) to Scancem, a Swedish-Norwegian venture.

The disposal of Castle Cement, which claims 25 per cent of the UK market, will end RTZ's six-year presence in the sector. RTZ said yesterday it planned to concentrate on activities where higher growth was achievable.

The acquisition of Castle will make Scancem the fourth largest cement manufacturer in Western Europe, if the domestic plants held separately by the consortium's owners, Aker Norway, Norway's largest private indus-

trial group, and AB Euroc, the Swedish building materials company, are included.

Castle's annual capacity of 3.7m tonnes at four UK plants will fall to Scancem's on the Lincolnshire-Leicestershire border, which began production last autumn. Slight problems, no more than "hiccups," were now all but solved, RTZ said.

Castle Cement, as RTZ's operations in the sector were renamed in 1982 to improve marketing, ranked second in the UK market, which has more than a 50 per cent share.

The cement operations contributed £18.6m to RTZ's net attributable profits in 1986, and the company indicated that at least a small advance had been achieved last year.

This was despite apparent teething problems at its new Immingham plant at Ketton, on the Lincolnshire-Leicestershire border, which began production last autumn. Slight problems, no more than "hiccups," were now all but solved, RTZ said.

Castle Cement, as RTZ's operations in the sector were renamed in 1982 to improve marketing, ranked second in the UK market, which has more than a 50 per cent share.

Although Scancem made an unsolicited offer to buy Castle, RTZ had already decided in principle to sell the business. In addition to the structural restraints, the UK industry has also seen pressure on margins in the wake of cement makers' decision last spring to abandon a common pricing agreement.

RTZ also believes that the UK construction cycle is close to its peak, a view shared in the City of London. The disposal was greeted yesterday by a 15p rise in RTZ's share price to 370p.

Mr Birkin, ironically, joined RTZ when it entered the cement market in 1982 with the takeover of Thomas W. Ward and Tunell.

Chase asset disposal to raise \$120m

By Andie Kaledsky in New York

CHASE MANHATTAN, the second largest US banking group, said it would record a net gain of \$120m in the current financial quarter as a result of the disposal of two assets - a valuable branch office building in Paris and a securities information subsidiary, Interactive Data Corporation.

IDC is being bought for \$140m in cash by Dunn & Bradstreet, the leading US market research and information group. The Paris building, in Rue de Cambon, has been sold to Copra, a property investment company.

Chase did not say how much of the \$120m expected profit was coming from each of these transactions.

Explaining the disposals, Mr Willard Butcher, Chase's chairman, said they were "consistent with our objective of substantially increasing the capital of the corporation through the sale of assets with significant unrealised value and little long-range strategic importance."



Banque Nationale de Paris

LE PRÉSIDENT

19 February 1988

Dear Investor,

While we have not yet closed our books and established the final form of our financial statements for the year ending 31st December 1987, I would like to provide you with some information on the BNP Group's results for 1987 as well as the performance of our non voting shares ("Certificats d'Investissement").

As far as the volume of activity is concerned, 1987 will prove to have been a successful year with customer deposits up by 6.1% and loans up by 10.1% including a 26.4% increase in private customer loans.

BNP retained its position as number one among French banks in bond market activities, the distribution of shares of newly privatised companies, commercial paper, investment fund management, floatations of new shares on the Paris Bourse "Second Marché", export credits and sales of insurance products.

The BNP Group's gross operating income, excluding extraordinary capital gains, was practically unchanged from last year, despite sharper competition in banking transactions resulting in lower margins and commissions and steeply rising expenditure on the computerization of operations and the development of electronic funds transfer. After allowing for smaller extraordinary capital gains than in 1986, gross income was down slightly, by about 6%.

We have further decided to provision fully against losses sustained by our securities portfolio in the stock market crisis and to increase the rate of our provisions for sovereign risks to approximately 50% - the highest for any French bank.

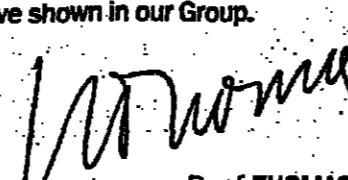
This policy of sound and prudent management, which places BNP in a particularly strong position among the world's leading banks, may result in a slightly lower consolidated net income after a record 50% rise in 1986.

While retaining a sufficient percentage of our income to fund the Group's investment programme, we expect to pay the same dividend to the holders of our Certificats d'Investissement as last year, despite a 10% increase in their number in 1987, following a bonus issue.

Based on current stock market prices, this dividend offers holders a yield of about 8%, at a time when the Certificat d'Investissement stands at only half of its book value. Its current capitalization thus represents only four times the estimated 1987 income. These three factors, namely capitalization, net income and yield, merit the attention of investors.

I should like to thank you for the confidence you have shown in our Group.

René THOMAS



These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE



NAKAYAMA STEEL WORKS, LTD.

(Kabushiki Kaisha Nakayama Seikosho)

U.S.\$70,000,000

4 1/4 per cent. Guaranteed Bonds 1993

unconditionally and irrevocably guaranteed by

The Sanwa Bank, Limited

with

Warrants

to subscribe for shares of common stock of Nakayama Steel Works, Ltd.

Issue Price 100 per cent.

Nomura International Limited

Sanwa International Limited

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IBJ International Limited

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Merrill Lynch International & Co.

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Sanyo International Limited

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INTERNATIONAL COMPANIES AND FINANCE

All these securities having been sold, this announcement appears as a matter of record only.



Banque Nationale de Paris

£75,000,000

9½ per cent. Notes 1993

Issue Price 101½ per cent

Kleinwort Benson Limited

BNP Capital Markets Limited

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

S.G. Warburg Securities

Algemene Bank Nederland N.V.

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Crédit Agricole

Crédit Lyonnais

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

Dresdner Bank

EBC Amro Bank Limited

Generale Bank

Genossenschaftliche Zentralbank AG Vienna

Hambros Bank Limited

IBJ International Limited

February 1988

Premium income at Allianz up DM6bn

By Helga Simonson in Frankfurt

ALLIANZ, West Germany's largest insurance group, increased worldwide premium income to DM25.6bn (\$15.1bn) last year, against DM21.2bn in 1986, due largely to the first-time inclusion of results from Riomonti Adriatica di Sbarca (RAS), its majority-owned Italian subsidiary.

Premiums would have gone up by 6.7 per cent without the RAS figures.

Foreign premium income, which more than doubled to DM6.2bn, accounts for 32 per cent of Allianz's business. However, the total was depressed by about DM575m due to foreign exchange fluctuations last year.

Net profits for the year at Allianz AG, which plays a double role as reinsurer and holding company for the group, are likely to remain at the same level as the DM221m earned in 1986.

The company expects to pay "an adequate dividend... and to allow for business expansion by strengthening the reserves," according to a letter to shareholders.

Allianz made about DM75m through gains on its investments during the year.

However, it has had to report "substantially higher" depreciation of about DM300m on securities and participations in 1987, although it did not specifically attribute these to October's crash in share prices.

At the operating level, Allianz Germany, which excludes the group's life business, raised premium income by 5.3 per cent to DM8.6bn, with the increase coming from nearly all categories of business.

Underwriting profits lagged behind the rise in premium income, with earnings at Allianz Versicherungs AG, the largest operating division, falling below the DM157m made in 1986.

The decline is largely attributable to the substantial rise in claims that were made last year.

Motor claims were particularly heavy and some premiums have already gone up, while those for third party cover are due to be revised.

The company has also been hit by claims for the breakdown of TV-SAT, the German direct broadcasting satellite, which has now been declared a total loss.

However, Allianz Germany's investments rose by DM620m to DM12.4bn and, overall, the company expects to transfer about DM150m to its parent, in line with the figure for 1986.

A broad, Cornhill, the group's UK subsidiary, wrote premiums worth DM1.6bn last year.

Sales potential in the UK life insurance market has improved due to the exclusive marketing link between Cornhill and the Prudential Group.

In Italy, Allianz and RAS have founded a joint legal protection insurance company to exploit opportunities in a market the group says is still largely undeveloped.

Kaufhof group in tourism deal

By Our Financial Staff

INTERNATIONAL Tourist Services, part of the Kaufhof West German stores group, plans to take a 50 per cent stake in Holland International, the Dutch tourism company.

Vander International of the Netherlands is to buy a 50 per cent shareholding.

As a result, the 75 mutual funds were managing assets at the end of February worth

Pechiney sees upturn to FFr700m

By PAUL BETTS IN PARIS

PECHINEY, THE French state-owned aluminium and metals group, is out of the red for 1987. Having lost FFr260m in 1986, the group expects to declare net earnings of about FFr700m (\$12.2m) last year on sales of FFr15bn.

Mr Jean Gandois, chairman, also said yesterday that he expected to report strong profits for the first half of 1988 following the recovery of world aluminium prices.

Pechiney will have to invest about FFr20bn in the next four years, of which between FFr12bn and FFr15bn will be financed by cash-flow. This left between FFr1.5bn and FFr3bn of external financing to be found, Mr Gandois explained.

Since Pechiney did not want to distort its debt-to-equity ratio, Mr Gandois suggested that the group could not afford to raise more than about FFr100m in fresh debt.

After restructuring Pechiney's loss-making copper transformation and ferro-alloys activities, Mr

Gandois said he was now seeking to develop the group's operations in its traditional aluminium business, its packaging sector and in the metal components field.

However, he said the delay in the privatisation of Pechiney was handicapping the group, which now needed to raise fresh equity funds to finance its development policy.

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After restructuring Pechiney's

loss-making copper transformation and ferro-alloys activities, Mr

Mr Gandois confirmed that Pechiney was in advanced negotiations with the Soviet Union to form a joint aluminium packaging venture in Armenia. This would be the first major joint industrial venture set up in the Soviet Union under Moscow's new foreign investment policy.

After the unsuccessful attempt to merge Pechiney's packaging operations with those of Carbone, controlled by the French CGIP group, Mr Gandois is seeking to develop the packaging division through internal growth and acquisitions of medium-sized companies in Europe.

The packaging activities reported an operating profit of more than FFr3.3bn last year.

Pechiney's nuclear fuel division also remained highly profitable while the copper transformation sector, which lost FFr230m

in 1986, broke even last year. These operations have now come under the control of the Italian SMI metals group.

After restructuring, the ferro-alloy division also broke even last year after a loss of FFr200m in 1986. The heavy electrode operations lost FFr150m last year but were expected to make an improved showing in 1988, possibly clawing back their deficit to about FFr50m, Mr Gandois said.

He is planning to concentrate the group's industrial components operations around its Carbone-Lorraine subsidiary.

Pechiney recently increased its stake from 48 per cent to 51 per cent in the subsidiary, which reported profits of FFr70m last year.

Pechiney's nuclear fuel division also remained highly profitable while the copper transformation sector, which lost FFr230m

Boliden acquires Belgian mill

By SARA WEBB IN STOCKHOLM

BOLIDEN, THE Swedish mining, mineral and chemicals group which was recently taken over by Trelleborg, the rubber products group, has acquired part of Cuivre et Zinc, a copper tube processing mill in Liège, Belgium, for an undisclosed sum.

Boliden has bought the mill and a sales company in Paris. Cuivre et Zinc has annual sales of about SKr250m (\$35.3m), is showing a "reasonable profit" and employs 100 people.

The Belgian company produces pliable copper tubes for plumbing, ventilation and heating with

an annual capacity of 25,000 tons. At present it is working below capacity, at about 16,000 tons, but Boliden says it believes it can improve on this, given favourable prospects in the market. Cuivre et Zinc mostly uses copper scrap to produce the pipes.

Boliden currently produces about 7,000 tons of copper tube at its Swedish operations.

Boliden's Bergsöe subsidiary, which is taking over the Belgian operation, produces lead, copper and tin alloys, and lead. Last year it had sales of SKr70m.

Taking in the earlier acqui-

tion of a Finnish metal-trading company, Boliden Bergsöe's annual sales will increase to about SKr1.2bn.

The company has plans to expand in the European market following this acquisition, where it believes the market for copper tube is expanding.

Boliden has recently been restructured and turned round by new management. In 1986 it showed a loss of SKr1.08bn, but this week it reported profits of SKr62m for 1987.

Sales increased from SKr12.38bn to SKr13.52bn.

Alusuisse recovers but omits payout

By JOHN WICKS IN ZURICH

ALUSUISSE, THE Swiss aluminium and chemicals group, staged a strong recovery in 1987 but is again not paying a dividend.

Against a net loss of SFr625m in 1986, the group made a net profit of SFr250m (\$18.6m) last year. Its last dividend payment, of 6 per cent, was made in 1984, when net profits totalled SFr165m.

The dramatic turnaround last year was due partly to an improved economic environment and a marked rise in aluminium prices. It also reflected Alusuisse's success in adding value to its product range.

Ordinary income before tax amounted to SFr145m, compared

with a loss of SFr36m, in spite of a 10 per cent drop in group turnover to SFr15.6bn. This decline in sales was due primarily to investment and currency factors.

Overall results for the Alusuisse group benefited substantially from a massive improvement in extraordinary income.

After deduction of extraordinary expenses, this showed a net contribution of SFr150m last year. In 1986, heavy depreciation and restructuring led to net extraordinary costs of SFr250m.

Last year saw a substantial cut in these costs, while extraordinary income was derived from profits on investments in the energy sector and the sale of other assets.

Alusuisse said that, in terms of operational results, both the aluminium division and the chemical division showed a profit last year.

The group's return to profit while expected following the massive restructuring of the past two years, was much higher than Swiss analysts had anticipated.

But Alusuisse's management were confident of a return to profits in the wake of the restructuring, which consisted of sell-off and loss-making and ill-fitting subsidiaries. The company also launched a programme to reduce dependence on raw aluminium price swings.

Italian mutual funds hit by record redemptions

By JOHN WYLES IN ROME

A RECORD level of redemptions last month reduced total assets managed by Italian mutual funds by 3 per cent as investors ran for shelter from a tumbling stock market in the first half of February.

However, the market's strong recovery over the last fortnight is said to have steadied the rate of redemptions and increased the flow of new funds. This is one reason behind the optimism among some analysts that the Milan market may be on an upward trend.

Redemptions in February totalled L2.947bn (\$2.36bn) against new funds at L645bn.

The latter was a substantial advance on January's inflow of L367bn, as was the figure for redemptions which, in January, was L1.691bn.

As a result, the 75 mutual funds were managing assets at the end of February worth

L55.544m, 3 per cent lower than the month before.

The funds totalled L7.83m of fixed obligations and L500m of shares, of which L300m were Italian. Nevertheless, shares rose slightly to 34 per cent as a proportion of the funds' total investments.

The Comit Milano index has risen by just over 6 per cent since hitting a low of 422 on February 9 - 51.5 per cent below its peak of May 1986.

The recovery has been puzzling many analysts, although cheerful economic figures, rising markets abroad and short covering are said to be part of the explanation.

But there is also a strong belief that recent buoyancy has been encouraged, in part, by groups such as those under Mr Carlo De Benedetti and Mr Rauli Gendini.

Both men have plans to reorganise shareholdings, which will be more easily effected against a rising market.

Notice to the Holders of

The Nishi-Nippon Bank, Ltd.

U.S. \$70,000,000

2½ per cent. Convertible Bonds Due 2003

(the "Bonds")

Pursuant to sub-clauses (B) and (C) of Clause 6 of the Trust Deed whereby the Bonds were constituted, notice is hereby given as follows:

The Board of Directors of The Nishi-Nippon Bank, Ltd. (the "Bank"), as trustee, held on 29th February, 1988, resolved to offer distribution of shares of its Common Stock, which will be made on 20th May, 1988, Japan time, to shareholders of record at 5:00 p.m., Japan time, on 31st March, 1988 at the rate of 0.06 new share for each share held.

As a result of such free share distribution, the conversion price of the Bonds, which is currently 804 yen per share, will be reduced to 758.5 yen per share in accordance with Condition 4(C) (i) of the Terms and Conditions of the Bonds. This adjustment of the conversion price will become effective on 1st April, 1988, which is the first day on which the Bonds may be converted into shares of Common Stock of the Bank.

THE NISHI-NIPPON BANK, LTD.

3-6, Hakata-ekimae 1-chome

Hakata-ku, Fukuoka 812-91

Japan

By: The Daiwa Bank, Limited, London

as Principal Paying Agent

4th March, 1988

Porte de Bagnolet, Paris

Mitsui Finance Asia Limited

U.S.\$100,000,000

Guaranteed Floating Rate Notes 1996

Unconditionally guaranteed as to payment of principal and interest by

The Mitsui Bank Limited

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months interest period from 4th March 1988 the Notes will carry a rate of interest of 6 1/2% per annum. The relevant Interest Payment Date will be 6th September 1988. The Coupon Amount per US\$10,000 will be US\$38.44 payable against surrender of Coupon No. 9.

Hambros Bank Limited

4th March 1988

This announcement appears as a matter of record only</

New Zealand sells Petrocorp to Fletcher Challenge

BY DAI HAYWARD IN WELLINGTON

JUST TWO days after the New Zealand Government cancelled an agreement for British Gas to buy Petrocorp, the state-owned energy group, Wellington has sold it to Fletcher Challenge.

The price, of NZ\$1.75 a share, or NZ\$800m (US\$630m), is the same as that offered by British Gas.

Fletcher Challenge, New Zealand's biggest company, was an original bidder for Petrocorp, but was not then prepared to go as



Richard Prebble: "There is no small print in this deal."

high as British Gas. Mr Hugh Fletcher, Fletcher Challenge's chief executive, obviously pleased with his new acquisition yesterday, would not say what had persuaded FCL to increase its price.

Mr Richard Prebble, the Minister in charge of state-owned enterprises, said two potential buyers had made definite bids when the new deadline closed yesterday.

He would not reveal the second bidder's identity, but it is known that Shell, along with its New Zealand partner, Todd Petroleum, which had been bidding for 40 per cent of Petrocorp, was still a contender late on Wednesday night.

Fletcher will be much more politically acceptable, both to the general public and to Labour Party MPs, who had strong reservations about the sale overseas of the energy concern. Leading Cabinet ministers deny this was the reason for the abrupt termination of the discussions with British Gas.

The NZ\$800m purchase price for the 70 per cent of Petrocorp owned by the Government will be

Towngas sales soar to record levels

BY DAVE DODDIN IN HONG KONG

HONGKONG AND China Gas, the Hong Kong utility locally known as Towngas, yesterday reported record sales of domestic gas in 1987, which lifted profit after tax but before extraordinary items by 36 per cent from HK\$235m to HK\$315m (US\$41.2m).

Mr Lee Shan Kee, the group's chairman, said Towngas' sales rose by 17 per cent over the year, to 10.5m megawatts. A total of 96,000 new customers were gained over the year, taking the total to almost 544,000.

The group's bottom line profit was, in fact, lower than 1986, because of an extraordinary gain in that year arising from the development of one site, and the sale of a second, for a total of HK\$225m.

Total group turnover amounted to HK\$1.81bn, up 32 per cent from HK\$1.36bn. A final dividend of 42 cents a share is recommended, taking the total to 37 cents.

At present, the company uses lignite to produce its domestic gas supplies. Negotiations with Chinese officials over the use of natural gas around south of Hainan Island, 200 miles west of Hong Kong, had made no progress, Mr Lee said. He nevertheless noted that exploration for oil and gas in the Pearl River delta had picked up recently, and said the company remained hopeful of a find there, much closer to Hong Kong.

Jardine Matheson Holdings, the Hong Kong-based insurance holding company, which has a 20 per cent of the previous Muldown government, which has proved a costly venture.

Fletcher has been trying to get into the energy business for almost 10 years but has been repeatedly thwarted in various efforts.

It is believed that Fletcher will now come to some close working agreement with Brierley Investments, which owns 15 per cent of Petrocorp and which has built up a considerable stake and expertise in New Zealand's energy industry.

The sale of Petrocorp to Fletcher was anticipated by the share market. Fletcher Challenge shares jumped 22 cents to NZ\$4.35 yesterday, helping the Barclays Index to its highest point this year with a jump of 62 points to 1761.

The NZ\$800m purchase price for the 70 per cent of Petrocorp owned by the Government will be

Industrial interests boost Anglovaal in first half

BY JIM JONES IN JOHANNESBURG

ANGLOVAAL, the smallest of South Africa's major mining houses, lifted its consolidated turnover and profits in the six months to December 31, 1987, largely because of better performances by the group's industrial interests.

First-half consolidated turnover, which does not include sales by the group's largest gold mine, increased to R1.88bn (US\$82.5m) from R1.65bn in the corresponding period of 1986. Interim operating profit, before tax, finance charges and dividend income, rose to R16.6m from R15.1m, and the pre-tax profit was R22.7m, compared with R19.7m.

Consolidated turnover totalled R3.1bn in the 1986-87 financial year, with operating profit reaching R25.7m and pre-tax profit R21.7m.

In common with most other

mines, the profits of gold mines managed by Anglovaal have been squeezed by flat gold prices and sharply rising costs. At Hartbeesfontein, the group's largest mine, the cost of producing each ounce of gold rose by 16 per cent to R383 last year, while the fourth quarter's average revenue per ounce was R356, almost 3 per cent lower than in the corresponding quarter of 1986.

The group has continued to acquire gold mineral rights in the northern Orange Free State, where it is exploring in a region to the north of its Lorraine mine.

Asociacion Minerales, the food, retail and property owner whose income is equity accounted, reduced its profitability, while the new Klimspruit export facility suffered start-up losses.

There has been no change in the status of the Veneta dia-

mond prospect in the northern Transvaal. De Beers, which evaluated several diamond pipes on the Veneta farm, says they are not economic given current costs, prices and tax allowances.

The industrial interests, held through Anglovaal Industries, all increased their profit contributions. Irvin & Johnson, the frozen foods and fishing subsidiary, has restored its margins to what the directors describe as "historically acceptable" levels.

Acquisition increased the scope of the group's electronics and fast foods interests.

First-half consolidated earnings rose to R16.4m a share from R14.4m and the interim dividend has been lifted to 220 cents from 195 cents. Earnings were R31.09 a share for the last financial year as a whole, when the dividend totalled R5.35.

Lifegro shows strong growth

BY OUR JOHANNESBURG CORRESPONDENT

LIFEGRO ASSURANCE, the former South African subsidiary of Legal & General, grew strongly in 1987, largely because of a sharp increase in single premium business.

Total premium income almost doubled, to R1.05bn (US\$50m), from 1986's R549m. The directors say recurring premium business increased by 58 per cent and this will be reflected largely in 1988's premium income. Total assets were R3.64bn at the end of 1987,

against R2.75bn at the end of 1986, and shareholders' income increased to R9.8m from R5.4m.

The effects of last October's stock market collapse were mitigated to an extent by Lifegro's policy of option matching. As a result, the value of investments was affected to a lesser extent than the life assurance industry as a whole, the directors say.

The directors add that 1988's economic outlook is good, with indications of strong real growth

with rising consumer spending. They caution, however, about upward pressure on prices and interest rates and the effects of poor agricultural conditions, government borrowing, ageing 6 per cent of gross domestic product, increasing union militancy and a disaffected civil service.

Earnings increased fractionally, to 15.8 cents a share from 15.5 cents, and the year's dividend has been raised to 16 cents from 15 cents.

Cadbury Schweppes SA lifts profits

BY OUR JOHANNESBURG CORRESPONDENT

CADBURY SCHWEPPES, the South African subsidiary of Cadbury Schweppes of the UK, increased sales by 41 per cent in 1987, as a result of an acquisition and increased demand for confectionery and soft drinks.

Turnover rose to R297.2m (US\$12.7m) last year from R192.2m a year before, while operating profits before interest and tax increased to R24.3m from R16.2m, and pre-tax profits advanced to R21m from R12.7m.

The directors say that the Cadbury division performed well in a competitive market and the introduction of a new chocolate bar

contributed to a significant growth in sales.

The soft drinks division benefited from higher sales and improvements to internal efficiency and soft drinks.

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Earnings increased to 25.1 cents, and the year's dividend has been raised to 16 cents from 15 cents.

French Bank, the South African subsidiary of Indosuez, did not participate in the fast-growing home loans and consumer credit markets in 1987 and, as a result, suffered a profit decline.

The disclosed profit, after tax and transfers to and from hidden reserves, fell to R6.3m from R8.4m.

The directors say French Bank is a wholesale banking institution specialising in financing foreign trade and intends to stick to this market sector.

They add that profits are

expected to improve if corporate borrowers increase their demand for credit. Earnings fell to 6.5 cents a share from 8.3 cents, and the dividend has been maintained at 20 cents.

ALFA ROMEO (GB), a Tozer company.

Mr Michael Pelham has been appointed managing director of CONDER GROUP in succession to Mr. W.C. Robinson who is standing down due to ill health, but who remains a non-executive director. Mr. Pelham, who joined the group last July, was group development director.

Mr Peter Brackenridge has been elected to the board of BORTHWICKS as group finance director. He was group secretary.

M.W. MARSHALL (OPTIONS) HOLDINGS has appointed Mr. Michael A. Knowles as chairman and Mr. Martin A. Goodey as chief executive. Mr. Edward C. Baltes, Mr. Paul M. Barton, Mr. Peter J. Bentley, Mr. Christopher K. Kelso and Mr. Sidney Muller join the board as directors.

Mr. Peter Kilmaird, who joined Tozer Vehicle Services from BMW (GB) as marketing director last December, has been appointed managing director of

GRANVILLE SPONSORED SECURITIES

High/Low	Company	Price	Change	div (6)	Yield	PE
206 133	As. Brit. Ind. Distriary	185	-1	8.9	4.3	7.0
207 145	As. Brit. Ind. CULS	186	-1	10.0	5.4	
41 42	Arrahage & Rhodes	28	-1			
142 40	BBB Design group (USA)	55	0	2.2	3.7	8.8
120 121	Bell & Garside Group	127	-1	2.2	2.6	10.0
128 129	Bell Telephone	144	0	4.7	4.5	11.5
261 132	C2 Group (Greece)	257	-1	11.5	4.5	4.6
147 99	CCL Group 11% Conv. Pref.	131	0	15.1	11.5	
171 130	Carbonekum (Ordinary)	130	0	5.4	4.1	11.3
148 91	Carbonekum 7.5% Pref.	102	0	10.3	10.1	
149 94	Cash & Rail	174	-1	3.7	1.9	5.4
143 60	Cash Group	60	0			
146 59	Jackson Group	90	-1	3.4	3.8	9.9
780 700	Muthhouse NV (AmstED)	332	0	10.4	3.1	12.2
88 68	Record Holdings (SIS)	68	0	2.7	4.0	13.7
115 83	Record Holdings (SIS)	115	0	11.7	11.9	
95 75	Reynolds	45	0			2.4
124 95	Rowden	1240s	0	5.5	4.4	11.8
224 67	Torley & Carlile	194	-1	6.6	3.4	9.4
71 52	Trotan Holdings (VMS)	68	0	2.7	4.6	6.5
121 41	Unilek Holdings (SIS)	66	0	3.0	4.5	10.2
254 192	Walter Alexander (SIS)	170	-1	1.4	2.2	12.2
242 190	W.S. Goss	242	0	14.4	6.4	9.1
170 67	West Yorks. Ind. Hosp. (HMS)	135	0	6.2	4.6	12.7

Securities designated SIS and US\$SIS are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBRA.

Granville Davies Colman Limited
8 Lower Lane, London EC1R 8PF
Telephone 01-621 2122
Member of the Stock Exchange

U.S. \$125,000,000

GREAT LAKES FEDERAL SAVINGS

Collateralized Floating Rate Notes
Series A due December 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three months Interest Period from March 6, 1988 to June 6, 1988 the Notes will carry an Interest Rate of 7.94% per annum. The Interest payable on the relevant payment date, June 6, 1988 will be U.S. \$1,075.74 per U.S. \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

March 4, 1988

Fannie Mae

\$1,000,000,000

7.95% Debentures

Dated March 10, 1988 Due February 10, 1993

Interest payable on August 10, 1988 and semiannually thereafter.

Series SM-1993-I Cusip No. 313586 ZA0

Non-Callable

Price 100%

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

The offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Bond dealers enjoy the Treasury's auctions, George Graham finds

The biggest game in Paris

AT 10.30 ON the first Thursday morning of every month, the regulars arrive at the Bank of France for the highest stakes bingo game in town.

The steady, emotion-free voice of the Bank of France official could compete with the most experienced Mecca caller, and the diligence with which the spectators mark their scorecards puts many a bingo hall to shame.

But there are no unseemly cries of "House" at the monthly auction of French government bonds. At worst a smothered chuckle from a bank submitter bid that is way off the market, or a disapproving shake of the head if the Treasury's representative fixes the cut-off point at which he will accept bids too high.

First introduced in 1985, the auction system is now used for almost all government bond issues. Treasury officials estimate that the technique has saved the Government between 1/4 and 1/2 percentage point on the cost of issuing debt.

Yesterday, heavy demand for all three of the bonds up for auction left many bidders disappointed. The Treasury had announced in advance that it would sell only FF1.5bn to FF1.5bn, but it could have sold considerably more had it anticipated the strength of bidding.

With FF1.5bn eventually allotted, the Treasury has now raised FF1.5bn this year out of its total borrowing requirement for 1988 between FF1.5bn and FF1.5bn (S18.17bn).

A further FF1.5bn worth was sold through non-competitive bids to authorised primary dealers and foreign central banks.

The surprise of yesterday's auction was the TTB 1983, a non-five-year floating-rate bond indexed on the yields of the weekly auction of short-term Treasury bills.

Analysts present at the auction yesterday were surprised when a single large operator bid for TTB at prices well above market expectations.

The bids - believed to have been submitted on behalf of a large money market mutual fund manager seeking a state-backed floating-rate instrument as a substitute for securities such as commercial paper - accounted for the bulk of the FF1.5bn eventually allotted by the Treasury.

Bids were accepted at and above 8.65, giving an average yield of 9.05 per cent. Bids were met in full at a price of 103 and above, and reduced by 40 per cent at 102.

Some bond market operators attributed the high bids to lack of experience in this kind of floating rate instrument.

"Bond managers are often a bit slow on the trigger, and they need time to assimilate themselves," commented one senior dealer.

"It is the only way of getting the feel of the market," said one trader, who admitted to nostalgia for the old days of face-to-face dealing in the stock exchange.

"Besides, I would do anything to get away from those damned screens. Yet for the regulars, the occasion is not to be missed."

Some officials are puzzled that so many bond market operators choose to turn up in person for the public auction procedure each month, when the results are available on Reuters and Teletext screens. Yet for the regulars, the occasion is not to be missed.

The Treasury filled only FF1.5bn out of FF1.5bn bid for, at an average yield of 9.37 per cent. Bids were met in full at a price of 91.7 or 91.8, and reduced by 40 per cent at 91.6.

In the more usual OAT 9.5 per cent 1998, the Treasury allotted FF1.75bn of the FF1.5bn applied for, at an average yield of 9.16 per cent. Bids were met in full at a price of 103 and above, and reduced by 40 per cent at 102.

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Mr JEAN-FRANCOIS KURZ, the key figure in the Swiss bond underwriting syndicate run by Banque Gutwiler, Kurz, Bünigen, is joining Trade Development Bank, the Geneva subsidiary of American Express Bank of New York.

Mr Robert Smith, American Express Bank's chairman and chief executive, announced in Geneva yesterday that the syndicate would continue under Mr Kurz's chairmanship, with TDB as the lead member.

Eventually (when legal issues have been sorted out) it will operate under the TDB name.

Mr Kurz resigned from Banque Gutwiler last month because of differences with Bank Leu of Zürich, its majority shareholder. Bank Leu intends to join the main Swiss bond syndicate run by Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse.

Bank Leu's decision and Mr Kurz's departure had raised doubts about the future of the Gutwiler syndicate, which has been a constant irritant to the big bank syndicate for the past 15 years. Mr Smith said yesterday that the 24 other members of the syndicate had agreed to continue with TDB as lead member from May 1.

Mr Smith described Mr Kurz as a "long-time innovator" with a proven track record on the Swiss capital market.

Meanwhile, TDB is being merged with the wholly-owned American Express Bank (Switzerland) of Zürich. In its new shape TDB, which was already the largest foreign bank in Switzerland, will have a combined equity of SF1.5bn (S550m) and total assets of SF1.5bn.

Mr Hans Zimmer, American Express Bank's vice-chairman responsible for worldwide private banking operations, will move to Geneva from Zürich. Clients' assets under management have increased from \$3bn five years ago, when American Express Bank took over Trade Development Bank, to \$2.5bn.

Yesterday TDB reported a 7.1 per cent rise in SF1.5bn in 1987, with cash flow increasing by 21.5 per cent to SF1.5bn.

American Express Bank (Switzerland) in Zürich posted a 16.2 per cent increase in net income to SF1.5bn in 1987 with total assets remaining basically unchanged at SF1.5bn. Deposits rose by 12 per cent to SF1.5bn.

By joining the Gutwiler syndicate and appointing Mr Kurz as a member of its general management, TDB and American Express Bank are making their first venture into the primary issuing market.

Last year, however, American Express Bank took a two-thirds stake in Ambitrade Partners, a new company in Geneva formed to exploit the gay market in Swiss bonds.

Meanwhile last Monday Mr Edmond Safra, from whom American Express Bank bought TDB in 1983, has returned to the Geneva banking scene. Under the terms of the sale, Mr Safra had undertaken not to compete with American Express Bank in Geneva for five years. This undertaking expired on Monday.

American Express hires Kurz to run bond syndicate

By William Dufford in Geneva

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IFC's largest issue yet meets strong reception

By CLARE PEARSON

INTERNATIONAL FINANCE CORPORATION, the World Bank affiliate, yesterday broke new ground with a \$150m Eurobond issue, its largest Eurobonds deal yet. Up to now, the IFC has limited its issue sizes to \$55m.

The deal was described as the closest yet to a full-scale public issue for the IFC, though it was underwritten by a small management group of six banks under Credit Suisse First Boston's leadship.

Dealers agreed the 8.4 per cent five-year issue met a strong reception, quoted at less 1/4 against 1/4 per cent fees. It was priced at 101, to give an initial yield spread of 50 basis points over US Treasury bonds.

The IFC, which concentrates on private sector financing, is unlisted. CSFB said its borrowings amounted to \$1.1bn against \$4.5m capital and reserves.

The Eurobond market was steady yesterday. Prices were little changed though dealers said the market had a firm underwriting.

Deutsche Bank Capital Markets, meanwhile, announced a CSFB bond for Ford Credit Canada. This was widely seen as slightly profit although Deutsche Bank said it had identified strong demand for Ford's paper, and felt comfortable with the issue. According to the lead manager, the 9.4 per cent five-year bond, priced at 101, was bid at less 1/2 against 1/4 per cent fees.

A firm gilt market provided the backdrop for a \$250m 10-year deal for Leeds Permanent. The issue was subordinated, and followed new powers conferred on the UK building societies to raise capital in this way which came into effect last month.

The issue was the first fully-tradable subordinated Eurobond

for a building society (though Nationwide Anglia issued a listed bond which was effectively a private placement last month). But as two of the UK banks have also tapped the market for subordinated funds recently, there were fears of market indigestion.

However, the terms of Baring Brothers' 10% per cent deal for Leeds looked fair. Priced at 100, it gave an initial yield spread of 6-D-Marks.

Later in the day Eurofima, the Swiss-based European railroad rolling stock financing agency, tapped the market for DM150m with a 10-year 5.4 per cent bond deal by Deutsche Bank. This was underwritten by a small group of Swiss banks.

Commerzbank's other offering of the day, a DM200m five-year bond for Enso-Gutzeit, the Finnish forest products company, was conversely seen as slightly tight. The 5 per cent deal, priced at 100, was quoted at less 1/4 bid, against 2 per cent fees. This was the borrower's first public issue in D-Marks.

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INTERNATIONAL BONDS

105 basis points over the gilt. It was bid at less 1/4, 1/4 point inside total fees.

Westpac Banking Corporation launched an A\$75m three-year bond for Thomson-Brandt International, guaranteed by the French state-owned telecommunications company.

In Switzerland, prices closed slightly firmer in active turnover.

In its second day's trading, a SF50m 5 per cent bond for Autopista del Atlantico gained 1/4 point to close at 100, 1/4 below its issue price.

Handelsbank NatWest announced a SF140m issue for Hidroelectrica Iberica Iberduero, split equally into two tranches.

The eight-year 4.4 per cent bond is priced at 100, while the 10-year 5 per cent bond is priced at 100.

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NEW ISSUE

This announcement appears as a matter of record only.

March, 1988

**DAIICHI SEIYAKU CO., LTD.****U.S.\$150,000,000****4 1/4 per cent. Bonds Due 1993**

with

Warrants

to subscribe for shares of common stock of Daiichi Seiyaku Co., Ltd.

ISSUE PRICE: 100 PER CENT.

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Salomon Brothers International Limited

SBCI Swiss Bank Corporation Investment banking

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S. G. Warburg Securities

Yasuda Trust Europe Limited

NEW ISSUE

This announcement appears as a matter of record only.

February, 1988

**SETTSU CORPORATION****U.S.\$100,000,000****5 per cent. Guaranteed Bonds 1993**

with

Warrantsto subscribe for shares of common stock of Settsu Corporation
The Bonds will be unconditionally and irrevocably guaranteed by**THE SUMITOMO BANK, LIMITED****ISSUE PRICE: 100 PER CENT.**

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J. P. Morgan Securities Asia Ltd.

The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International Limited

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Tokai International Limited

S. G. Warburg Securities

**Nankai Electric Railway Co., Ltd.****U.S.\$100,000,000****5 per cent. Guaranteed Bonds 1993**

with

Warrantsto subscribe for shares of common stock of Nankai Electric Railway Co., Ltd.
Payment of principal and interest being unconditionally and irrevocably guaranteed by**The Sanwa Bank, Limited****ISSUE PRICE: 100 PER CENT.**

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Sumitomo Finance International

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J. Henry Schroder Wagg & Co. Limited

Toyo Trust International Limited

Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

NEW ISSUE

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with

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The Bonds will be unconditionally and irrevocably guaranteed by**THE SUMITOMO BANK, LIMITED****ISSUE PRICE: 100 PER CENT.**

Daiwa Europe Limited

Credit Suisse First Boston Limited

Bank of Tokyo Capital Markets Group

Baring Brothers & Co., Limited

Dresdner Bank Aktiengesellschaft

Generale Bank

IBJ International Limited

Kleinwort Benson Limited

Morgan Grenfell & Co. Limited

Morgan Stanley International

Nomura International Limited

J. Henry Schroder Wagg & Co. Limited

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Goldman Sachs International Corp.

Kidder, Peabody International Limited

Merrill Lynch International & Co.

J. P. Morgan Securities Asia Ltd.

The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International Limited

Sumitomo Finance International

Tokai International Limited

S. G. Warburg Securities

**THE SUMITOMO MARINE AND FIRE INSURANCE COMPANY, LIMITED****U.S.\$100,000,000****4 1/8 per cent. Bonds due 1993**

with

Warrantsto subscribe for shares of common stock of
The Sumitomo Marine and Fire Insurance Company, Limited**ISSUE PRICE: 100 PER CENT.**

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Taiheiyo Europe Limited

Toyo Securities Europe Ltd.

Universal (U.K.) Limited

S. G. Warburg Securities

Westdeutsche Landesbank Girozentrale

UK COMPANY NEWS

R.Dutch/Shell up 64% last quarter

BY MAX WILKINSON

Shell Transport and Trading increased its dividend for 1987 by 11.6 per cent to 48p per share yesterday after reporting substantially increased profits in the fourth quarter.

For the Royal Dutch/Shell group as a whole, after-tax profit on a current cost-of-supplies basis rose 64 per cent to \$922m in the final quarter of 1987 (compared with the same period in 1986). However, on a current cost basis net profit was down 15 per cent to \$2.855bn for the year as a whole.

Royal Dutch decided to maintain its dividend for the year unchanged at \$1.25 per share. This decision was influenced by the low rate of inflation in the Netherlands and by the fact that a third of Royal Dutch's share-holders are in the US and will therefore have benefited from the fall in the value of the US dollar.

The group generated \$2.574bn in cash in 1987 (\$7.510bn). The

On a historic cost basis the group's net profit for 1987 was 14 per cent higher, at \$2.883bn, than in 1986. This rise reflected the revaluation of stocks as the oil price stabilised at an average price \$4 per barrel higher in 1987.

Shell's results were broadly similar to those of the other major integrated oil companies, showing a 20 per cent rise in net income from exploration and production, the consequence of higher oil prices, and a 22 per cent fall in profits from refining and marketing. This deterioration reflected the tightening of refining margins.

Shell's chemicals operations showed an impressive 54 per cent gain in net profits for 1987 at \$763m, reflecting improved utilisation of capacity and firm product prices.

The group generated \$2.574bn in cash in 1987 (\$7.510bn). The

difference reflects the increase in working capital requirement resulting from firmer oil prices.

By the end of the year the group's cash and short-term securities were reduced to \$5.1bn (\$6.4bn). However, \$1.5bn of debts were paid off, reducing the ratio of long-term debt to capital from 14 to 12 per cent.

Shell spent \$4.35m on capital projects and exploration - 5 per cent less than in 1986 - but the total for 1988 is expected to rise by 10 per cent, with about half spent on exploration and development.

Exploration expenditure last year fell by 42 per cent to \$576m. However, Shell says this reflected lower prices charged by contractors and economies made within the group rather than any significant reduction in volume.

The Shell group's oil production for 1987 fell slightly to an average of 2.90 per cent. The group generated \$2.574bn in cash in 1987 (\$7.510bn). The

See Lex

Kenning shapes up for TKM

BY DOMINIQUE JACKSON

A CONTINUED strong market for both new and second-hand cars helped Tozer Kemsley & Millhouse raise pre-tax profits by 47 per cent from \$21.56 to \$32.31m in the year to end-December 1987, on turnover up from \$71.7m to \$86.6m.

The directors of TKM, part of Mr Ron Brierley's BIL group, propose a final dividend of 1.5p making 2.1p (0.5p) for the year.

Mr Reg Heath, chief executive, said a switch from expected turnaround in the fortunes of the Kenning Motor Group, which TKM acquired in 1985, had helped to buoy profits.

The UK and French automotive subsidiaries performed well and Kenning Car Rental.

A revaluation of the freehold and long leasehold property in the UK showed a surplus of \$22.2m, helping to increase net assets per share by 39 per cent to \$500,000.

Mr Heath said a 23 per cent stake in Molins was still held for investment purposes by IEP, another member of the Brierley group, and added that there were no plans to alter this in the near future.

After taxation of \$10.77m by 23 per cent from 8.9p to 12.3p.

• comment
These figures include a full

year from Kenning, which has shaped up extremely well since it joined the TKM stable. Max lax Kenning practices have been tightened up - TKM has shortened the stock turnaround time for used cars, none of which now sit on any one forecourt for more than four weeks and, if not snapped up in eight are swiftly dispatched for auction. The robust health of TKM's key automotive divisions is aptly illustrated by brisk business at its Cooper BMW dealer subsidiary which has been flooded with orders for the new super-sleek 5 series - not yet available for test-drive. The balance sheet is also much improved. However, TKM is planning another bid, it must select a target which makes more commercial sense than the abortive approach to Molins.

Forecasts of \$36m give a p/e of around 7.5 and a sound acquisition could make the shares look extremely attractive.

Trimoco in £3.4m London expansion

BY CLAY HARRIS

Trimoco, Luton-based motor group, is to pay £3.4m for its first London dealership, Frys of Lewisham, which holds the oldest Ford franchise in the capital. Frys' reported pre-tax profits of \$512,000 on turnover of £14.4m in 1987.

The acquisition is to be funded

through a new £9m medium-term loan facility arranged by Barclays. Trimoco will use an additional £2m of the facility to replace part of its existing borrowing, with the balance held in reserve for investment and future acquisitions.

Under the facility, which car-

ries interest at 12.5 percentage points above Libor, Trimoco will have the flexibility to roll over interest and to defer principal repayments.

Mr Roger Smith, chairman, said the group expected a substantial improvement in Frys' profits

Microvitec recovers in second half

Microvitec, USM quoted maker of computer peripherals, recovered strongly in the second half to December 31, 1987, to record pre-tax profits up 22 per cent from \$1.15m to \$1.41m. Interim profits had fallen 22 per cent.

At the offer price of 135p, the shares are rated on an historic p/e, using a nominal tax charge, of 10.7 and gross yield of 5.1 per cent.

• comment

Mr David Bunnell, chairman, who took over in December last year, said that the second half had been the best half year since 1984. The main contributors to the improvement had been the start in September of volume shipment of the Series 7 auto-scanning monitor, the move into profit by the US offshoot at a 60 per cent increase in exports.

Turnover rose from \$19.02m to \$21.28m and earnings per 5p share came out at 8.5p (2.7p). An increased final dividend of 1p (0.75p) is recommended, making a total for the year of 1.5p (0.85p).

Directors said that the present year had started with record sales and a strong order book. They added that the company was in a market subject to sudden changes in demand.

The cash position improved during the year, Mr Bunnell added. Net cash rose from \$24.00 at the end of 1986 to \$25.00 at the end of 1987.

The substantial increase in debtors simply reflected the much higher sales during the last few months of the year.

• comment

These figures include a full

STC PLC 1987 Record Results

The board is pleased to report on another successful year for STC. The momentum of the business has continued strongly throughout 1987 and has resulted in record levels of turnover, profit and cash. We look forward with confidence to further growth in the coming year."

Preliminary Unaudited Results	1987 £ million	1986 £ million	Increase
Turnover	2,066.6	1,933.4	7%
Pre-tax profit	188.0	134.2	40%
Net cash	196.0	37.0	430%
Earnings per share	22.5p	15.9p	42%
Dividend	7.0p	4.5p	56%



The Communications & Information Systems Group
STC PLC, 10 MALTRAVERS STREET, LONDON WC2R 3HA

UK Paper staff to sell quarter of holding

BY MAGGIE URRY

• Shell said yesterday that it had received claims from users of 10,000 cars worldwide that Formula Shell leaded petrol had damaged engine valves. Mr Bill Bentley, director in charge of marketing, said this was a small number compared with the estimated 20m users of this type of petrol. The Formula Shell additive, which was intended to improve engine performance, has now been withdrawn from leaded petrol. Mr Bentley said that Shell had suffered some loss of business, particularly in Scandinavia, but was recovering.

Operating companies are compensating car owners who can prove that engine damage was related to use of Formula Shell. Mr Bentley said the cost of repairs was about \$200 per car. See Lex

Cadbury Schweppes meets City expectations with 35% advance

BY LISA WOOD

Cadbury Schweppes, soft drinks and confectionery group, yesterday reported pre-tax profits of \$176.1m for the year to January 2, 1988, an increase of 34.7 per cent on the previous year.

The results, from a business which is now concentrating on its two core activities, were adversely affected to the tune of \$10m by exchange rates but still fell broadly in line with City expectations and showed a particularly strong performance from the confectionery division.

UK Paper has a leading position in the quality printing paper market which has been growing rapidly in recent years. Between 1980 and 1987 the average annual growth rate was 6.6 per cent with two-side coated paper showing a growth rate of 13.5 per cent a year, boosted by strong demand for paper suitable for colour printing.

However, the UK market is dominated by imports. About 70 per cent of two-side coated is imported, while UK Paper supplies 22 per cent.

At the offer price of 135p, the shares are rated on an historic p/e, using a nominal tax charge, of 10.7 and gross yield of 5.1 per cent.

• comment

Cadbury Schweppes is running

hard with or without the spur of

General Cinema. Earnings

growth is coming organically,

as is single per cent market share

bolstered by heavy marketing spend, and from strategic asset management, with the disposal of peripheral operations. A tough look at its North American confectionery business, where it has

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• comment

UK COMPANY NEWS

BOC sued for \$10m in row over sale of plants

BY CLAY HARRIS

Horsehead Industries, a privately owned US company, yesterday sued BOC Group, the UK-based industrial gases producer, for selling its carbon graphite operations to a management-led consortium and a Japanese chemical company, rather than Horsehead itself as agreed last July.

In a suit filed in New York state court, Horsehead is seeking \$10m (£5.85m) in punitive damages as well as actual damages for the "abrupt and unilateral rejection" of the original purchase agreement.

On Wednesday, BOC announced the sale of two other electrode plants and two other facilities to a consortium led by a BOC director in a deal valued at

\$140m and another electrode plant to Showa Denko, the Japanese group, for \$10m.

BOC last night said the suit was without merit and any proceedings would be defended.

Horsehead stressed, however, that US regulators had not yet ruled on either the original deal or a revised offer which excluded the two carbon electrode plants. A definitive ruling had been expected within a week.

Naming Mr Richard Giordano, BOC chairman, and Mr Jim Baldwin, a BOC director and buy-out leader, as well as the company itself, the Horsehead suit claims that BOC and others had defrauded it by "repeatedly representing that it would sell" the business to Horsehead when they

had no real intention to do so.

"Horsehead" said yesterday it had made an offer at book value for two electrode plants and the needle coke plant eventually sold to the buy-out consortium.

However, BOC said: "Horsehead's most recent offer for part of the assets was rejected in favour of the leveraged buy-out proposal announced yesterday."

Horsehead said: "We found out that while our respective coun-

sels were concluding the negotiations with the Justice Department, the Baldwin group was secretly negotiating with others. Essentially we appear to have been used as their unpaid and unwilling investment advisers on this deal."

Phillips buys Christie's stake

BY FRONA THOMPSON

Phillips Son & Neale, privately-owned auctioneers, has acquired 1.6m ordinary shares in Christie's, giving it a 3.98 per cent stake in the company.

Mr Christopher Weston, Phillips chairman, said the shares had been purchased purely as an investment. Phillips was not interested in launching a bid for it much bigger rival, he stated. However, Christie's shares closed 30p up last night at 58p.

The 1.6m shares were sold by Robert Fleming Nominees on behalf of Al Fittibool Investment of Kuwait, which, prior to the

sale, held 3.31m Christie's shares, representing an 11 per cent stake.

Christie's said last night that the shares purchased by Phillips, together with shares already owned by the directors of Phillips and their wives, represented approximately 5.6 per cent of the ordinary and 3.98 per cent of Christie's total share capital.

Mr John Floyd, Christie's chairman, said that while he was sure the stake would be "a rewarding long-term investment for Mr Weston and his associates, we would not welcome any increase in these holdings."

Mr Floyd said he saw no commercial or strategic logic in any

link between the two companies. This was a pity, Mr Weston responded. "Our stake is intended as a friendly investment, nothing more. If they don't welcome it that's rather sad." Mr Weston added that he would consider "all the options" if further Christie's shares became available.

The two auctioneers have links going back to the 1790s. One Harry Phillips, the founder, had been clerk to James Christie for 13 years before deciding to set up on his own in 1796.

Christie's turnover last year was £28m. Phillips was £7m.

Sheldon Jones falls sharply at midterm

Pre-tax profits at Sheldon Jones in the six months to November 30 1987 fell from £241,000 to £20,000, on turnover down 15 per cent from £7.1m to £6.06m.

The directors of this USM-quoted animal feed maker and crop products supplier said that, as expected, trade continued to be adversely affected by reduced milk quotas and the consequent drop in demand for compound feeds. And the programme of plant modernisation and cost reduction would not become fully effective until the next financial year.

However, Pascoe's cat and dog food manufacturer acquired last September, had continued to make progress and its future was promising. An extraordinary item of £126,000 was for the sale of the premises at Merton Mill.

The interim dividend is being held at 1.35p on earnings per share of 0.37p (3.07p).

Ratcliffe's progress

Continued improvement was made by Ratcliffe's (Great Bridge), and for 1987 this maker of brass and copper strip has reported a profit of £425,000, compared with a loss of £1.03m.

Sales rose to £23.52m (£22.32m).

Nimsls shares suspended

BY HEATHER FARNBROOK

Shares were suspended yesterday in Nimsls, the loss-making 3-D photography company quoted on the USM, following an announcement that the company is ready to acquire Oil & Gas from Nimsl's majority shareholder, Fred Olsen, the Norwegian shipping line.

This is part of a plan to inject long-term finance into the struggling company. Oil & Gas commissions and maintains offshore oil platforms, mainly in the North Sea.

As a result of the deal, Fred Olsen will have an 80 per cent interest in the combined company. Fred Olsen will also convert its 7.2m (£4.97m) of non-interest bearing promissory notes into ordinary Nimsls shares to eliminate long-term debt from Nimsl's balance sheet.

The deal will be subject to the approval of the minority shareholders who hold 30 per cent of the equity.

Nimsls will finance the acquisition by the issue of new shares. Oil & Gas will provide some underlying profitability to the business over the short term, while Nimsls completes its new, cheaper 3D camera. "There will be no real change at Nimsls as a result of the acquisition," said Mr James Davidson, chairman.

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UK COMPANY NEWS

Mountleigh to take 49% stake in Bugge Eiendoms

BY MARTIN DICKSON IN LONDON AND KAREN FOSSI IN OSLO

Mountleigh, the fast-growing property and investment group, announced yesterday that it had reached agreement to buy a 49 per cent stake in Bugge Eiendoms, the financially troubled Norwegian property company. It will also purchase its UK assets for NK255m (£22.63m).

The deal is dependent on a proposed financial reconstruction of Bugge. Mountleigh will pay a nominal £1 for its 49 per cent stake and subscribe NK100m for new shares as part of the reconstruction, which will also involve

creditors converting NK175m of their claims into equity.

Mountleigh announced last November that it had taken an option on 62 per cent of Bugge's equity. Mr Tony Clegg, the chairman of the UK company, said yesterday that the plan was still to go to this level eventually.

Mr Clegg said yesterday he believed that no other non-Norwegian company had managed to get a stake in a Norwegian property company. Reports from Norway

Automotive side behind 77% jump at Lex

By Fiona Thompson

Lex Service, the vehicle and electronic components distributor, increased pre-tax profits by 77 per cent to £47m for the year ended December 27, 1987. The advance from £26.6m was made on turnover ahead to £1.44bn (£1.11bn). Earnings per share almost doubled to 38.5p from 17.8p.

The electronic components businesses returned to the black after two years of losses, reporting a 24m operating profit compared with a £2.5m loss last year. But the bulk of the advance came from automotive distribution, up from £38.2m to £52.7m.

The automotive businesses had an outstanding year, said Mr Trevor Chinn, chairman and chief executive. Volvo Concessions registered 70,890 new cars in 1987, a record for Volvo sales in the UK. Lex Brooklands and Lex Mead, the two automotive retail companies, produced excellent results and the Sears Motor Group, acquired last year, increased profits over 1986 levels.

"This acquisition made us the largest retailers in the UK and we look forward to further improvements in profitability now that these businesses have been consolidated," he said.

As for electronic components, increased sales volume, both in the US and Europe, combined with rigorous cost control, produced the improvement, said Mr Chinn.

Schweber, the company's major component distributor, made the major contribution to the US operation which reported a £3.4m profit, compared with a £2.1m deficit last time. The US business went from a £600,000 loss to a £600,000 profit. The West German and French businesses made nil profits, against a £600,000 loss.

On current trading, 1988 has started well for the automotive business, said Mr Chinn, with the UK passenger car market reaching new record levels and Volvo registrations again up.

The tax charge was £16.4m, against £12.8m. Interest payable rose from £3.8m to £6.8m and corporate overheads took £7.5m (£5.8m). A final dividend of 7.5p was recommended, making a total for the year of 11.7p (10.6p).

● comment

Lex is clearly making headway in turning round its electronic component businesses but the crucial issue is the future stability - or not - of the semiconductor market. It may be buoyant at present but it is notoriously volatile and any downturn in the US economy is a significant risk factor. On the automotive side, the trend is positive, with healthy demand so far this year. Sears turned in 25.5m to 1987 profits, and that was three months short of a full year contribution. A small concern is that profits growth from Volvo may be limited by Volvo's capacity shortage, especially of big estate cars, following a strike. The big concern always is the cyclical nature of both sides of the business. That said, the shares closed 17p up at 340p last night. Forecasts of 260m pre-tax profits for this year produce a prospective p/e of just under 8, fairly cheap.

Fife Indmar 28% downturn

Fife Indmar, Scottish-based engineer, recorded a 28 per cent contraction in pre-tax profits to £227,000 in the 12 months to end-December, on turnover virtually unchanged at £12.78m.

The directors said that losses in the fabrication division more than offset gains made elsewhere. The closure of the division resulted in an extraordinary charge of £176,000.

Tax took £129,000 (£106,000). A maintained final dividend of 2.75p is proposed, again making 3.5p for the year, from earnings per share of 1.46p (3.31p).

To the Holders of Hercules Incorporated 10% ECU Bonds

Due March 15, 1992

NOTICE IS HEREBY GIVEN that Marine Midland Bank, N.A., London branch, in London, is no longer a Paying Agent for the Hercules Incorporated ("Company") 10% ECU Bonds due 1992. Hongkong and Shanghai Banking Corporation, London branch, in London, has been appointed as the new Paying Agent for said Bonds.

Payments of the principal of and premium, if any, or interest, will be made on the date of interest and on demand of the principal of the registered coupons and in the case of principal, the Bond at Hongkong and Shanghai Banking Corporation, 39 Bishopsgate, London EC2M 3AS, United Kingdom.

Interest on the fully registered Bonds will be paid to the usual manner.

Bank Generale du Luxembourg, S.A., in Luxembourg, is to be a Paying Agent for said Bonds.

HERCULES INCORPORATED

Dated: March 3, 1988

Macro pushes up midterm profits 35%

BY DOMINIQUE JACKSON

Macro 4, computer software company, saw pre-tax profits grow by 35 per cent, from £1.71m for the half year to end-December 1987, to £2.31m at end December 1987. Mr Kelly said Macro 4 continued to consider acquisition possibilities.

The interim dividend is increased from 1.125p net to 1.4p. The US subsidiary Macro 4 Inc accounted for 42 per cent of turnover. The adverse impact of the dollar slide was offset by foreign exchange operations on which the company made over £100,000 in the half-year.

Although the US market remained significant because of its absolute size, Mr Kelly said European markets were gaining in importance because they were relatively unpenetrated.

The Italian subsidiary doubled turnover and was expected to start contributing to group profits within the next few months. The licensee in Spain, which has a potential market as large as the UK, showed the fastest growth and the company was planning to enter the Portuguese market shortly.

Mr Kelly said Macro 4 was well on target to maintain levels of profit growth in the current year.

● comment

The surprisingly high figure written off in connection with the US bid suggests that Macro was on the brink of clinching the deal with groundwork all done, documents printed etc. The takeover, a massive one which would have

ANGLOVAAL LIMITED



Reg. No. 05/04580/06

Incorporated in the Republic of South Africa

Interim Report for the Half-Year ended 31 December 1987

FINANCIAL RESULTS

The consolidated unaudited results are as follows:

Consolidated Income Statement

	Half-Year Ended 31 December 1987	1986	Year Ended 30 June 1987
	Rm	Rm	%
Turnover	1 876.1	1 455.2	29
Operating profit	186.7	109.1	71
Income from investments	29.0	29.8	-3
Profit before taxation	215.7	138.9	55
Taxation	85.6	53.0	62
Equity accounted earnings	136.1	85.9	51
Profit after taxation	138.2	105.1	31
Attributable to outside shareholders of subsidiaries and preference dividends	68.0	42.5	60
Earnings attributable to equity shareholders	70.2	62.6	12
Earnings per ordinary and 'A' ordinary share (cents)	1 641	1 464	12
Dividend per ordinary and 'A' ordinary share (cents)	220	195	33
Effective number of ordinary shares in issue (000)	4 278	4 278	
Net worth per ordinary share (cents)	322	317	344

Consolidated Balance Sheet

	31 December 1987	1986	30 June 1987
	Rm	Rm	Rm
Capital Employed			
Equity shareholders' interest	616.1	487.9	535.3
Preference share capital	2.7	2.7	2.7
Outside shareholders' interest	623.7	444.5	488.8
Group shareholders' interest	1 242.5	935.1	1 027.0
Less stock	209.6	—	206.6
Deferred tax benefit	73.6	73.3	68.8
Deferred tax liability	1 516.7	1 008.4	1 296.4
Long-term borrowings	234.4	23.8	26.6
	1 665.3	1 154.0	1 422.7
Employment of Capital			
Fixed assets	591.3	457.6	458.2
Investments	—		
— Mining subsidiaries and associates	168.8	130.7	138.5
— Listed	126.1	114.4	115.3
— Unlisted	26.6	17.0	25.2
Loans and long-term debtors	34.4	34.6	33.3
Net current assets	726.1	399.7	652.2
Current assets	1 859.6	1 535.5	1 727.3
Current liabilities	806.6	137.1	81.6
— interest bearing	1 052.9	996.7	993.7
	1 665.3	1 154.0	1 422.7
Market value of listed investments, mining subsidiary and associates	1 258.2	1 313.2	1 389.2
Book and carrying value of listed investments, mining subsidiary and associates	242.8	182.8	201.8
Borrowing powers in terms of most restrictive limitation	1 261.0	1 014.0	1 100.0
Borrowings	401.5	259.0	382.0

Consolidated
The Group's industrial interests held through Anglovaal Industries Limited ('AVI') again achieved strong earnings growth. A combination of the stronger economy and lower interest rates on reduced borrowings enabled all industrial divisions to post increased earnings and AVI to report earnings growth of 69 per cent.

The growth in gold mining dividends was limited despite the higher dollar price for gold prevailing during the six months under review. This was due to higher working costs and an increase in the value of the rand vis-à-vis the US dollar which resulted in lower rand revenues.

There was marked fall in equity accounted earnings from associated companies. This is ascribed to the lower profitability of the manganese investment and to losses following the start-up of the new Kipspuit export refinery near Newcastle.

During the period the share of the Company and its subsidiaries in the cost of the purchase of mineral rights in selected areas in the northern Orange Free State amounted to R16.6 million. The exploration programme in this area is on-going.

Capital Expenditure
The capital expenditure of the group for the half-year to 31 December 1987 was R84.5 million (1986 - R33.1 million). Commitments for further capital expenditure at 31 December 1987 amounted to R56.5 million (1986 - R38.0 million).

Commitments and Contingent Liabilities
At 31 December 1987 commitments under finance leases and to a lesser extent amounted to R5.6 million (1986 - R8.1 million). Contingent liabilities amounted to R23.8 million (1986 - R14.4 million).

Dividends Declared or Paid During the Half-Year

	31 December 1987	1986
	Rm	Rm
Half-yearly dividends on 5 per cent and 6 per cent preference shares	0.1	0.1
Incurred dividend of 230 cents per share (1986 - 195 cents) on the ordinary and 'A' ordinary shares	7.8	7.0
Interim dividend on the participating preference shares at a fixed rate of 5 per cent per annum plus a participation of 110 cents per share (1986 - 97.5 cents)	1.8	1.6

For and on behalf of the board

B. E. Heron, Chairman
Clive S. Menell, Deputy Chairman
Directors

Registered Office
Anglovaal House
56 Main Street
Johannesburg, 2001

3 March 1988

Directors:
B. E. Heron D.M.S., Hon.L.L.D. (Chairman), Clive S. Menell (Deputy Chairman),
B. L. Bernstein Hon.L.L.D., D. J. Crowe (Bath), E. H. Fox, R. J. Hamilton, W. W. Malan, J. C. Roberts,
R. T. Swannick.

Macro pushes up midterm profits 35%

BY DOMINIQUE JACKSON

Macro 4, computer software company, saw pre-tax profits grow by 35 per cent, from £1.71m for the half year to end-December 1987, to £2.31m at end December 1987. Mr Kelly said Macro 4 continued to consider acquisition possibilities.

The company, which develops and markets systems for IBM and IBM-compatible mainframes, was thwarted in its bid to make a long-awaited US acquisition by October's stock market crash.

The interim dividend is increased from 1.125p net to 1.4p.

Mr Kelly, managing director, could not name the target but said the deal would have made the merged companies the third-largest force in their sector worldwide.

The electronic components business returned to the black after two years of losses, reporting a 24m operating profit compared with a £2.5m loss last year. But the bulk of the advance came from automotive distribution, up from £38.2m to £52.7m.

The automotive side behind 77% jump at Lex

at Lex

at Lex

at Lex</

UK COMPANY NEWS

Acquisitions lift BBA to £41m

BY ANDREW HILL

BBA Group, motor component and industrial materials company, increased pre-tax profits by 55 per cent to £41.2m for the year ending December 31, 1987.

Earnings per share rose to 15p (10.2p), ahead of most expectations, and a recommended final dividend of 2.8p makes up 2.5p for the year.

Full year contributions from Automotive Products (AP) and Brake & Clutch Industries Australia, component subsidiaries bought in 1986, were responsible for most of a 21.6 per cent increase in sales to £672.6m (558.2m).

Both AP and Minimax Don, manufacturer of automotive friction products, increased profits following a major rationalisation in the friction, automotive and industrial textiles divisions.

Past tax losses in the UK, which profits increased last year, led to a reduction in the tax charge from nearly 37 per cent to about 28 per cent.

Mr John White, managing director, said he would be looking for a major acquisition in the non-automotive field during

1988, with the aim of reducing operating profits, rose from 6.2 per cent to 7.3 per cent.

Overseas sales, including exports, increased to £458.5m (£380.5m), again making up about 68 per cent of turnover.

The pre-tax profits included exceptional losses of £2.1m.

Losses for currency translation, made at year-end, ratios

accounted for £2.1m, while £2m was spent on rationalisation in the friction, automotive and industrial textiles divisions.

Past tax losses in the UK, which profits increased last year, led to a reduction in the tax charge from nearly 37 per cent to about 28 per cent.

Mr John White, managing director, said he would be looking for a major acquisition in the non-automotive field during

1988, with the cost of reorganisation at many of BBA's overseas factories has been included in this year's accounts and benefits should appear this year, while the group's policy of funding overseas acquisitions by borrowing in local currency seems set to avoid the worst effects of exchange rate movements. Meanwhile, for pessimists still forecasting an automotive downturn, BBA points out that 50 per cent of its sales are in the heavy plant replacement market and its geographical spread allows it to switch production from country to country according to the customer's requirements.

BBA shares closed up 2p at 165p yesterday, with pre-tax profits for this year expected to top £52m, the shares look slightly undervalued on a prospective multiple of about 9.

• comment

Mr White and BBA seem to be back in favour. After 18 months defending himself against criticism of his purchase of AP, Mr White can show the City much improved earnings, gearing down from 42 per cent to 28 per cent and some very prudent account-

Star Computer edges up

Star Computer Group saw profit's edge up from £231,000 to £245,000 for the six months to December 31, 1987. This was achieved on turnover up 25 per cent from £4.57m to £5.05m.

Tax rose to £121,000 (£91,000), and earnings per 10p share dropped to 3p (2.5p).

The directors said that the group, which is a supplier of computer equipment and software, had invested heavily in laying the foundations for future growth and had set up a new distribution centre in Watford. The growth in UK pre-tax profit

British Gas US issues to fund Bow Valley buy

Wickes beats forecast after interest on buy-out funding

BY MAGGIE URRY

British Gas is planning two long-term guaranteed debt issues in the US for £150m and £250m each that would help fund its acquisition of Bow Valley Industries, the Canadian oil and gas exploration company.

British Gas said yesterday that it had filed the necessary papers with the US Securities Exchange Commission.

Net proceeds of the issues would be used to repay some of the short-term borrowings raised in connection with the acquisition.

The £150m issue of guaranteed notes will be due in 1998, and will not be redeemable prior to maturity.

The \$250m issue of guaranteed debentures, due in 1998, will be redeemable at any time at prices specified in a prospectus for the issue.

Kleinwort Dev Fund

Kleinwort Development Fund interim dividend is unchanged at 2p on earnings of 3.35p (2.77p) for the half year to January 31 1988. Investment income totalled £264,000 (£267,000). Net asset value per share 263.57p (218.74p).

Street in London's West End.

Under the terms of the agree-

ment Kennedy Brookes will offer the rest of the issued five Kennedy ordinary shares for every 11 ordinary shares in Poet

field

The £250m issue is based on the mid-day market quote at the close of business on Tuesday of 274p per Kennedy ordinary share, valuing each Poetfield ordinary share at 247.000 ordinary shares (36.22 per cent).

Full acceptance of the offer would give rise to the issue of 178,864 new ordinary Kennedy shares, representing some 0.42 per cent of the enlarged share capital.

Irrevocable undertakings to accept the offer have been received from all the Poetfield

directors and from other share-

holders in respect of a total of

308,000 ordinary shares (36.22 per cent).

Kennedy Brookes already holds

56.28 per cent stake in Poetfield

the company which runs the

Maxim's de Paris and Cafe

Maxim's restaurants in Panton 124p.

Bellwinch rises to £3.5m despite Docklands hiccup

A £1.2m advance in pre-tax profits was achieved by Bellwinch, the developer, in the half year (370.928).

Referring to the London and Docklands (comprising Docklands, Essex and Kent) Mr King explained that the division had suffered a short-term reduction in forward reservations towards the end of the period on the Clippers Quay, Docklands site. However, since January, reservations have been at a rate which would enable the division to reach its budgeted number of completions by June.

In view of the reduced demand generally for Docklands properties, the board delayed marketing one development so as to preserve profits for the future. To compensate for that adjustment, the warehousing was sold.

Mr King remained confident that the involvement in Docklands would continue to contribute to profit, although declining in proportion on account of the increasing activity in the other regions.

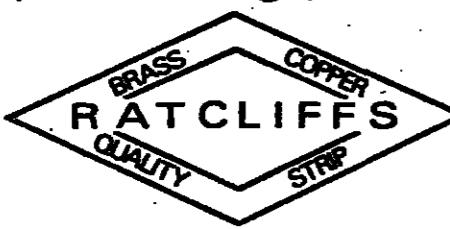
Substantial investments were made in new sites in Swindon, Trowbridge, Oxford, Norwich, Southampton, Milton Keynes, Bournemouth, Thamesmead and the Isle of Wight.

Dunlop's SA arm shows profits rise of 36%

BY JIM JONES IN JOHANNESBURG

INCREASED demand from the motor sector has benefited BTR Dunlop, the South African rubber products manufacturer controlled by the UK conglomerate. In 1987, turnover rose 15.5 per cent to £411m (£109.45m) from £356m, while the trading profit advanced 32 per cent to £67.6m (£26m) and the pre-tax profit nearly 36 per cent to £43.7m (£32.2m).

RATCLIFFS (Great Bridge) PLC.



PRELIMINARY ANNOUNCEMENT

Results for the year to 31st December 1987.

	1987 £'000	1986 £'000
Group Sales	33,624	32,335
Earnings - Gross		
Parent Company	(93)	(1,530)
Subsidiary	518	496
Group Profit (Loss)	425	(1,034)
Taxation	324	332
Net Profit (Loss) for the year after Tax	101	(1,335)
Total Cost of Ordinary & Preference dividends	102	102
Profit (Loss) per share	1.24p	(30.11p)
Dividends on Ordinary Shares		
Interim - Paid	0.50p	0.50p
Final - Proposed	0.75p	0.75p
Total for the year	1.25p	1.25p

CHAIRMAN'S COMMENTS

1987 YEAR

A good recovery in earnings was made for the year following the very heavy losses of 1986.

DIVIDENDS

Your Directors are recommending a final dividend on ordinary shares of 0.75p making a total of 1.25p for the year - as 1986.

PROSPECTS

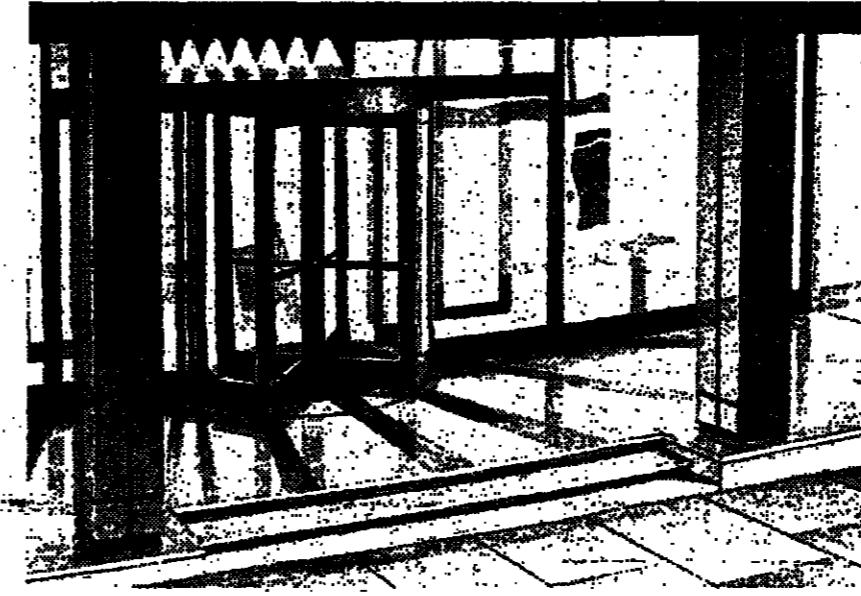
Both Great Bridge and Canada have made respectable starts for the year and providing the slide in copper prices continues, both companies should produce satisfactory earnings for the year.

ANNUAL GENERAL MEETING

3 p.m. Tuesday, 3rd May at Birmingham Chamber of Commerce and Industry. Detailed statements will be issued to shareholders on 5th April 1988.

3rd March 1988

F. R. Ratcliff Chairman



A MOVE TO FURTHER OUR DEVELOPMENT

Developing companies are always on the move and one of their needs is prime property sites. Over the last four years, by using sound property expertise, Sheraton Securities has rapidly expanded its activities in the retail, office and industrial development sectors.

Today, a development programme of over £500 million, including three substantial business parks, town centre retail schemes and office developments in Central London, has resulted in an important expansion of the company and a move to new premises in Mayfair. A move that enables us to embark on the next stage of the company's planned growth.

SHERATON SECURITIES INTERNATIONAL
The Developing Business

LECONFIELD HOUSE, CURZON STREET, LONDON W1Y 7FB
TELEPHONE: 01-629 4049 FAX: 01-491 2735

MANAGEMENT

Minebea

No respecter of convention

Nick Garnett reports on a Japanese group with a rare appetite for acquisitions

GLOBE-TROTTING managers of Minebea, the Japanese bearing and engineering components maker, were in Britain at the beginning of the year, wrapping up another small chapter in one of the most unusual growth stories to come out of the world's second largest economy.

Minebea's recently announced purchase of Rose Bearings, a relatively small British bearing maker, hardly seems to warrant much attention. But this happens to be the 22nd company Minebea has bought in and outside Japan in the past 15 years.

Mavericks exist in Japan and Minebea is one of them. For those who believe Japanese industry is built on a solid corporate culture of cautious consensus and a paranoid fear of leaping into the unknown, Minebea's jumping bear activities look out of place.

In terms of accepted corporate behaviour in Japan, an unconventional is an apt tag for what, from its humble birth to its present 22,000 employees and £150m (\$200m) sales, has been controlled by the flamboyant Takami Takahashi.

For one thing, starting out in a shanty bearing back in the 1950s, Minebea has pursued an acquisition policy in Japan and elsewhere using aggressive pressure tactics more associated with a US or British predator.

For another, Minebea uses company acquisitions to slide into product areas for which it has little or no production and marketing knowledge, an almost unique approach to the kind of growth health companies acquisitions alone have taken it into fasteners, measuring instruments, furniture distribution, hi-fi speakers, vehicle wheel making and hand gun manufacture.

At least there is a link through most of these products. Many use standard types of engineering components. But in 1984 Minebea really took a leap in the dark. The company had already set up its own computer keyboard manufacturing facility, but four years ago it took the much more dramatic step of setting up a joint

venture company, using venture capital, to make semiconductors. It now has supply agreements with IBM and Olivetti, and Ryuji Mizutani, general manager for corporate planning, says with a straight face: "We would like to be number one in the world in memory chips."

As that was not enough, Mizutani says that Minebea, the world's largest supplier of miniature ball bearings, is pondering further possible lurches into wholly unrelated sectors, like frozen food.

Meanwhile, Takahashi is pursuing a personal goal of steering Minebea into pig farming. This has been temporarily thwarted because a ban imposed by local authorities in Thailand, where Takahashi has bought a stretch of land to carry out this activity.

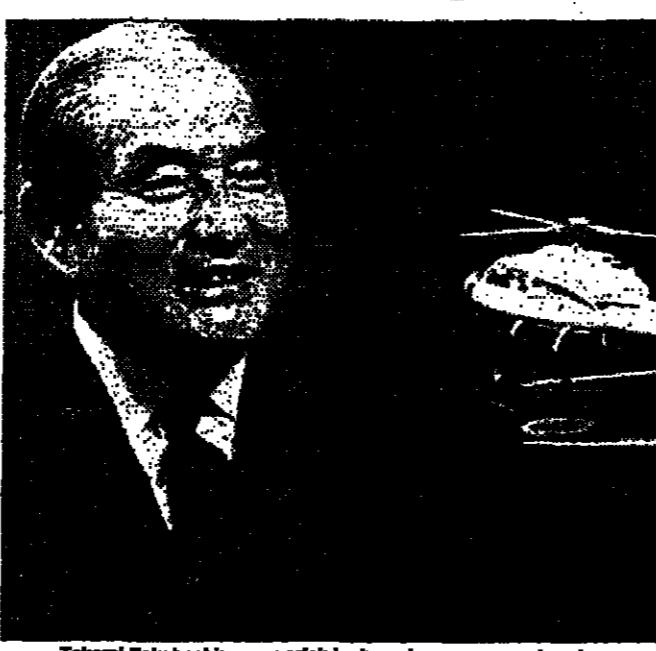
The character of the company is almost exclusively the product

Minebea uses company acquisitions to slide into product areas for which it has little or no production and marketing knowledge

of its Jaguar-driving chairman A bit that Minebea has run into rather larger than life characters among the grey dragoons of Japanese corporate managers. 59-year-old Takahashi has condominiums in Hawaii, Thailand and Singapore and - handy for golf - next to the Los Angeles country club. Minebea has three Aerospaceliner helicopters at its disposal, frequently used to ferry guests up to its 45-bed mountain guest house in Japan, as well as a Boeing 727.

Takahashi developed a global perspective early. Long before it started to become accepted practice among a number of Japanese companies, Minebea has been using large amounts of its manufacturing capacity outside its home country. More than half of its factories are overseas. A third of its workforce are Thais.

Some of Minebea's takeovers have been carried out quietly and amicably. Others have been the



Takami Takahashi: a maverick in Japan's management ranks

result of an assertive thrust through the initially unwilling buying of shares in the target company.

Not surprisingly, some of Takahashi's methods are loathed by many managers in Japan where there are many hundreds of company acquisitions every year but where corporate raiding is not really part of the business culture.

Some of these detractors have gained satisfaction from the trou-

Strategies for growth

'Unrelated' takeovers spell trouble

By Christopher Lorenz

ROLAND SMITH'S original career as a business school professor has had to take a back seat since he started collecting the chairmanships of one British company after another in recent years. But he would do well to remember his academic expertise as he pursues the controversial plan of his latest charge, British Aerospace, to buy the Rover car group.

Ever since Smith was a relative unknown at Manchester University 15 years ago, an unbroken stream of research studies on both sides of the Atlantic has demonstrated beyond all doubt that takeovers of the BAE/Rover variety are even more fraught with risk than most acquisitions. By the same token, the once-faithful construction of a balanced portfolio of businesses - a strategy which has recently taken BAe into the Dutch construction industry - has been found to be much more dangerous than was once thought.

However, today Smith and his supporters in Mrs Thatcher's Government may claim to see various "synergies" between the activities of BAe and Rover, these are difficult to detect and are improved.

In the jargon which Smith learned at Manchester, the two companies are at best "loosely related". By some definitions, they are downright "unrelated". It is this category of acquisitions, especially when they are large, which run for the greatest risk of failure.

Only a few paragon predators, such as America's United Technologies and Britain's Hanson, have succeeded in bucking this trend. To do so, they have had to amass unusually long experience of how to spot really suitable prey, and how then to digest them without dire results. BAe, by comparison, is a relative novice in the takeover game.

Porter's conclusion was that the corporate portfolio strategy of many diversified companies "has failed - much diversification just doesn't work." Most such diversifiers "have failed to think in terms of how they really add value," he complained.

First, acquirers can overestimate the potential for synergy. Imperial's knowledge of consumer markets proved irrelevant to the American hotel and fast-food markets, and HoJo was a drain on Impe's spare cash.

A parallel study** which examined the "value creation performance" of the acquisition programmes of 116 large US and UK companies to 1972, using financial measures, came to very similar conclusions. Carried out by McKinsey & Co, the management consultancy, the benchmark of success was a company's ability to earn back its cost of capital on the funds invested in its acquisition programme.

By this standard, more than 80 per cent of all acquisitions were failures, with large, unrelated takeovers by far the most risky category at a failure rate of 85 per cent.

McKinsey says that predators can make three cardinal errors which keep them from generating enough cash flow adequately to offset stock market acquisition premiums. Some, such as Britain's Imperial Group with its disastrous takeover of the American Howard Johnson hotel/restaurant chain in 1980 (divested five bitter years later), commit all three gaffes.

First, acquirers can overestimate the potential for synergy. Imperial's knowledge of consumer markets proved irrelevant to the American hotel and fast-food markets, and HoJo was a drain on Impe's spare cash.

* See *Harvard Business Review*, May-June 1987 (Report no 57037). ** Details from Robert Whiting, McKinsey & Co, 74 St James' Street, London SW1A 1PS. Tel: 01-583-3040.



Second, market potential can be overestimated. Impe did not foresee how much of HoJo's hotel business would be lost in the economic wake of the 1979 oil shock. Similarly General Dynamics had unrealistic expectations that the aviation market would rebound when it bought Cessna Aircraft in 1985.

Third, integration after the takeover is often handled badly. Impe made this error with HoJo, says McKinsey, as did Schlumberger after its purchase of Fairchild Semiconductor.

One of McKinsey's contributions to the debate about the pros and cons of "related" versus "unrelated" acquisitions is to define a new category of "relatedness" which explains the success of Hanson and other companies in making and digesting takeovers which traditional definitions would classify as "unrelated".

In addition to the standard categories of relatedness of industry, technology and markets, McKinsey considers "relatedness of managerial task" to be a key success factor in most takeovers. Thus Hanson tends to confine its attention to companies with a specific set of attributes even if they are in different industries, so that the post-acquisition process is always similar.

BAe and Rover may just manage to convince their critics that there is some "relatedness" between them, especially in terms of production technology and engineering. But it will be harder to establish many real examples of relatedness of managerial task beyond the mundane and universal ones involved in the running of any assembly business.

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trouble

RISK IS EVERYWHERE.



Michael DiCerbo, "Infernos," acrylic on canvas, 1984. From the Refco Collection.

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COMMODITIES AND AGRICULTURE

Losses may force closure of Italian zinc producer

BY JOHN WYLES IN ROME

CONTINUING HEAVY losses may soon force the closure of Pertusola Sud, Italy's second largest zinc producer, unless the Italian Government changes its mind about assembling a rescue package.

The company is 51 per cent owned by Pernaroya of France and 49 per cent by the state financial holding company, Gepi. The owners say that despite investing L165bn (757m) since 1983 in Pertusola's production facilities at Crotone in Calabria, the producer is still running up losses which amounted last year to L15bn. As a result of accumulated deficits, the company has been forced by Italian law to call

a shareholders meeting on March 10 to agree to a capital write-down.

A Gepi official said yesterday that the company was facing closure because the Italian Government had refused its request for modernising grants available under Italian law to develop the Mezzogiorno.

"Pertusola needs new equipment in order to be competitive on a European level," he said, adding that the government had criticised the proposals as likely to add to the Crotone plant's capacity.

Since around 1,200 jobs are at stake in an economically backward part of the country, it is

possible that there is a strong element of bluff on all sides. Pertusola's owners may be calculating that in the end the government will prevail upon Eni, the state energy company, to combine the Calabrian company with its own zinc producer, Samin.

The Government and Eni for their part, may want to leave a decision until the eleventh hour so as to drive as hard a bargain as possible over the price of any acquisition. Pertusola's sales last year amounted to L145bn, down from L150bn in 1986, when it produced 100,500 tonnes of zinc. Samin produced 144,000 tonnes

last year.

'Eroded capacity buoys metals'

BY KENNETH GOODING, MINING CORRESPONDENT

THE PRESENT HIGH prices for many mineral products could partly be traced to a gradual erosion of the mining industry's capacity to produce, said Mr Andrew Buxton, the RTZ Corporation's director of metals, yesterday.

He suggested the nominal capacities of mines and plants were often significantly in excess of their effective capacities following changes forced on the industry during the years of recession.

He estimated, for example, that by the end of last year the effective capacity of the world's copper mines was "sitting on for 1m tonnes below nominal capacity."

The mining industry had deliberately scrapped or down-graded outmoded or high-cost facilities and redesigned mines to produce at lower, more-competitive costs.

The severance of capacity constraints had been felt most acutely in nickel and copper among the major metals, pointed out Mr Buxton, who was speaking at a Shearson Lehman Brothers annual metals and mining seminar in London.

While the copper situation

should ease as new capacity came on stream later this year, "such relief is imminent for nickel."

Experience in nickel was symptomatic of most minerals in one respect, he added. The last big wave of investment in new facilities was in the early 1970s, so mines and plants were now essentially middle-aged and many were nearing the end of their lives.

Several lead and zinc mines were closing in the 1987-90 period, for example.

The gap would not be filled easily or quickly because cautious miners and financial institutions were now very cautious while banks and financial institutions were generally unwilling to lend to the mining industry, particularly in countries with large sovereign debts.

In contrast to recent moves towards the LME setting up a warehouse for aluminium in Japan, the initiative for the American venture had come from the Exchange. "It is only fair that people who use the LME's contract should be able to take delivery of the metal close to home," he said.

Rules delay irks brokers' association

BY DAVID BLACKWELL

THERE IS growing concern at the Association of Futures Brokers and Dealers that the Securities and Investment Board has not yet agreed on its financial requirement rules.

Mr Alastair Annand, chief executive of the AFBD, said yesterday that the delay would hold up processing of applications for membership. "We are not in a position to process the applications until we know what rules to apply," he said.

The AFBD is the Self Regulatory Organisation (SRO) which will take most of the responsibility for regulating UK futures and options markets when the Financial

Services Act takes effect on "A-Day" next month. It has already started processing the forms of almost 400 firms which applied to join before midnight on "P-Day" last Friday.

Any firm wishing to trade on a Recognised Investment Exchange will have to belong to an SRO. Until a firm is finally approved by an SRO, it will be given interim authorisation to trade.

Mr Annand is anxious to approve before "A-Day" as many as possible of the firms who were already members of the association, but had to apply for continuation of their membership under the new rules.

The SIB said last night it was still discussing the financial requirements rules – particularly those referring to bank guarantees – with the Committee of London and Scottish Clearing Banks. But agreement would be reached "very shortly", and should not unduly delay the AFBD's processing.

LONDON MARKETS

ALUMINUM PRICES fell at the LME on chart inspired selling and liquidation of long positions. The price of three-month 69.5 per cent pure aluminium declined by £39.25 a tonne to £1,168.25, taking below the copper price for the first time in 10 days. Some of the selling was likely to have been liquidation of positions by operators trading aluminium against copper, the SIB said. Nickel prices closed at the day's low on profit-taking and the recent drawdown in the month metal, ending £250 a tonne at £9,615. However, trading was very thin and there was no sign of any relief in the tight nearby supply situation, dealers said. Meanwhile, cocoa prices eased further, reflecting reports of dissent at the International Cocoa Organisation's talks on possible cuts in market support prices.

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Diesel \$13.62/-0.65/- +0.18

Benz. Blend \$13.62/-0.65/- +0.18

W.T.I.17 pm est \$15.63/-0.67/- +0.075

Oil products (NWE prompt delivery per tonne CIF) + or -

Premium Gasoline \$170.72/-1.50

Gas Oil \$129.10/-0.50

Heavy Fuel Oil \$84.50/-0.50

Naphtha \$139.14/-1.00

Petroleum Argus Estimate + or -

Gold (per troy oz) + or -

Silver (per troy oz) + or -

Platinum (per troy oz) + or -

Palladium (per troy oz) \$115.50/-1.00

Aluminium (free market) +65

Copper (US Producer) 100.4/-104.00 +1.00

Lead (US Producer) 35.50c

Mercury (free market) +25

Tin (free market) +12.50

Tin (Kuala Lumpur market) 17.50c

Tin (Euro) 318.50c

Zinc (Euro, Free Price) 45.3750c

Turnover: 2074 (5072) lots of 5 tonnes

COIC indicator price (US cents per pound) for March 2: Comp. daily 1987 113.93 (118.30); 15 day average 121.78 (121.80).

Crude oil (per barrel FOB) + or -

Diesel \$13.62/-0.65/- +0.18

Benz. Blend \$13.62/-0.65/- +0.18

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Tin (Kuala Lumpur market) 17.50c

Tin (Euro) 318.50c

Zinc (Euro, Free Price) 45.3750c

Turnover: 4589 (8804) lots of 100 tonnes

FREIGHT FUTURES 10/10 index point

Crude oil, Previous High/Low

Gas oil, Previous High/Low

Heavy fuel oil, Previous High/Low

Platinum, Previous High/Low

Palladium, Previous High/Low

Aluminium, Previous High/Low

Copper, Previous High/Low

Lead, Previous High/Low

Mercury, Previous High/Low

Tin, Previous High/Low

Zinc, Previous High/Low

Turnover: 321 (81)

FRESH FRUIT AND VEGETABLES

Supplies of grapes from the southern hemisphere are abundant, reports FFVRI. Prices from Cane and China are top quality, 55-60p/kg. Apples are in season, 25-35p/kg. Oranges, 5-25p/kg, pineapples, 55p-220p/kg, and french golden delicious apples, 20-40p/kg, are all stable. The season for brussels sprouts is approaching its end and top quality sprouts are 25-30p/kg. Carrots, 10-15p/kg, are slightly short and recent frosts, but quality is still excellent, 50-75p/kg (45-65p). Potatoes are plentiful, 11-14p/kg for whites, and 13-15p/kg for reds, as are carrots, 18-20p/kg, while white and red cabbage remains at 18-25p/kg. The quality of red radishes is much improved at 25-40p/kg (30-50p/kg) following recent sunny weather.

Turnover: Wheat 80 (180). Barley 5 (41)

Wheat 80 tonnes.

It is time to start buying onions, 10-15p/kg.

Onions (imported, ex-Farmer, Mar. 1)

Apr/Sep. x-Mar/Apr. x-Apr/April, x-June/July

Commission average wheatstock prices: * change from a week ago. **London's physical market, SCIF Rotterdam. #Barley market close. m-Malaysian/Singapore market.

Tin Council challenges disclosure ruling

By Raymond Hughes, law courts correspondent

THE FIRST round of appeals in the tin litigation entered its final stage yesterday when the International Tin Council challenged a ruling that it must disclose the "nature, value and location" of its worldwide assets to one of its creditors.

The insolvent ITC, with debts of around £90m, is appealing against disclosure orders obtained in the High Court last year by MacLaine Watson, a London tin trader and ITC creditor.

When the matter was before the High Court Mr Justice Milliet accused the ITC of behaving "more like a disreputable private debtor concerned only to hinder and delay his creditors" than the Government's advisers believe provide the greatest export potential. Food grain production will be expanded to cater for the current 2 per cent annual growth in Pakistan's population, now totalling 102m people. Industrial development related to agriculture is to be encouraged.

The plan aims to raise grain production from 2.9 per cent to 5 per cent by increasing yields from the stock of 14m buffaloes, 17m cattle, and 50m sheep and goats. Poor ground conditions, fodder and other facilities introduced, especially for apples and oranges. The land area under cultivation for fruit and vegetables would go up from 800,000 hectares to 1m.

The annual growth rate in live stock production is planned to go up from 2.9 per cent to 5 per cent by increasing yields from the stock of 14m buffaloes, 17m cattle, and 50m sheep and goats. Poor ground conditions, fodder and other facilities introduced, especially for apples and oranges. The land area under cultivation for fruit and vegetables would go up from 800,000 hectares to 1m.

The plan aims to maintain growth in cotton, rice and wheat – the most successful crops. Cotton output, which this year has reached a record total of 4.5m bales, is planned to rise to 12.5m, leading to expansion of the country's garments industry.

Production of rice, in which

Pakistan has been self-sufficient

for 8 years, is planned to rise

from 2.5m tonnes a year to 5.6m tonnes. Wheat output, which suf-

Pakistan focuses on farm exports

BY JOHN ELLIOTT IN ISLAMABAD

A MAJOR expansion of livestock and horticultural production is being planned by Pakistan as part of a new government policy which will aim to increase the country's annual agricultural growth rate from 4 per cent to 5 per cent by the year 2000.

The policy switches the primary focus away from development of food grains, in which Pakistan is now virtually self-sufficient, to the new areas which the Government's advisers believe provide the greatest export potential. Food grain production will be expanded to cater for the current 2 per cent annual growth in Pakistan's population, now totalling 102m people. Industrial development related to agriculture is to be encouraged.

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from 2.5m tonnes a year to 5.6m tonnes. Wheat output, which suf-

fers from poor yields, is planned to rise from 1.2m-1.4m tonnes a year to 20m tonnes. The commission hopes this will prevent the need for occasional imports – 1.5m tonnes are to be imported later this year to offset effects of a drought.

Sugar output is failing to keep pace with rising domestic demand so the commission proposes boosting domestic output, which now totals 30m tonnes, so that it can meet 90 per cent of the country's needs instead of the present 70 per cent.

Edible oil production is to be tripled from 250,000 tonnes to 750,000 tonnes, with the level of imports staying constant at the present levels of 750,000 tonnes.

Creation of a Watershed Lands Development Authority is being proposed by the commission to improve the efficiency of water use and irrigation.

The report also says that loans for agriculture should rise from 12 per cent to 20 per cent

years.

Agriculture accounts for 26 per cent of Pakistan's gross domestic product and 55 per cent of its employment. It has grown at an average annual rate of 3.8 per cent since 1980, and at 4 per cent for the past ten years. The country's seven-year five year plan, for 1988-93, which is now being drawn up, proposes an average growth rate of 4.5 per cent and the Commission wants to raise this to 5 per cent by the year 2000.

The annual growth rate in live stock produce is planned to go up from 2.9 per cent to 5 per cent by increasing yields from the stock of 14m buffaloes, 17m cattle, and 50m sheep and goats. Poor

Continued on next page

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 41

AMERICA

Sellers win tug-of-war with buyers as Dow closes down

Wall Street

IN A TUG-OF-WAR between buyers and sellers yesterday on Wall Street, sellers finally got the upper hand and pushed the market down in late trading, writes *Detour Harryreutes* in New York. A dull bond market and stable dollar cast a gloom over trading and the market hovered within a narrow range all day. The Dow Jones Industrial Average finally closed down 7.8 points at 2,063.49 points.

Similarly, the bond market traded in a stubbornly tight range with traders sitting on their hands in advance of February unemployment figures to be released today. In the current lacklustre bond market, these figures could be enough to push it out of its narrow range in either direction.

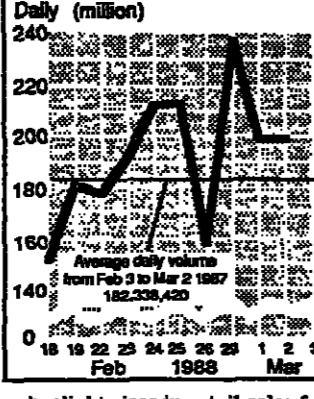
With the bond market's current fixation on commodities, a firm rise in oil prices pushed it up a little but this was offset by a gold falling in nervous New York trading.

The drop in the Dow Jones average marks the first day's decline since the market began its battle to hold its post-crash high this week. Broader market indices looked healthier with the Nasdaq over-the-counter stock index up 1.63 points at 372.01. The Standard and Poor's 500 was off 0.08 points to 267.89.

Blue chip stocks showed some weakness yesterday with IBM losing \$4 to \$116.4, Bethlehem Steel giving up \$1 to \$21.4, and AT&T falling \$1 to \$29. At the same time, General Electric dropped \$1 to \$44.5 after it restated its fourth quarter results for last year to 51 cents a share from the 98 cents a share it had reported in January.

Major US retailers had a mixed performance as they reported

NYSE Volume



only slight rises in retail sales for February. Sears Roebuck dropped \$4 to \$38.4 after news that its sales were 2.5 per cent higher than February last year. K mart lost \$4 to \$34.1 on news of a 0.8 per cent rise in sales and J.C. Penney was off \$5 to \$43.4 after a slight sales drop of 0.5 per cent.

Takeover stocks continued to be active with Federated Department Stores losing \$1 to \$66.4 as it remained the target of a takeover battle between R.H. Macy and Campau of Canada. Campau sweetened its offer to \$75 a share for 80 per cent of the company's common stock and \$44 each for the rest. The offer, which results in a blended value of \$68 a share, appears to top a similarly structured agreement between Federated and Macy.

Koppers, a construction materials manufacturing firm, gained \$6.5 to \$51.4 after UK group Beazer and brokerage company Shearson Lehman Hutton launched a \$45-a-share takeover bid. Shearson also rose \$3 to \$20.1.

AGF Industries, a flat glass producer, registered an increase of \$4 to \$37 after leveraged

buy-out company Forstmann Little & Co offered to take the company private at an unspecified higher price than the \$30-a-share bid by an investor group led by AFC's chairman.

Farmers Group, an over-the-counter stock, gained \$4 to \$32.4 following the launch of a \$62-a-share tender offer by the US unit of BAT Industries.

Very little was moving the credit markets. After nosing up and then down again, the Treasury's long bond was unchanged in late trading at 106 1/4 with a yield of 8.31 per cent.

Short-term interest rates remained stable with the three-month Treasury bill yielding 5.74 per cent.

Canada

ADVANCES in base metals and golds carried Toronto stocks slightly higher after a quiet session.

The composite index gained 3.01 to close at 3,231.16 as advances outpaced declines by 454 to 360 on light turnover of 21.75 shares.

Eight of the 14 sub-indices were higher as mining and gold stocks showed slight gains. Consumer and industrial products, energy and financial services groups ended little changed.

Most investors remained on the sidelines, waiting to see which way the market would drift.

Campau raised its offer for Federated Department Stores through a two-tier bid similar to that offered by R.H. Macy. It also said it would challenge the "break-up fees" contained in the Federated-Macy agreement. Campau closed off CS\$1.10 to CS\$2.04.

AGF moved further above its parent company's indicated CS\$8-a-share offer for the minority shares, rising CS\$1.10 to CS\$8.4.

ASIA

Bank's warning unnerves investors

Tokyo

WARNINGS from Bank of Japan sources about the Tokyo market's recent sharp rise unsettled investors yesterday and erased morning gains, pulling the Nikkei average lower, writes *Shigeo Nishizuka* of *Japan Press*.

The Nikkei fell 85.61 to 25,596.31 after trading in a range from 25,556.03 to 25,757.28, while the all-share Tokyo Stock Exchange index turned down after a 16-day rising streak, closing 6.19 lower at 2,106.20. Turnover fell from Wednesday's 1.84bn but was still high at 1.13bn.

The index rose 75.21 in the morning, topping the 25,745.56 level of the day before the October 20 market crash. But investors turned cautious after the Bank of Japan sources said on Wednesday that recent gains had been slightly overdone and the lessons of the October crash should not be forgotten.

The bank tolerated a one-point increase in the three-month bill rate to 3.8125 per cent and some market participants took this as a step to prevent overheating in the stock market.

Leading brokerage houses said a price correction at this stage was necessary in order to maintain the current upturn over a long period. But institutions became reluctant to buy.

Tokyo Gas, the day's most heavily traded stock at 62.59m shares, advanced Y20 to Y180. But large capital stocks turned lower and volume also fell: Nippon Kokan was the second most

active stock with 48.16m shares changing hands - steeply down from more than 100m on Wednesday - lost Y7 to Y354, while Sumitomo Metal Industries, NEC and Matsushita Electric Industrial rose Y20 each to Y2,110 and Y2,430 respectively, but NTT turned down Y20,000 to Y2,450.

Among biotechnologies, Sankyo added Y30 to Y2,250 and Shionogi Y30 to Y1,840.

Bonds fell slightly as the yen's decline and the one-point increase in the three-month bill rate discouraged investors. Prices firmed briefly when the Bank of Japan bought Y50bn worth of bonds, including the 5.1 per cent government bond due in June 1996, but trading generally remained lacklustre. The yield on the benchmark 5.0 per cent gov-

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